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Peter DeMallie  
Design Professionals  
PO Box 1167  
South Windsor, CT 06074  
860.291.8755

October 12, 2022

Dear Peter,

We hereby authorize you, Peter DeMallie, and/or Design Professionals to execute any land use applications on our behalf in reference to the site at 249 Ellington Rd, South Windsor as agent for us as applicant or owner. Please do not hesitate to contact me with any questions.

Sincerely,

A handwritten signature in black ink that reads "Scott Spindler". The signature is fluid and cursive, with the first name "Scott" and last name "Spindler" clearly distinguishable.

Scott Spindler  
Manager  
Highland Capital Holdings LLC  
978.590.7841

