



# Town of South Windsor

Town Manager Proposed Budget  
Fiscal Year 2020/2021

March 23, 2020

# Town Council

## Budget Policy Statement

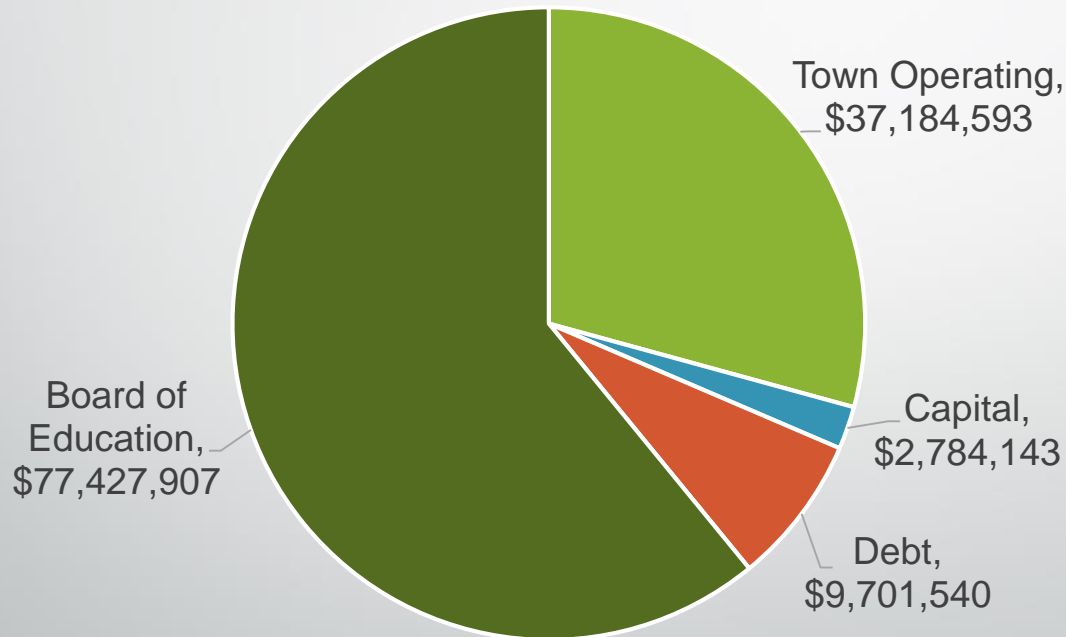
### FY 2020/2021

1. No use of Fund Balance
2. Continue efforts to achieve AAA credit rating
3. Consistent staffing levels
4. Support efforts for public health, safety and welfare for all residents
5. Support infrastructure projects
6. Support contractual educational requirements and meet increased enrollment needs
7. Support Capital Project Committee's long-term Capital Improvement Plan
8. Conservatively estimate state revenues to prevent shortfalls.
9. Support technological investments when they result in efficiencies and enhancement to public services

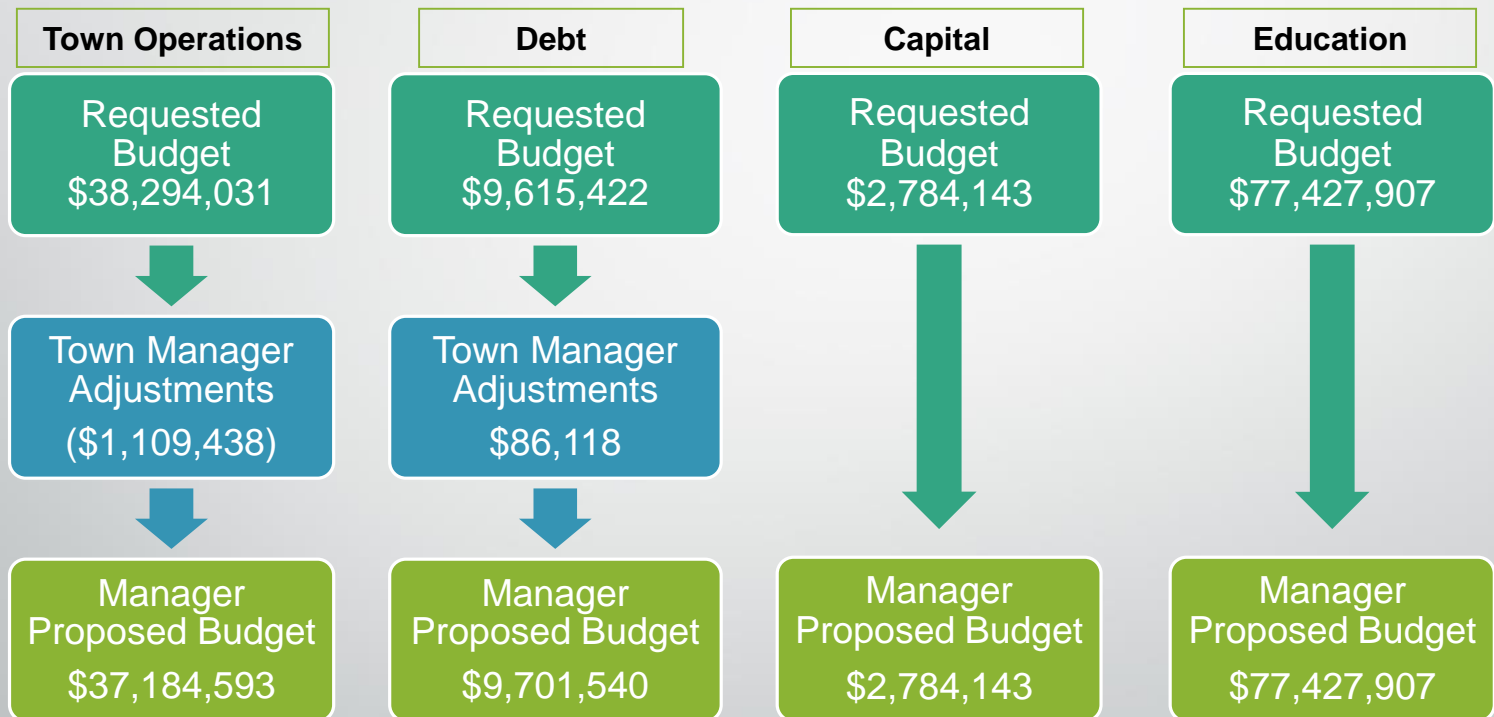
# Manager Proposed Budget

Expenditures by Major Function

Total Proposed: \$127,098,183

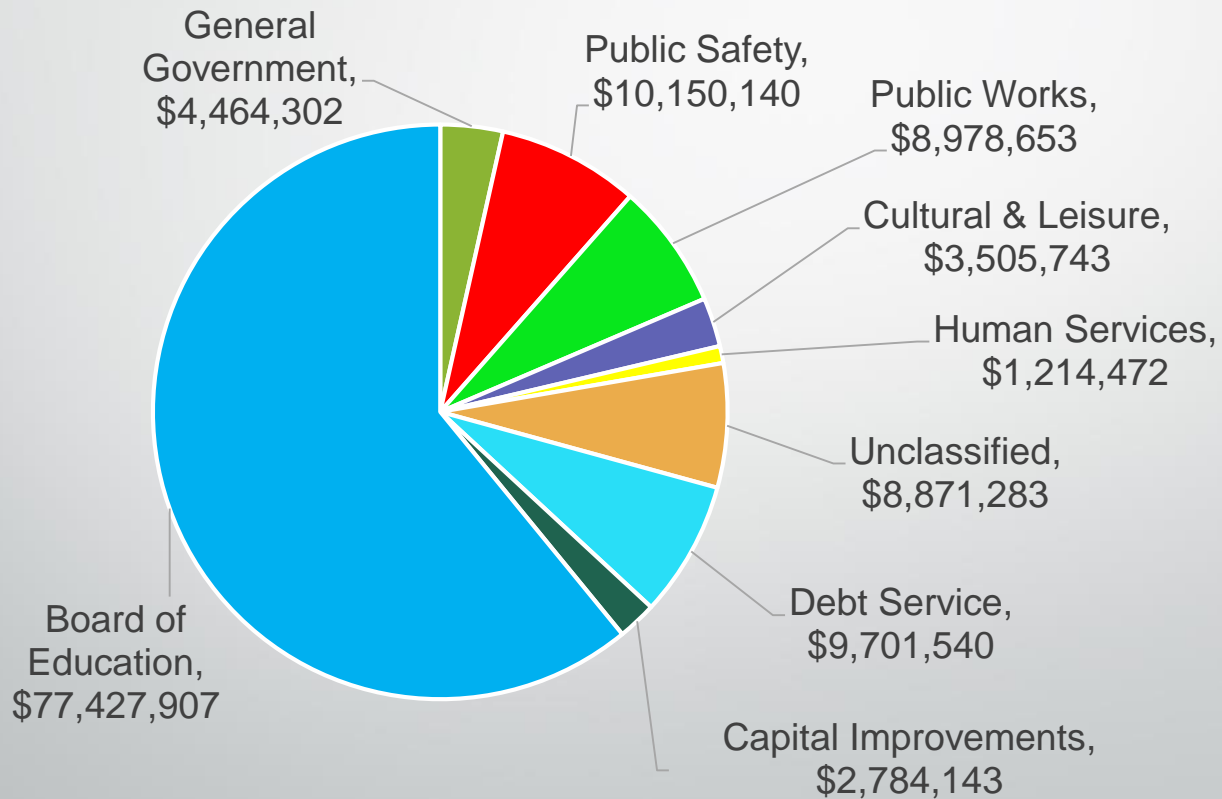


# Proposed Expenditure Changes

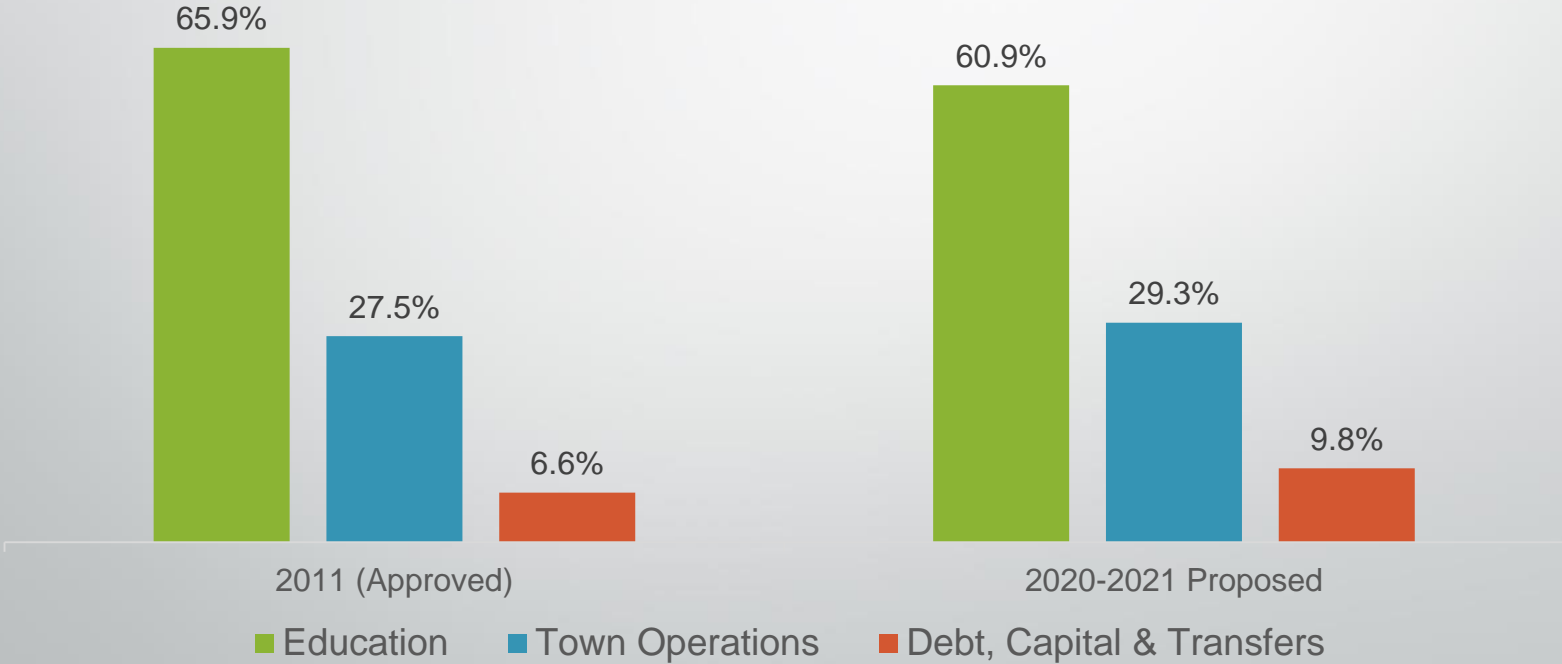


# Manager Proposed Budget

Expenditures by Department  
Total Proposed: \$127,098,183



# Budget Allocation 2011 vs. 2021

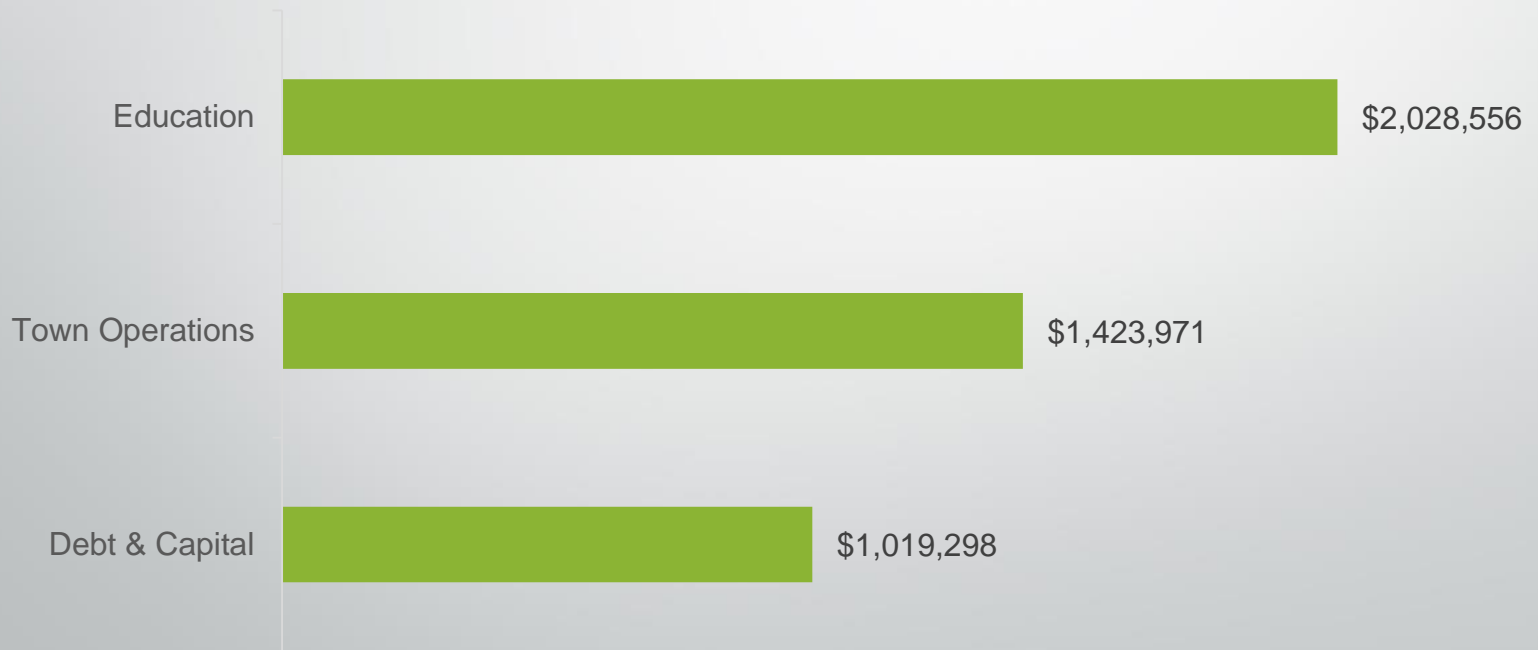


# Expenditure Increases

- Salary Increases: **\$834,459**  
(contractual obligations, new staff and 53<sup>rd</sup> pay week)
  - New staff requests: **\$188,242**  
(Asst. Building Official, Fleet Mechanic and Parks Maintainer)
- Medical Benefits: **\$290,244** (estimated 3.4% premium increase)
- Pension: **\$23,846** (includes funding ADC at 108%)
- Refuse: **\$152,250** (disposal of refuse—tipping fees)
- Capital: **\$142,522** (increases per ordinance)
- Debt Service: **\$876,776** (new schools and road projects)

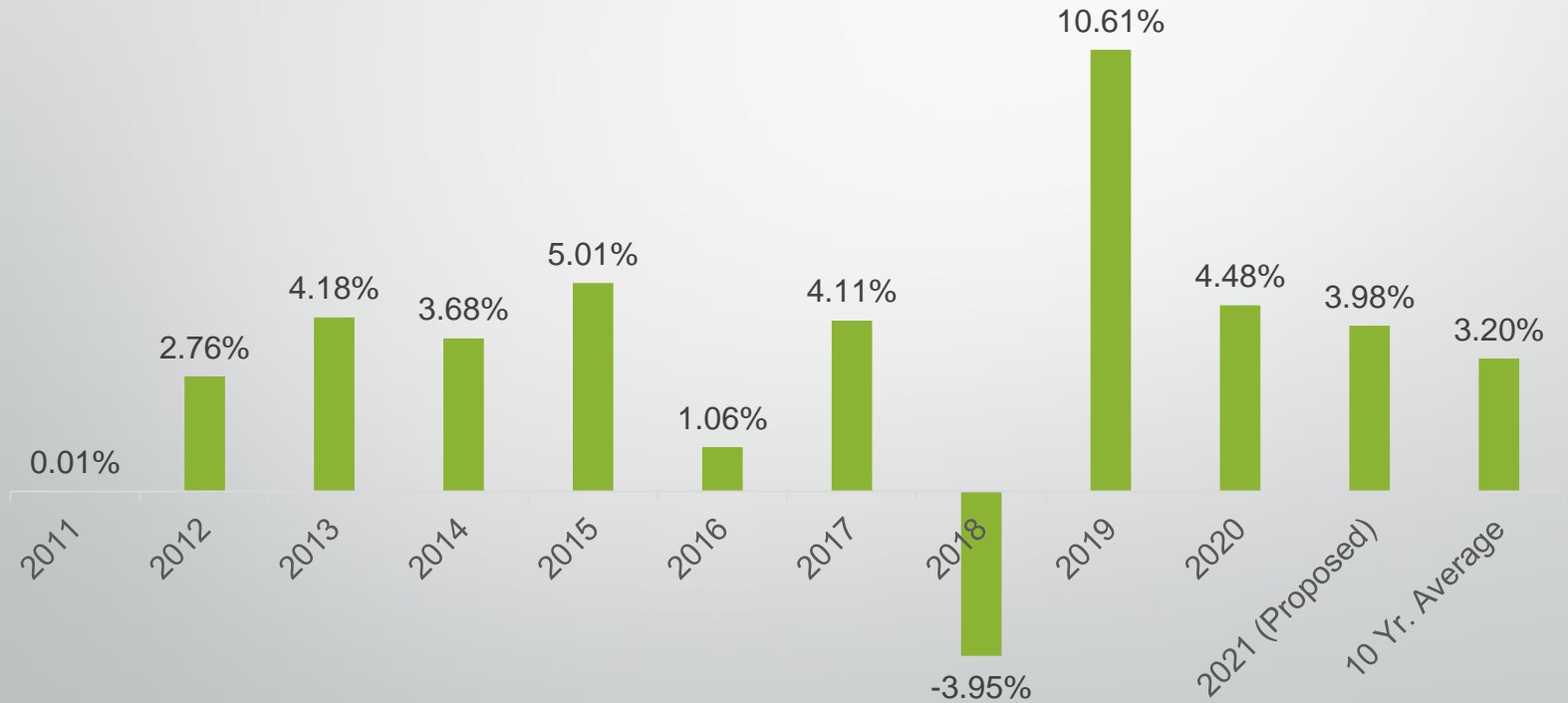
# Allocation of Total Increase

\$4,471,825





# Town Operations Budget Increase (Excludes Debt & Transfers)



# Proposed New Staff

## **Assistant Building Official**

- Proposed Salary \$60,000
- This position will help inspections for new construction due to economic development efforts and closing out certificate of occupancy backlog.

## **Assistant Mechanic**

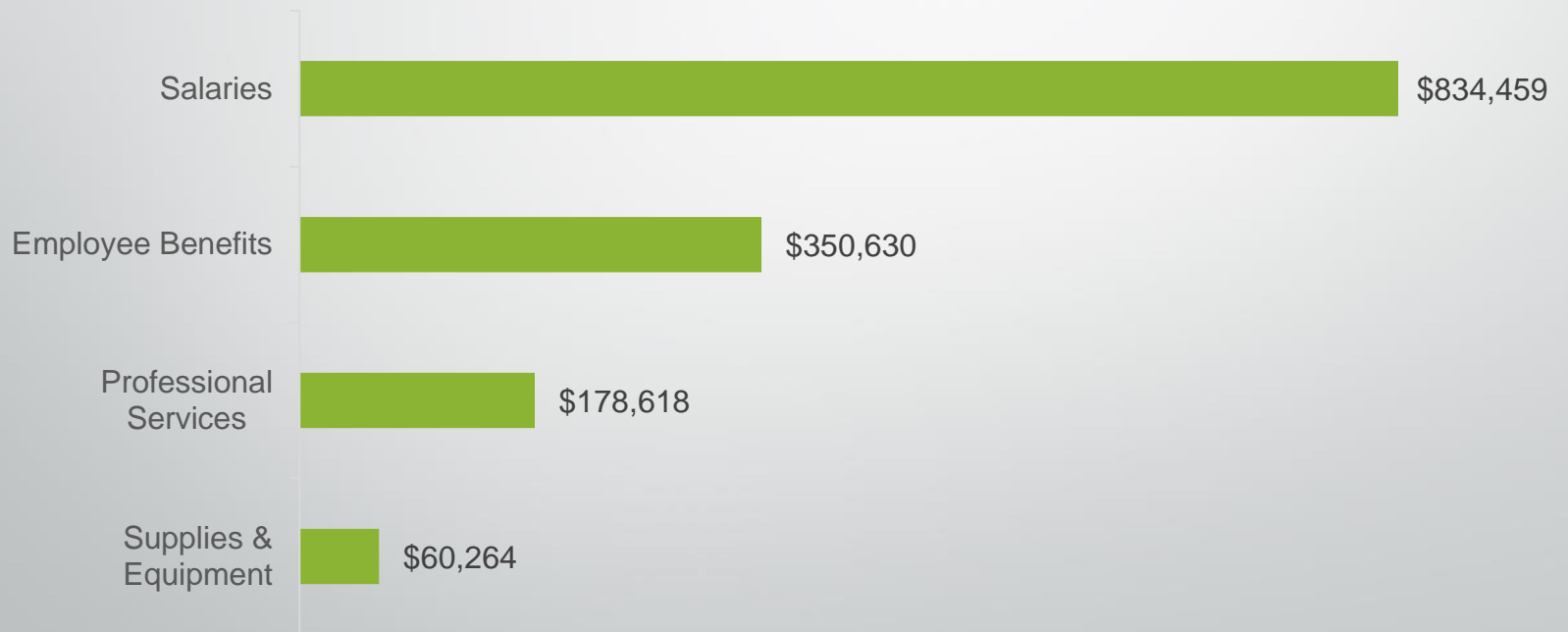
- Proposed Salary \$70,238
- Department staffing level has been the same since the 1980's and this additional person will save costs by not using outside labor. This allows control on the quality of work.

## **Parks Maintainer**

- Proposed Salary \$58,004
- This position will help with 83.61 new acres of Town acquired property, mowing of over 300 acres of open space, increased landscaping responsibilities on school sites, and assist with leaf collection/snow removal.

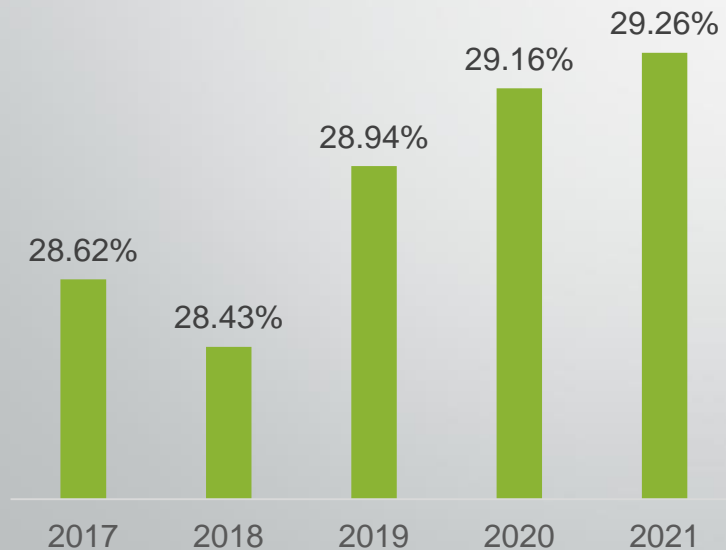
# Town Operations Proposed Budget Change

Total Change \$1,423,971

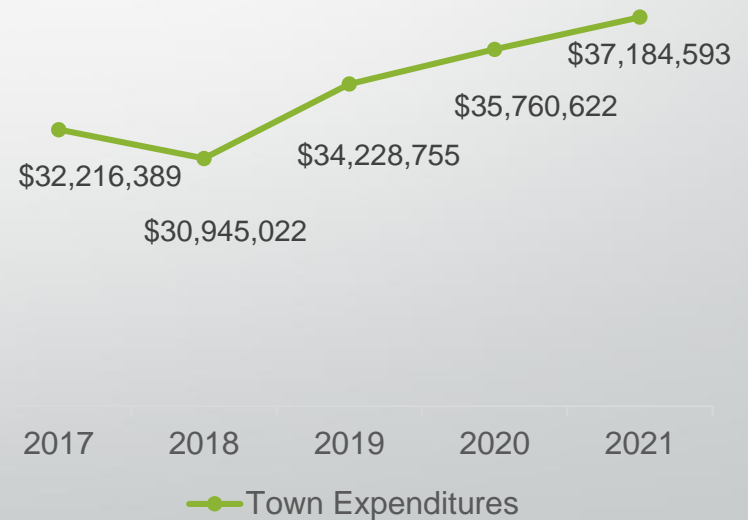


# Trends in Town Expenditures (excludes Debt & Capital)

% of Town Operations Expenditures  
to Overall Town Budget



Town Expenditures

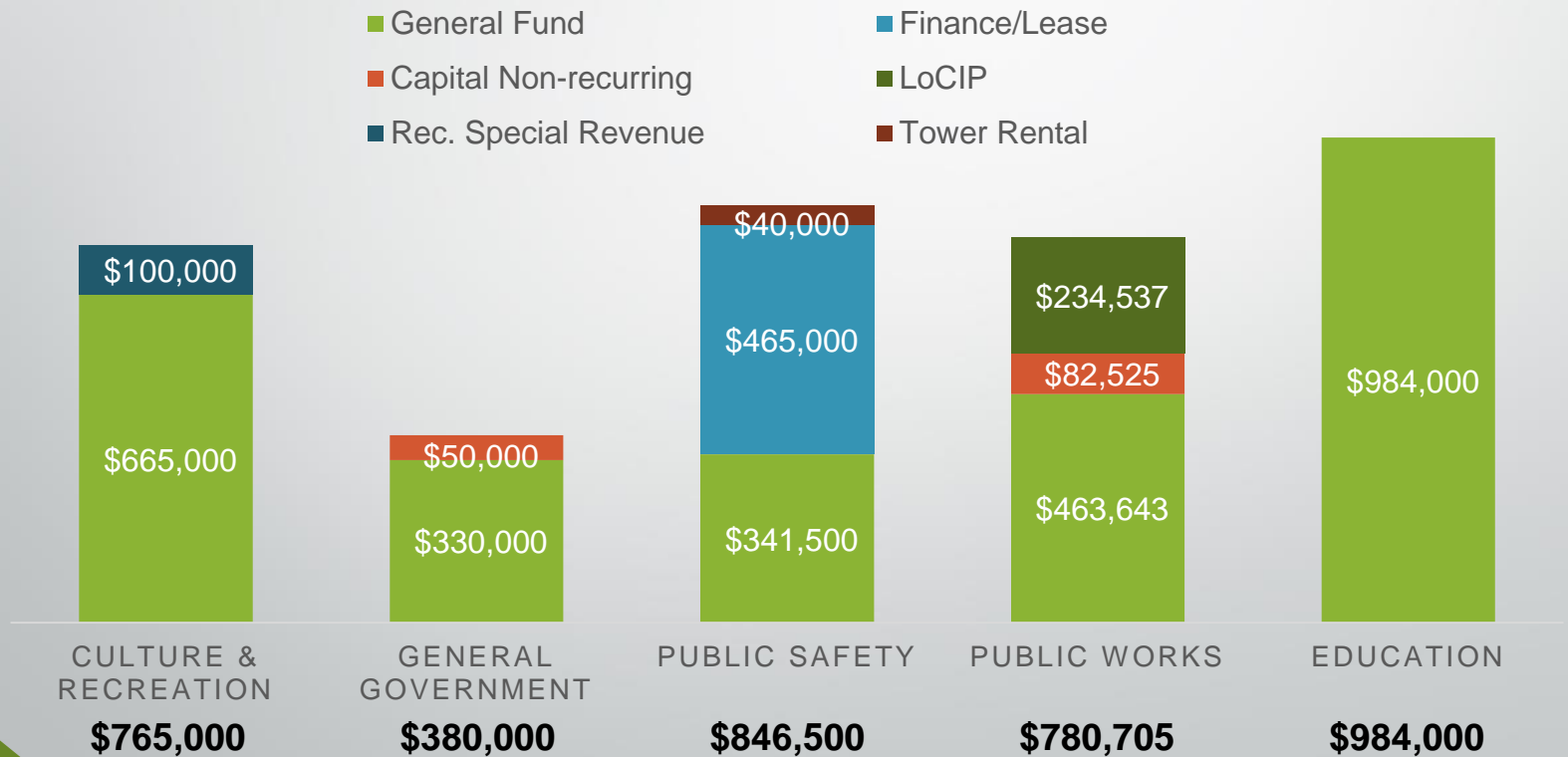


# Capital Budget History



# 2020-2021 Town Manager Budget

## GENERAL FUND CONTRIBUTION \$2,784,143

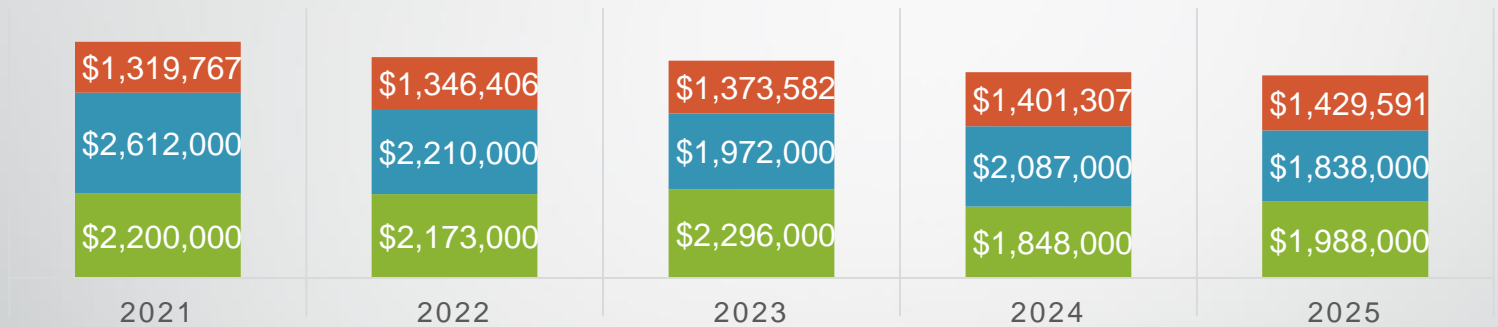


**CAPITAL IMPROVEMENT PLAN \$3,756,205**

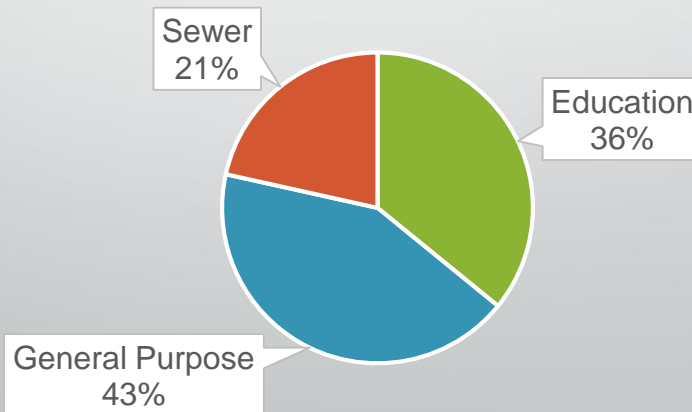
# Issued Debt by Category (Excludes Capital Leases)

## DEBT PAYMENTS

■ Education ■ General Purpose ■ Sewers

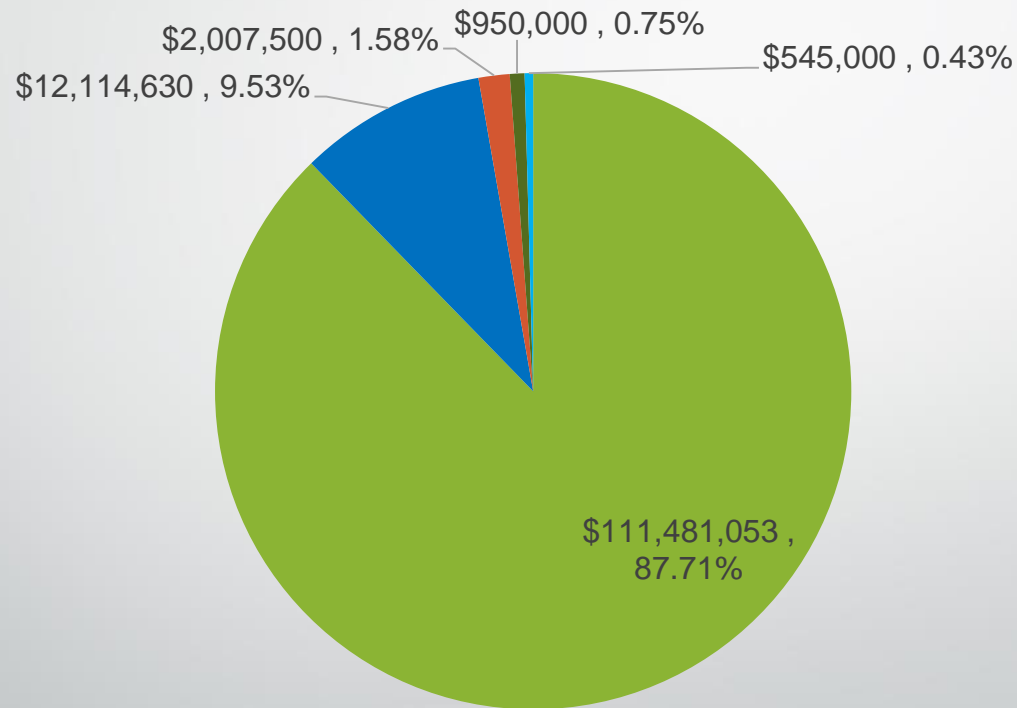


## FY 2021 Debt Breakdown



# Manager Proposed Budget

Revenues by Major Function  
Total Proposed: \$127,098,183



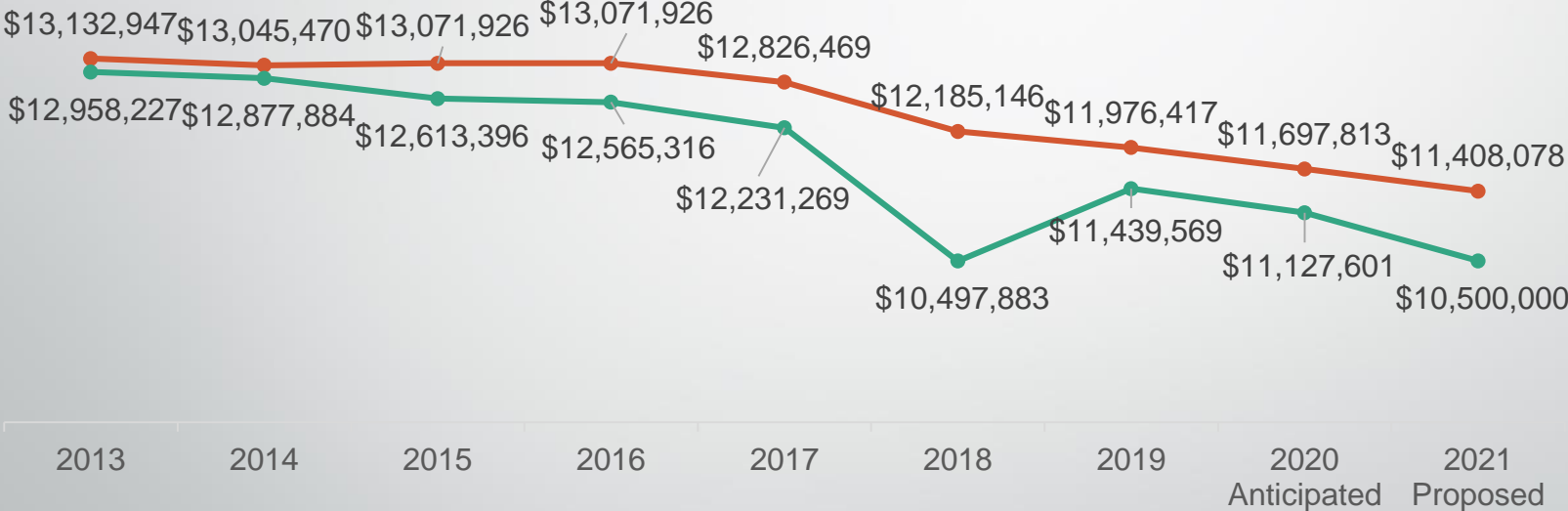
■ Property Taxes ■ Intergovernmental ■ Local Revenues ■ Miscellaneous ■ Transfers



# Estimated Revenue Changes

- Grand List Growth: **\$3,299,606**
- ECS: **(\$12,663)**
- Other Grants: **(\$82,108)** (decrease in telephone access and municipal stabilization grant)
- Local Revenues: **\$172,000**  
(primarily due to Building Permits, Fire Marshal Fees and Town Clerk Revenue)
- Interest: **\$200,000** (new bank contract generating interest on all accounts)
- Transfers/Surplus Funds: **(\$205,000)**  
(not using Fund Balance only \$500,000 from Tax Stabilization Fund)

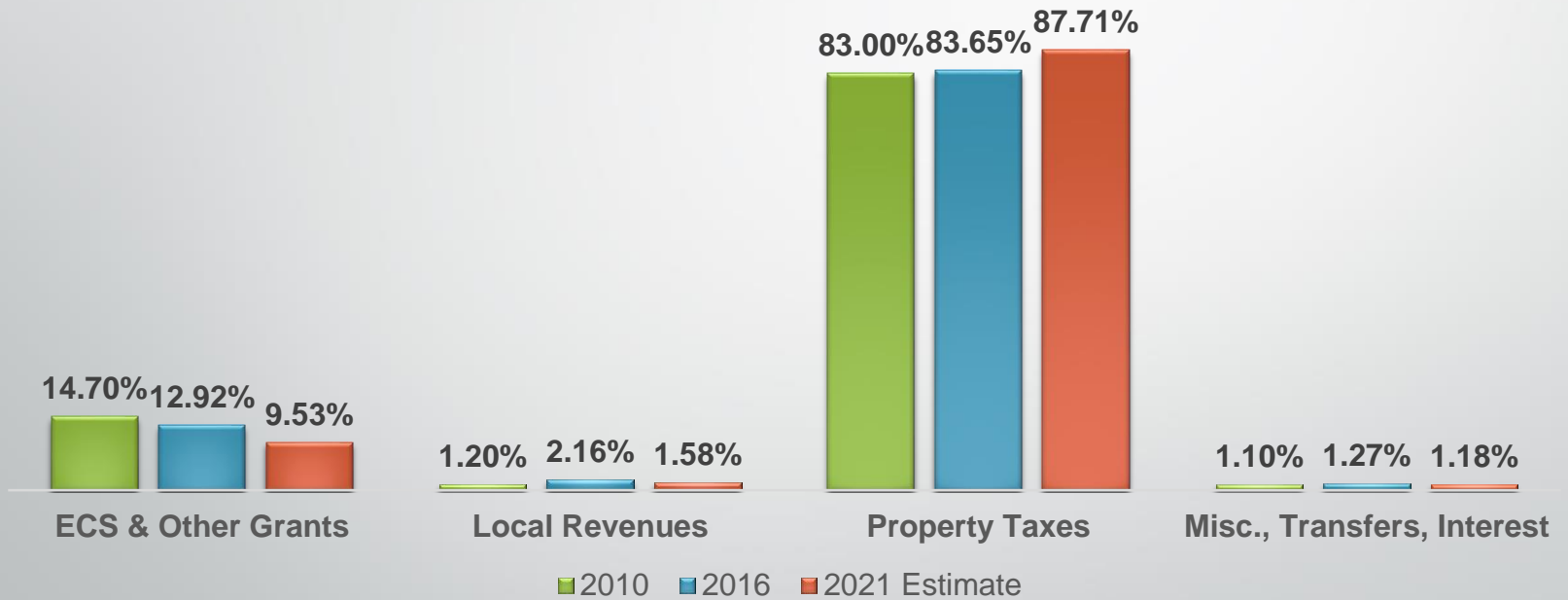
# Education Grant History



—●— Governor's ECS Grant Estimate    
 —●— Received for ECS

Governor's Estimates do not take into consideration the payment made for tuition directly to Magnet Schools

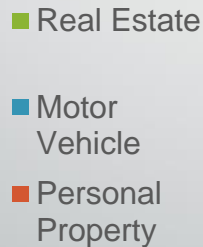
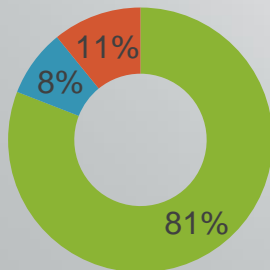
# Percent of Total Revenue



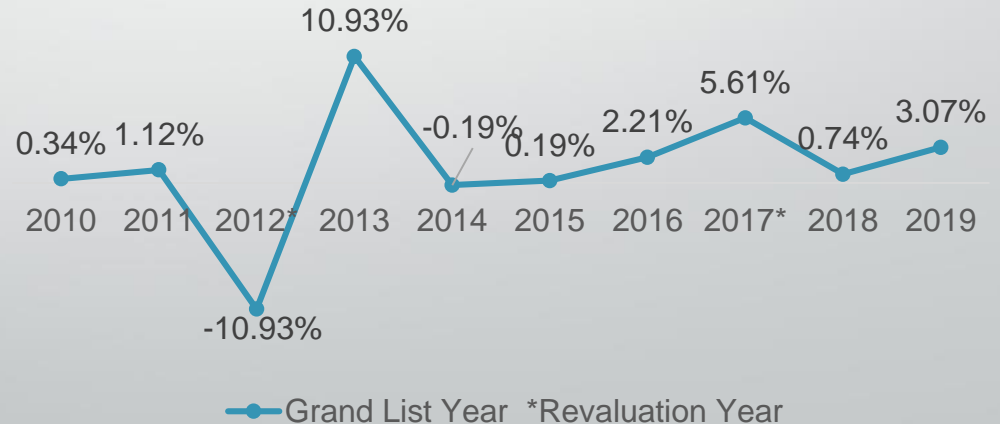
# Grand List

- Grand List grew by approximately 3.07%
- The 10/1/19 grand list is currently valued at \$2,853,993,034. This is subject to change due to adjustments from the Board of Assessment Appeals and litigation.
- At the proposed 38.86 mill rate, grand list growth generates an additional \$3,299,606 in tax revenue.

Assessed Value



Actual Net Growth in Grand List

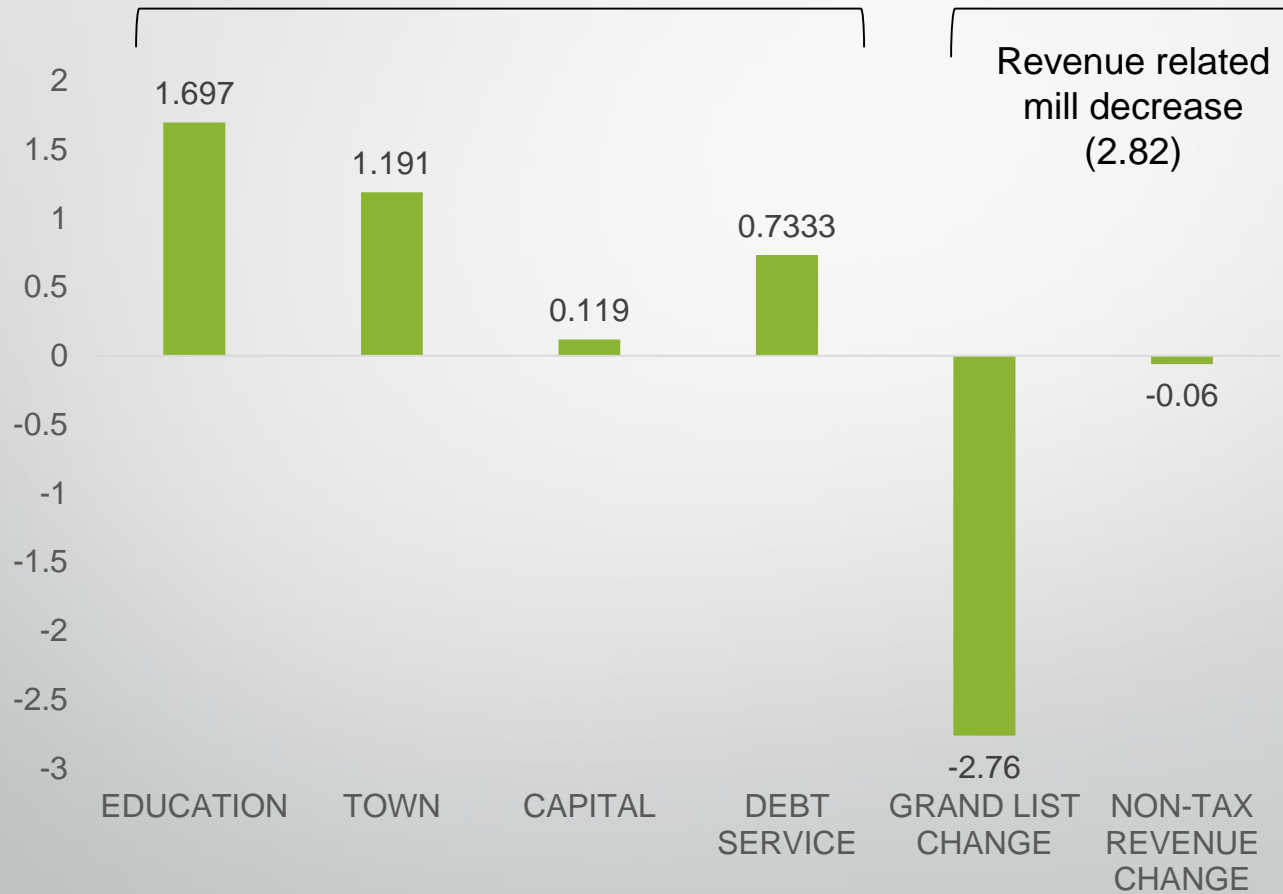


# Mill Rate History

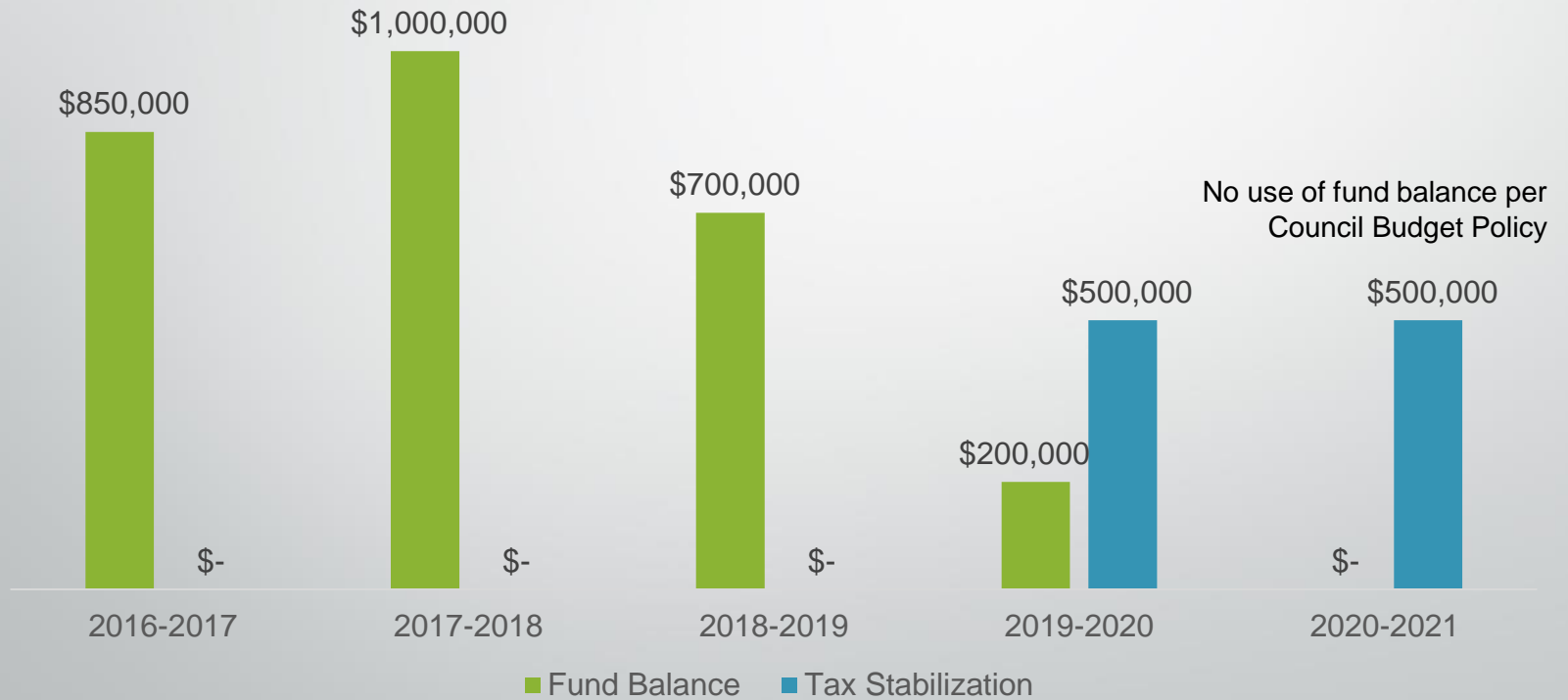


# Mill Rate Increase Drivers

## .92% increase



# Use of Surplus Funds



# Mill Rate Calculation

Total Expenditures

\$127,098,183

Less: Total Non-Tax Revenues

\$17,824,130

Equals

Property Taxes Needed: \$109,274,053

Value of a Mill

\$28,123,114

Divide the taxes needed (\$109,274,053) by the value of a mill (\$28,123,114)

Equals the Mill Rate: 38.86



# How your tax amount is calculated:

- Fair market value of a home is \$250,000
- The proposed mill rate is 38.86

$$\$250,000 \times .70 = \$175,000$$

$$\$175,000 \times .03886 = \$6,800$$



# 2020-2021 Town Manager Budget

BUDGET DASHBOARD

# Future Budget Meeting Dates

- **March 23, 2020** Town Manager's Proposed Budget Presentation
- **March 30, 2020** Budget Work Session, 7:00pm at Town Hall
- **March 31, 2020** Budget Work Session, 7:00pm at Town Hall
- **April 1, 2020** Budget Work Session, 7:00pm at Town Hall
- **April 2, 2020** Budget Work Session, 7:00pm at Town Hall
- **April 6, 2020** Resolution Setting General Govt. Public Hearing
- **April 20, 2020** General Govt. Budget Public Hearing, 8:00pm at Town Hall
- **May 4, 2020** Set BOE and General Govt. Budgets & Mill Rate, 7:00pm at Town Hall
- **May 11, 2020** Special Budget Meeting (if needed), 7:00pm at Town Hall

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**END OF PRESENTATION**