TOWN OF SOUTH WINDSOR, CONNECTICUT



Annual Comprehensive Financial Report Fiscal Year Ended June 30, 2022 TOWN OF SOUTH WINDSOR, CONNECTICUT ANNUAL COMPREHENSIVE FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2022

Finance Department

Patricia Perry Director of Finance

INTRODUCTORY SECTION		
LETTER OF TRANSMITTAL		i
ORGANIZATIONAL CHART		viii
LIST OF PRINCIPAL OFFICIALS		ix
CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING	-	x
FINANCIAL SECTION		
INDEPENDENT AUDITORS' REPORT		1
MANAGEMENT'S DISCUSSION AND ANALYSIS		5
BASIC FINANCIAL STATEMENTS		
	EXHIBITS	
GOVERNMENT-WIDE FINANCIAL STATEMENTS		
STATEMENT OF NET POSITION	I	14
STATEMENT OF ACTIVITIES	П	15
FUND FINANCIAL STATEMENTS		
GOVERNMENTAL FUNDS		
BALANCE SHEET	Ш	16
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES	IV	18
PROPRIETARY FUND		
STATEMENT OF NET POSITION	V	20
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION	VI	21
STATEMENT OF CASH FLOWS	VII	22

	EXHIBITS	
FIDUCIARY FUNDS		
STATEMENT OF NET POSITION	VIII	23
STATEMENT OF CHANGES IN NET POSITION	IX	24
NOTES TO FINANCIAL STATEMENTS		25
REQUIRED SUPPLEMENTARY INFORMATION		
	SCHEDULES	
GENERAL FUND		
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES – BUDGET AND ACTUAL – BUDGETARY BASIS	RSI-1	77
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES – BUDGET AND ACTUAL – BUDGETARY BASIS	RSI-2	79
SEWER OPERATING FUND		
SCHEDULE OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES (USES) – BUDGET AND ACTUAL – BUDGETARY BASIS	RSI-3	83
PENSION AND OPEB TRUST FUNDS		
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS TOWN PLAN	RSI-4	85
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS – BOARD OF EDUCATION PLAN	RSI-5	86
SCHEDULE OF EMPLOYER CONTRIBUTIONS – TOWN PLAN	RSI-6	87
SCHEDULE OF EMPLOYER CONTRIBUTIONS – BOARD OF EDUCATION PLAN	RSI-7	88
SCHEDULE OF INVESTMENT RETURNS	RSI-8	89

	SCHEDULES	i
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY – TEACHERS RETIREMENT PLAN	RSI-9	90
SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS – OPEB PLAN	RSI-10	91
SCHEDULE OF EMPLOYER CONTRIBUTIONS – OPEB PLAN	RSI-11	92
SCHEDULE OF INVESTMENT RETURNS – OPEB PLAN	RSI-12	93
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY – TEACHERS RETIREMENT PLAN	RSI-13	94
SUPPLEMENTAL COMBINING AND INDIVIDUAL FUND STATEMENTS	S AND	
SCHEDULES		
SCHEDULES	EXHIBITS	
SCHEDULES GENERAL FUND	EXHIBITS	
	EXHIBITS A-1	97
GENERAL FUND	-	97 98
GENERAL FUND COMPARATIVE BALANCE SHEET SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED,	A-1	•
GENERAL FUND COMPARATIVE BALANCE SHEET SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED, AND OUTSTANDING	A-1	•
GENERAL FUND COMPARATIVE BALANCE SHEET SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED, AND OUTSTANDING NONMAJOR GOVERNMENTAL FUNDS	A-1 A-2	98

	EXHIBITS	
FIDUCIARY FUNDS		
COMBINING STATEMENT OF NET POSITION – PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS	C-1	111
COMBINING STATEMENT OF CHANGES IN NET POSITION – PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS	C-2	112
STATISTICAL SECTION		
	TABLES	
FINANCIAL TRENDS		
NET POSITION BY COMPONENT	1	115
CHANGES IN NET POSITION	2	116
FUND BALANCES – GOVERNMENTAL FUNDS	3	118
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS	i – 4	119
REVENUE CAPACITY		
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABI PROPERTY	LE 5	120
PRINCIPAL TAXPAYERS	6	121
PROPERTY TAX LEVIES AND COLLECTIONS	7	122
DEBT CAPACITY		
RATIOS OF OUTSTANDING DEBT BY TYPE	8	123
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING	9	124

	TABLES	
LEGAL DEBT MARGIN INFORMATION	10	125
SCHEDULE OF DEBT LIMITATION	11	126
DEMOGRAPHIC AND ECONOMIC STATISTICS		
DEMOGRAPHIC AND ECONOMIC STATISTICS	12	127
PRINCIPAL EMPLOYERS	13	128
OPERATING INFORMATION		
FULL-TIME EQUIVALENT TOWN GOVERNMENT EMPLOYEES BY		
FUNCTION/PROGRAM	14	129
OPERATING INDICATORS BY FUNCTION/PROGRAM	15	130
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM	16	131

INTRODUCTORY SECTION



Town of South Windsor

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December 6, 2022

Mayor Elizabeth Pendleton Town Council Members Residents of South Windsor

I am pleased to present the Annual Comprehensive Financial Report for the Town of South Windsor, Connecticut ("the Town") to document the Town's financial position and results of operations as of the fiscal year end June 30, 2022. This report includes the Town's basic financial statements which are presented in conformity with generally accepted accounting principles ("GAAP") and have been audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. CliftonLarsonAllen LLP (CLA), Certified Public Accountants, have issued an unmodified opinion on the Town's financial statements for the year ended June 30, 2022. The independent auditor's report is located at the front of the financial section of this report.

To provide further accountability to our residents this report includes notably more information and analysis than just the basic financial statements, and as such is titled the Annual Comprehensive Financial Report. This report will be submitted by the December 31 due date to the State of Connecticut. Other interested parties such as grantor agencies, the Town's bondholders and rating agencies will use the information to reach conclusions about the Town's financial stability.

After Introductory information, the report is broken down into three additional sections: Financial Supplementary, and Statistical. The Town's basic financial statements, notes and analysis are contained in the second section. Management's Discussion and analysis ("MD&A") provides a narrative, overview and analysis of the basic financial statements. The MD&A is designed to complement this letter of transmission and should be read in conjunction with it. The Financial Section also includes the independent auditor's report.

The third section of the report contains Supplementary information which provides details on General Fund financial activity, special revenue funds, and Pension & OPEB trust funds. The Statistical Section provides meaningful ten-year trend information on the Town's financial performance, revenue capacity, debt capacity demographic and economic indicators as well as operating information.

Separate Compliance Reports are part of a broader state and federal mandated "Single Audit" designated to meet special needs of federal and state grantor agencies. The standards governing the Federal and State Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal and state awards. These reports are available in the Town's separately issued Federal and State Compliance Reports.

Town management assumes full responsibility for the completeness and reliability of the information contained in this report, which is based upon a comprehensive framework of internal controls that is has established. Because the cost of internal controls should not outweigh their benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

TOWN PROFILE

The Town of South Windsor (the "Town") was founded in 1633 as part of Windsor and in 1845 incorporated as a separate municipality. Throughout most of its history, the Town has been an agriculture community as of a result of its fertile land and abundant water resources. Today, however, South Windsor affords a blend of residential living, retail, high-tech industry and open space.

Located just northeast of Hartford, the Town occupies 28.5 square miles bounded by East Windsor and Ellington to the north, Vernon to the east, Manchester and East Hartford to the south, and the Connecticut River to the west. The Town is located equidistant from New York City and Boston and is only 20 miles south of Springfield, Massachusetts. South Windsor has immediate access to interstates 84, 91, and 291 and is only minutes from Bradley International Airport. Freight lines connect the Town to the entire northeast corridor.

The Town of South Windsor has been organized under the Council-Manager form of government since 1960 with a nine-member Council elected at large (the "Town Council"). The legislative function is performed by a bipartisan Town Council of nine members, who are elected biennially for two-year terms. Minority political party representation is guaranteed in that no political party may have more than six members. The Town Council elects a Mayor from its membership for the two-year term. The Council appoints the Town Manager for an indefinite term. The Town Manager is the Chief Administrative Officer of the Town and serves at the pleasure of the Town Council. The Town Manager is appointed by the Town Council on the basis of professional executive training and other qualifications.

The Town Manager is directly responsible to the Council for planning, organizing and directing municipal activities, except schools and commissions appointed by the Council, and also serves as the Personnel Director.

The Town Manager appoints department heads; oversees the compliance of local laws and ordinances; provides recommendations and reports to the Council; prepares the annual budget and the annual report; keeps the Council advised on the Town's financial condition; and performs other duties prescribed by Charter, ordinance or Council resolution.

The Town's public-school system provides a balanced curriculum for approximately 4,500 students. There are more than a dozen local colleges and universities in the area for both undergraduate and graduate studies. The public-school system consists of four schools for pupils in grades K through 5, one middle school for pupils in grades 6-8 and one high school for pupils in grades 9-12. The school system is governed by a nine-member elected Board of Education.

The Town provides a full range of services to its citizens. These include: police and fire protection, emergency medical services; education; library services; public works (streets, waste disposal, engineering and infrastructure maintenance); parks and recreation (parks, athletic fields, and tennis courts); senior services and cultural events; health and welfare services and general administrative services.

LOCAL ECONOMY

Financial impact from the Coronavirus (COVID-19) continue across the nation at all levels including municipalities. South Windsor has experienced market value fluctuations and low interest rates, but remained financially strong and continues to attract business development investments. The Town also continues to draw new people to the area. This is in large part to the diverse business environment, an outstanding school system, several large colleges and universities nearby and numerous health care facilities. South Windsor is not alone in facing the challenges stemming from the global pandemic, and continues to reinforce fiscal stewardship, operational efficiencies, strategic investments and effective management. The Town continues to be well positioned to adapt to the ongoing pandemic while maintaining its high level of service to the community.

South Windsor is a primarily residential community that features farm lands as well as desirable suburban real estate. The 2010 U.S. Census report shows that over half the employed population of the Town work in finance, insurance, educational and manufacturing occupations with over 51% of the working population having earned bachelor's and advanced college degrees.

The Town has traditionally exhibited a lower unemployment rate compared to other towns in the area and this year is no exception. According to the State of CT Department of Labor, at June 30, 2022, the unemployment rate in South Windsor was 3.2% while in Hartford County it was 4.1%. The Town's unemployment rate is also significantly lower than the 2022 State annual average unemployment rate of 4.3% and national rate of 3.7%.

South Windsor's October 1, 2020 grand list, effective for the 2021-2022 fiscal year, increased 3.64% or \$103.1 million from the previous year. Growth was primarily due to increases in Real Estate and Personal Property. The 2020 net taxable grand list totals \$2.9 billion and its components are comprised of 60.53% residential, 21.32% commercial, 15.49% personal property and 8.68% motor vehicle. The Town continues to maintain a balanced mix of retail, light industry, manufacturing and retirement communities and its top ten taxpayers comprise 10.08% of the total net assessed value on the October 1, 2020 grand list. Table 6 in the Statistical Section lists details the top taxpayers. Because this list constitutes less than 15% of the total base of taxpayers, the financial distress of any one taxpayer would not impair the stability of tax revenues. The Town's property collection rate has been consistently above 99% for the past five years. Increased collection efforts resulted in a 99.5% collection rate, which exceeded the 99.0% assumed in the fiscal year 2022 budget.

South Windsor has a well-balanced, economically diverse mix of businesses and light manufacturing uses, commercial office buildings, medical facilities and retail space. The number of Residential and Commercial Building Permits totaled 932 through December 1, 2021. Notable economic development included the following:

- Approval has been given for 165 apartment units at Evergreen Walk;
- Construction is underway for a 12,819 Goddard School in Evergreen Walk;
- Construction of a 50,000 square foot retail space to be occupied by Whole Foods in Evergreen Walk is under construction with plans to open in calendar 2023;
- Construction has begun on the 31,495 square foot senior housing redevelopment at 1060 Main Street;
- The Town is constructing a 120-foot communication tower at Veterans Memorial Park that should be complete in calendar 2023;
- Approval has been given for a 241,800 warehouse on Kennedy Road; and
- Shake Shack is under construction with a 3,200 square foot restaurant in Evergreen Walk expected to open in late December 2022.

LONG TERM FINANCIAL PLANNING

In fiscal year 2022, the Town issued \$14,000,000 of anticipatory notes for the construction of the new Pleasant Valley Elementary School and road/drainage projects and \$20,000,000 in general obligation bonds to finance construction of the new Eli Terry and PR Smith elementary schools, and roadwork/drainage improvements. In the next fiscal year, the Town plans to issue debt to permanently finance the new Pleasant Valley Elementary School and roadwork / drainage improvements.

The Town maintains adequate unreserved fund balance to ensure consistent cash flow, generate interest income and offer flexibility for unanticipated opportunities. In addition, fiscally responsible budgeting was key to the Town's upgraded bond rating from AA+ to AAA from Standard and Poor and maintaining the Aa2 rating from Moody's. Each year the Town adopts a capital improvement budget and prepares a 5-year capital plan. The Town continued to manage a number of projects including the following:

- Roof replacements were completed at two schools and the Community Center.
- The Main Street Bridge over the Podunk River was completely renovated.
- The Town Hall elevator was completely reconstructed to meet ADA requirements. Fire alarm upgrades and other code requirements in buildings were completed.
- The Town and BOE replaced several pieces of rolling stock including Police Interceptor vehicles and a fire pumper truck.
- An eight-court pickleball center was newly constructed at Rye Street Park.

In October 2013, the Board of Education adopted the Elementary Facilities Ten-Year Master Plan to address our five aging elementary school buildings, which range in age from 51 to 63 years old. This plan stems from the 2011-2014 Strategic Plan which called for the development of a "long-range elementary facilities plan that promotes a safe, engaging learning environment accessible to all students and community members." The Plan calls for a three-phased approach using multiple referenda to address the elementary facilities needs over a span of ten years. Phase I the new Orchard Hill School opened in August 2017. The new building is 71,729 square feet, and houses students in grades K-5. Phase II of the Ten-Year Elementary Facilities Master Plan milestone was completed in August 2020 with two new K-5 schools: Philip R. Smith Elementary a 58,243 building and Eli Terry Elementary a 66,586 building. Phase III to construct the new Pleasant Valley School passed referendum in March of 2020 and is scheduled to open in August 2022.

ACCOUNTING AND BUDGETING

The Finance Department includes Accounting, Revenue Collection and Tax Assessment. In developing and evaluating the Town's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding (1) the safeguarding of assets against loss from unauthorized use or disposition, and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits to be derived, and (2) the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the Town's internal accounting controls adequately safeguard assets and provide reasonable assurance to record transactions.

The accounts of the Town are organized in funds and accounted for on the Town's financial management system. Each fund operates with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Budgetary control of disbursements and encumbrances against appropriations is maintained by department, division or major activity. The Town also maintains an encumbrance accounting system as one technique towards accomplishing budgetary control.

The Town of South Windsor adopts its General Government Operating, Board of Education and Special Revenue Fund budgets in accordance with the provisions of its Charter and the Connecticut General Statutes. The adopted budgets cover the fiscal year beginning July 1 and ending June 30.

The Superintendent of South Windsor's Public Schools develops a district budget that recognizes the need to balance state and local constraints with the needs of the students. This budget is submitted to the South Windsor Board of Education. The Board of Education holds several work sessions to discuss the Superintendent's proposed budget, votes to approve a budget at its last regular meeting in February, and must submit a budget to the Town Council not later than March 15th.

A public hearing to receive citizen input on the proposed Town Manager's budget shall be held no later than May 7th. After the Town Council considers the recommendations from the public hearings, the Town Council modifies the budgets as it deems appropriate and adopts the General Government Operating, Board of Education and Special Revenue Fund budgets.

Annually, the Town Council adopts a five-year Capital Improvement Plan. This plan is reviewed and modified by the Capital Projects Committee as necessary. The Capital Projects Committee, which consists of elected officials and staff from both the Town and Board of Education, determines the priority of each project and decides which year the projects should be completed.

Balanced Budget Requirement

A balanced budget is one where revenues are equal to expenses. Section 706 of the Town Charter requires that the adopted budget be in balance. The Council shall determine the amount to be raised by taxes less other estimated income and surplus or deficit to pay the expenses of the Town for the year.

Amendments and Additions to the Budget

Adoption of the Town budget sets the appropriation for each item listed separately for each department, office or commission.

Budget transfers may be necessary for any one of several reasons. At times, objectives may be realigned requiring the corresponding realignment of resources. Transfers may also be needed as a result of actual expenditures that vary from original estimates. Section 711 of the Town Charter allows for transfers of any unencumbered appropriation. The Town Council has the authority to transfer amounts, except those of the Board of Education, between departments. Transfer of funds within the same department made by requested by the Department Head with approval from the Town Manager.

Section 315 allows for the Town Council, by affirmative vote of not less than six members, to add to the annual budget appropriation a sum not to exceed \$25,000 in any one fiscal year. Any amount greater than \$25,000 that is not an emergency appropriation requires a public hearing.

AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial reporting to the Town of South Windsor for its annual comprehensive financial report for the fiscal year ended June 30, 2021. The Certificate of Achievement is a prestigious national award, recognizing conformance with the highest standard for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Annual Comprehensive financial report, who contents conform to program standards. Such report must satisfy both accounting principles generally accepted in the United States of American and applicable legal requirements. A Certificate of Achievement for the annual comprehensive financial report is valid for a period of one year only. The Town of South Windsor believes our current report continues to conform to the Certificate of Achievement program requires, and we are submitting it to GFOA for consideration once again. The Town was also presented a Distinguished Budget Presentation Award from the GFOA for the past seven years.

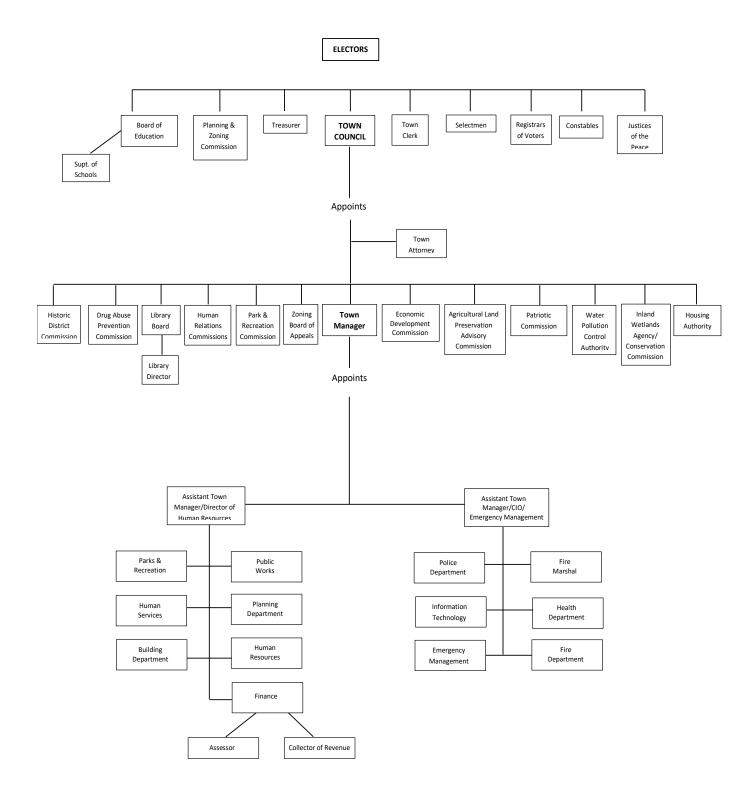
The preparation of this Annual Comprehensive Financial Report was made possible by the dedicated service of the entire staff of the Finance Department. I would like to thank CliftonLarsonAllen LLP, our independent auditors, for their efforts and counsel during the audit, ACFR preparation and submission process. The continuing support of the Town Manager, Mayor and members of the Town Council, who remain committed to fiscal integrity and financial leadership, is greatly appreciated.

Respectfully submitted,

Patricia Peny

Patricia Perry Director of Finance

TOWN OF SOUTH WINDSOR, CONNECTICUT ORGANIZATIONAL CHART



TOWN OF SOUTH WINDSOR, CONNECTICUT LISTING OF PRINCIPAL OFFICIALS JUNE 30, 2022

TOWN COUNCIL Elizabeth Pendleton, Mayor

Steven King, Jr., Deputy Mayor Erica Evans Jamie Gamble Philip Koboski Marek Kozokowski Cesar Lopez Karen Lydecker Andrew Paterna

BOARD OF EDUCATION Craig Zimmerman, Chairman

Jessica Waterhouse, Vice Chairman Beth Esstman, Secretary Arthur Adduci Anitha Elango Madison Gonzalez Dipali Kalia Lisa Maneeley Michael Pare

ADMINISTRATION Dr. Kate Carter, Superintendent of Schools Tracie Peterson, Assistant Superintendent Richard J. Sanzo, Assistant Superintendent Chris M. Chemerka, Director of Finance & Operations

TOWN DEPARTMENTS

Michael Maniscalco, Town Manager

Andrea Cofrancesco, Director of Human & Adult Services Marc Melanson, Chief Building Official Kristian Lindstrom, Chief of Police Mary Etter, Library Director Molly Keys, Director of Recreation Vincent Stetson, Director of Public Works Mary Huda, Assessor Michele Lipe, Director of Planning Patricia Perry, Director of Finance Vanessa Perry, Assistant Town Manager/ Director of Human Resources Jennifer Hillinski-Shirley, Tax Collector Scott Roberts, Assistant Town Manager/CIO Walter Summers, Fire Marshal Bonnie Armstrong, Town Clerk

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of South Windsor Connecticut

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

June 30, 2021

Christophen P. Morrill

Executive Director/CEO

FINANCIAL SECTION



INDEPENDENT AUDITORS' REPORT

Town Council Town of South Windsor, Connecticut

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of South Windsor, Connecticut, as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the Town of South Windsor, Connecticut's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of South Windsor, Connecticut, as of June 30, 2022, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Town of South Windsor, Connecticut and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of South Windsor, Connecticut's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Town of South Windsor, Connecticut's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Town of South Windsor, Connecticut's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison information and the pension and OPEB schedules be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of South Windsor, Connecticut's basic financial statements. The combining and individual nonmajor fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 6, 2022, on our consideration of the Town of South Windsor, Connecticut's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town of South Windsor, Connecticut's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Town of South Windsor, Connecticut's internal control over financial reporting and compliance.

Clifton Larson Allen LLP

CliftonLarsonAllen LLP

West Hartford, Connecticut December 6, 2022

As management of the Town of South Windsor our discussion and analysis of the Town's financial performance provides an overview of the Town's financial activities for the fiscal year ended June 30, 2022. We encourage readers to consider the information presented here in conjunction with the transmittal letter and the basic financial statements to enhance understanding of the Town's financial performance.

Financial Highlights

- Total net position of our governmental activities at the end of the fiscal year was \$209.0 million an increase of \$8.82 million or 4.4% over the previous fiscal year. Of the Town's total net position at June 30, 2022, \$27.5 million is unrestricted and may be used to meet the operating needs of the Town.
- On a government wide basis, revenues totaled \$158.4 million while expenses equaled \$149.5 million.
- The Town issued \$20.0 million of general obligation bonds and \$3.10 million in general obligation refunding bonds on January 17, 2022. In addition, the Town issued \$14.0 million in Bond Anticipation Notes to provide temporary financing for the Pleasant Valley Elementary School construction and road/drainage improvements.
- The unassigned fund balance for the General Fund was \$33.2 million or 23.9% of total General Fund expenditures.
- The Town was allocated \$7.7 million through the American Rescue Plan Fund and has identified eighteen projects that are currently in progress.

Overview of the Financial Statements

This annual report consists of a series of financial statements. The statement of net position and the statement of activities (Exhibits I and II, respectively) provide information about the activities of the Town as a whole and present a longer-term view of the Town's finances. Fund financial statements are presented in Exhibits III to IX. For governmental activities, these statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside of the government.

Government-Wide Financial Statements

The analysis of the Town as a whole begins on Exhibits I and II. The statement of net position and the statement of activities report information about the Town as a whole and about its activities for the current period. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Town's net position and any annual change. The Town's net position, the difference between assets and liabilities, is one way to measure the Town's financial health, or

financial position. Over time, increases or decreases in the Town's net position are one indicator of whether its financial health is improving or deteriorating. The reader needs to consider other nonfinancial factors, however, such as changes in the Town's property tax base and the condition of the Town's capital assets, to assess the overall health of the Town.

In the statement of net position and the statement of activities, the Town reports its activities as follows:

• *Governmental Activities* - The Town's basic services are reported here, including education, public safety, public works, sanitation, culture and recreation, debt service and general administration. Property taxes, charges for services and state and federal grants finance these activities.

Fund Financial Statements

The fund financial statements begin with Exhibit III and provide detailed information about the most significant funds - not the Town as a whole. Some funds are required to be established by Charter. However, the Town establishes many other funds to help control and manage financial activities for particular purposes (such as the Sewer Operating Fund) or to show that it is meeting legal responsibilities for using grants and other money (such as grants received for education from the State and Federal governments). The Town's funds are divided into three categories: governmental, proprietary and fiduciary.

- Governmental Funds (Exhibits III and IV) Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's programs. The relationship (or differences) between governmental activities (reported in the statement of net position and the statement of activities) and governmental funds is described in a reconciliation included with the fund financial statements.
- *Proprietary Funds (Exhibits V to VII)* When the Town charges customers for the services it provides, whether to outside customers or to other units of the Town, these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the statement of net position and the statement of activities. The Town's proprietary fund consists of the Town's internal service fund and is used to report the Town's self-insurance program.
- *Fiduciary Funds (Exhibits VIII and IX)* The Town is the trustee, or fiduciary, for its employees' pension plans and other postemployment benefit plans. All of the Town's fiduciary activities are reported in separate statements of fiduciary net position and changes in fiduciary net position. These activities are excluded from the Town's other financial statements because the Town cannot use these assets to finance its operations. The Town is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

Government-Wide Financial Analysis

The Town's government-wide activities net position changed from a year ago, increasing from \$200.2 million to \$209.0 million. Net position may serve over time as a useful indicator of a Town's financial position and an important determinant of its ability to finance services in the future. Town of South Windsor's total assets and deferred outflows exceeded liabilities and deferred inflows by \$8,823,502 at the close of the most recent fiscal year.

By far, the largest portion of the Town of South Windsor's net reflects its investment in capital assets (e.g., land, buildings, vehicles, furniture and equipment, water systems and infrastructure) less related outstanding debt used to acquire those assets. The Town of South Windsor uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town of South Windsor's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The Restricted Fund Balance of \$5.5 million which is 2.6% of Total Net Position represents funds for specific purposes such as Public Works and Education Grants.

The analysis below focuses on the net position (Table 1) and changes in net position (Table 2) of the Town's governmental activities.

	Governmental Activities					
	2022	2021				
Assets:						
Current Assets	\$ 85,397,287	\$ 66,032,851				
Capital Assets, Net of Accumulated Depreciation	312,310,803	293,538,186				
Total Assets	397,708,090	359,571,037				
Deferred Outflows of Resources	11,701,712	4,418,852				
Liabilities:						
Long-Term Liabilities Outstanding	32,010,334	20,260,127				
Other Liabilities	160,553,122	130,637,724				
Total Liabilities	192,563,456	150,897,851				
Deferred Inflows of Resources	7,813,102	12,882,296				
Net Position:						
Net Investment in Capital Assets	175,877,622	181,142,167				
Restricted	5,564,207	4,122,315				
Unrestricted	27,591,415	14,945,260				
Total Net Position	\$ 209,033,244	\$ 200,209,742				

TABLE 1 NET POSITION

TABLE 2 CHANGE IN NET POSITION

	Governmental Activities				
	2022	2021			
Revenues:					
Program Revenues:					
Charges for Services	\$ 12,190,755	\$ 11,467,265			
Operating Grants and Contributions	28,002,125	43,338,815			
Capital Grants and Contributions	1,498,000	6,583,653			
General Revenues:					
Property Taxes	114,017,844	110,588,208			
Grants and Contributions Not Restricted to					
Specific Purposes	2,436,064	2,025,279			
Unrestricted Investment Earnings	181,432	85,687			
Other General Revenues	76,024	29,560			
Total Revenues	158,402,244	174,118,467			
Expenses:					
General Government	6,913,025	5,268,652			
Public Safety	14,579,379	11,919,633			
Public Works	18,653,257	18,883,042			
Human Services	1,943,660	1,567,870			
Culture and Recreation	6,330,002	5,890,752			
Education	98,336,368	109,108,696			
Debt Service	2,823,051	1,275,032			
Total Expenses	149,578,742	153,913,677			
Increase in Net Position	8,823,502	20,204,790			
Net Position - Beginning of Year	200,209,742	179,596,238			
Restatement	<u> </u>	408,714			
Net Position - End of Year	\$ 209,033,244	\$ 200,209,742			

As noted above, total revenues were \$158.4 million and the total cost of all programs and services was \$149.5 million. Our analysis below considers the operations of the fiscal year's governmental activities.

Governmental Activities

The Town's net position increased \$8.8 million during the current fiscal year. This increase reflects total revenues generated through increased property tax revenues, and other various revenues that exceed operating costs. Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements changed from \$14.9 million at June 30, 2021 to \$27.5 million at the end of this year.

Governmental Activities (continued)

For governmental activities, approximately 71.9% of the revenues were derived from Property Taxes, followed by 17.7% in Operating Grants & Contributions and 7.7% in Charges for Services.

Major revenue factors included:

- Operating Grants decreased \$15.3 million due to on-behalf OPEB and Pension contributions relating to the State Teachers' Retirement System.
- Property tax revenues recorded during fiscal year 2022 reflect a 3.64% in grand list growth resulting in increased collections, strengthened collection policies and tax sale proceeds increased prior-year tax collections, interest and liens.
- Capital grants and contributions reflects a decrease of \$5.1 million over the previous year due to grant reimbursement requests for school construction costs including the new Eli Terry and PR Smith Elementary Schools.

For governmental activities, 65.7% of the Town's expenditures relate to education, 12.4% to public works, 9.7% to public safety, 4.6% for general government and 4.2% to culture and recreation. These percentages are fairly consistent with the prior year.

The Town continues to employ various cost control methods to keep expenditures as low as possible. These involve ongoing monthly review of all town expenditures as compared to budget; Town Manager review of all purchase orders; and shared service purchasing or state-contract equipment and supplies where possible. The Town continues to be proactive in controlling employee benefit costs through implementation of wellness incentives; working with our insurance broker and negotiating with bargaining units.

Table 3 presents the cost of each of the Town's programs - general government, public safety, public works, human services, culture and recreation, education and debt service - as well as each program's net cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the Town's taxpayers by each of these functions.

	Total Cost	of Services	f Services Net Cost o				
	2022	2021	2022	2021			
General Government	\$ 6,913,025	\$ 5,268,652	\$ (3,934,580)	\$ (468,279)			
Public Safety	14,579,379	11,919,633	(13,709,417)	(11,530,617)			
Public Works	18,653,257	18,883,042	(11,485,461)	(6,119,841)			
Human Services	1,943,660	1,567,870	(1,592,477)	(1,362,059)			
Culture and Recreation	6,330,002	5,890,752	(4,342,204)	(4,810,350)			
Education	98,336,368	109,108,696	(70,218,512)	(67,036,743)			
Debt Service	2,823,051	1,275,032	(2,605,211)	(1,196,055)			
Total	\$ 149,578,742	\$ 153,913,677	\$ (107,887,862)	\$ (92,523,944)			

GOVERNMENTAL ACTIVITIES TABLE 3

Town Funds Financial Analysis

Governmental Funds

The Town's governmental funds (as presented in the balance sheet - Exhibit III) reported combined ending fund balances of \$43.2 million inclusive of an unassigned fund balance of \$30.0 million.

The General Fund is the operating fund of the Town. Fund balance of the Town's General Fund increased by \$4.2 million during the current fiscal year. At June 30, 2022, unassigned fund balance of the General Fund was \$33.1 million while total fund balance was \$39.1 million. The increase in fund balance is due to greater than expected revenues for building permits, recording fees and prior-year tax collections combined with expenditure savings in General Government, Public Works and Public Safety line items.

During the year, actual revenues and other financing sources on a budgetary basis were \$130.9 million which exceeded budgetary estimates by \$2.9 million. Increased collection enforcement pushed the collection rate to 99.5% versus the budgeted collection rate of 99.0% and generated positive variances in prior-year taxes, interest and lien revenue accounts. State of Connecticut Education Grants exceeded conservative budget estimates and added \$326,668 to the positive variance. Charges for current services exceeded budget expectations by \$767,627 primarily due to increased activity for building and fire marshal permits due to new construction and economic development, and higher Town Clerk fees.

Actual expenditures on a budgetary basis and other financing uses totaled \$126.5 million which was less than budgeted by \$1.4 million. Public Safety and Public Works accounts contributed \$293,241, and \$597,202 respectively to the overall positive variance due to unfilled positions, overtime savings and overall cost containment.

The Town's collection rate in fiscal year 2022 was 99.5%, which is slightly higher than the average collection rate over the past five fiscal years.

Capital Asset and Debt Administration

Capital Assets

The Town of South Windsor's cumulative investment in capital assets as of June 30, 2022 totals \$312.3 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, enterprise-wide software, streets & sidewalks, equipment, vehicles, water & sewer systems and construction in progress. The increase in total capital assets, net of depreciation, over the prior fiscal year was \$18.7 million.

Major capital asset activity during the current fiscal year included the following:

- Completion of Town Hall Elevator renovation
- Completion of several fire/ADA upgrade projects
- Purchase of media and software upgrades
- Purchase Public Works heavy equipment and Police Interceptor Vehicles
- Purchase of Showmobile (mobile sound stage) for Parks & Recreation
- Construction in progress added \$20.9 million for Pleasant Valley Elementary School, bridge and road work and infrastructure
- Depreciation expense in the amount of \$6,567,870 was recognized

TABLE 4 CAPITAL ASSETS (Net of Depreciation)

	Governmental Activities				
	2022	2021			
Land	\$ 19,614,167	\$ 19,483,267			
Buildings	84,824,224	87,321,346			
Improvements Other than Buildings	16,807,282	15,478,223			
Furniture and Equipment	6,816,175	7,903,342			
Right to use Leased Assets	1,400,884	-			
Infrastructure	77,823,859	79,246,115			
Construction in Progress	105,024,212	84,105,893			
Total	<u>\$ 312,310,803</u>	\$ 293,538,186			

Additional information on the Town's capital assets can be found in Note 5 of the Basic Financial Statements.

Long-Term Debt

In the current year, the Town issued \$20.0 million of general obligation bonds and \$3.1 million of general obligation refunding bonds to be financed over 20 years with interest rates ranging from 2.125% to 5.0%. The bonds will permanently finance elementary school construction, and road/drainage projects. At June 30, 2022, the Town had \$110.9 million in bonds and notes outstanding versus \$98.1 million in the previous year. All of the debt is backed by the full faith and credit of the Town.

The Town issued bond anticipation notes (BANS) in the amount of \$14.0 million for the construction of Pleasant Valley Elementary School and road/drainage projects. The plan is to issue bonds after projects are completed.

Long Term Debt (continued)

Debt service expenditures will continue to increase over the next several years as the Town permanently finances expenditures of \$58.5 million for the construction of Pleasant Valley Elementary School and \$50 million for road and drainage projects as approved in 2018 and 2022 per referendum. All projects are part of the Board of Education 10-year elementary facilities plan and 5-year capital projects plan.

The Town of South Windsor achieved a AAA rating from Standard and Poor's in February 2022 and maintains an Aa2 rating from Moody's Investors Service. The overall statutory debt limit for the Town of South Windsor is equal to seven times annual receipts from taxation or \$777.8 million. As of June 30, 2022, the Town recorded total net debt of \$198.4 million, well below its statutory debt limits.

Other obligations include accrued vacation pay and sick leave. More detailed information about the Town's long-term liabilities is presented in Note 7 to the financial statements.

Economic Factors and Next Year's Budget

The Town Council considered many factors when setting the fiscal year 2022-2023 budget. The financial impact of the annual budget on residents surrounding the uncertainty and economic impacts of the global pandemic was the primary concern of town officials. The Town Council adopted a Budget Policy Statement to maintain the annual mill rate and discontinue the use of Unassigned Fund Balance. The 2022-2023 adopted budget included a .91 mill increase on real estate and personal property and a decrease of 5.40 mills on motor vehicles due to a rate cap imposed by the State of Connecticut.

Highlights of the Town's budget for the 2022-23 fiscal year include the following:

- The 2022-23 combined budgets for operating and capital programs total \$133.9 million, representing a 4.67% increase over the 2021-22 combined budget. The mill rate to support these expenditures was set at 38.77 an increase of .91 mills.
- The primary revenue source, property taxes, is budgeted at \$114.3 million, an increase of \$3.9 million, or 3.59% primarily due to the 2.91% growth on the 10/1/2021 Grand List.
- The Water Pollution Control authority sets the individual residential sewer rates and increased the per unit charge to \$425 from 415 in the previous year.
- The 2022-23 capital budget includes funding for 13 new and/or continuing projects totaling \$2.2 million, including roads/sidewalks, bridges, building upgrades, and general public facilities projects

Contacting the Town's Financial Management

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Michael Maniscalco, Town Manager, Town of South Windsor, 1540 Sullivan Avenue, South Windsor, Connecticut, 06074.

BASIC FINANCIAL STATEMENTS

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF NET POSITION JUNE 30, 2022

	Governmental Activities
ASSETS	
Cash and Cash Equivalents	\$ 82,823,815
Investments	162,999
Receivables, Net	2,324,892
Supplies	31,416
Prepaid Items	54,165
Capital Assets Not Being Depreciated	124,638,379
Capital Assets Being Depreciated, Net of Accumulated Depreciation	187,672,424
Total Assets	397,708,090
DEFERRED OUTFLOWS OF RESOURCES	
Deferred Charge on Refunding	308,575
Deferred Outflows Related to Pensions	6,961,548
Deferred Outflows Related to OPEB	4,431,589
Total Deferred Outflows of Resources	11,701,712
LIABILITIES	
Accounts Payable and Accrued Liabilities	13,534,906
Unearned Revenue	4,475,428
Notes Payable	14,000,000
Noncurrent Liabilities:	14,000,000
Due Within One Year	11,105,427
Due in More than One Year	149,447,695
Total Liabilities	192,563,456
	102,000,400
DEFERRED INFLOWS OF RESOURCES	
Advance Property Tax Collections	4,275,598
Deferred Inflows Related to Pensions	37,219
Deferred Inflows Related to OPEB	3,500,285
Total Deferred Inflows of Resources	7,813,102
NET POSITION	
Net Investment in Capital Assets	175,877,622
Restricted for:	,,
Education	3,972,960
Public Safety	183,405
Public Works	529,177
Health and Welfare	878,665
Unrestricted	27,591,415
Onesuloca	27,391,415
Total Net Position	\$ 209,033,244

See accompanying Notes to Financial Statements.

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2022

			Program Revenues		Net Revenue (Expense) and Changes in Net Position
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
GOVERNMENTAL ACTIVITIES					
General Government	\$ 6,913,025	\$ 2,513,351	\$ 307,593	\$ 157,501	\$ (3,934,580)
Public Safety	14,579,379	254,201	615,761	-	(13,709,417)
Public Works	18,653,257	5,501,451	325,846	1,340,499	(11,485,461)
Human Services	1,943,660	196,731	154,452	-	(1,592,477)
Culture and Recreation	6,330,002	1,928,873	58,925	-	(4,342,204)
Education	98,336,368	1,796,148	26,321,708	-	(70,218,512)
Interest on Long-Term Debt	2,823,051		217,840		(2,605,211)
Total Governmental Activities	\$ 149,578,742	<u>\$ 12,190,755</u>	\$ 28,002,125	\$ 1,498,000	(107,887,862)
	GENERAL REVEN Property Taxes	NUES			114,017,844
		utions Not Restricte	d to Specific Program	10	2,436,064
	Unrestricted Invest		a to opecific Program	15	181,432
	Miscellaneous	ineni Lanings			76,024
		ral Revenues			116,711,364
	CHANGE IN NET	POSITION			8,823,502
	Net Position - Begi	nning of Year			200,209,742
	NET POSITION - E	END OF YEAR			\$ 209,033,244

TOWN OF SOUTH WINDSOR, CONNECTICUT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2022

ASSETS	 General	 Capital Projects Fund	 Sewer Operating Fund	 American Rescue Plan Act Fund	Nonmajor overnmental Funds	G	Total Governmental Funds
Cash and Cash Equivalents Investments Receivables, Net Due from Other Funds Other Assets	\$ 73,869,366 - 1,552,469 44,390 41,819	\$ - - - 16,084,330 -	\$ 28,936 - 142,735 1,756,550 -	\$ - - 3,582,075 -	\$ 2,110,794 162,999 629,688 3,664,081 43,762	\$	76,009,096 162,999 2,324,892 25,131,426 85,581
Total Assets	\$ 75,508,044	\$ 16,084,330	\$ 1,928,221	\$ 3,582,075	\$ 6,611,324	\$	103,713,994
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES							
LIABILITIES Accounts and Other Payables Due to Other Funds Notes Payable Unearned Revenue Total Liabilities	\$ 5,820,353 25,087,036 - - - - - -	\$ 4,438,284 - 14,000,000 <u>762,544</u> 19,200,828	\$ 204,760 - - 204,760	\$ 285,902 - - 3,296,173 3,582,075	\$ 522,519 44,390 - 416,711 983,620	\$	11,271,818 25,131,426 14,000,000 <u>4,475,428</u> 54,878,672
DEFERRED INFLOWS OF RESOURCES Unavailable Revenue - Property Taxes Unavailable Revenue - Sewer Use Advance Property Tax Collections Total Deferred Inflows of Resources	 1,129,993 - 4,275,598 5,405,591	 - - - -	 142,735	 - - -	 - - -		1,129,993 142,735 4,275,598 5,548,326
FUND BALANCES Nonspendable Restricted Committed Assigned Unassigned Total Fund Balances	 41,819 1,643,469 3,200,000 1,122,761 33,187,015 39,195,064	 - - (3,116,498) (3,116,498)	 - - 1,580,726 - - 1,580,726	 - - - - -	 43,762 3,920,738 1,663,204 - - 5,627,704		85,581 5,564,207 6,443,930 1,122,761 30,070,517 43,286,996
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	\$ 75,508,044	\$ 16,084,330	\$ 1,928,221	\$ 3,582,075	\$ 6,611,324	\$	103,713,994

TOWN OF SOUTH WINDSOR, CONNECTICUT **BALANCE SHEET GOVERNMENTAL FUNDS (CONTINUED)** JUNE 30, 2022

RECONCILIATION TO THE STATEMENT OF NET POSITION

Total Fund Balances - Governmental Funds (Exhibit III)

\$ 43,286,996

Amounts reported for governmental activities in the statement of net position (Exhibit I) are different because of the following:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:	
Governmental Capital Assets	482,950,079
Less: Accumulated Depreciation	(170,639,276)
Net Capital Assets	312,310,803
Long-term assets and deferred outflows of resources are not available to pay for current-period expenditures and, therefore, are not recorded in the funds: Property Tax Receivables Greater than 60 Days Interest Receivable on Property Taxes	768,456 361,537
Assessments and User Fee Receivable	106,207
Interest Receivable on Assessments and User Fees	36,528
Deferred Outflows Related to Pension	6,961,548
Deferred Outflows Related to OPEB	4,431,589
Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the statement of net position. Long-term liabilities and deferred inflows of resources, including bonds payable, are not	5,730,719
due and payable in the current period and, therefore, are not reported in the funds:	
Net Pension Liability	(20,000,509)
Deferred Inflows Related to Pension	(37,219)
Deferred Inflows Related to OPEB	(3,500,285)
Bonds Payable	(110,500,000)
Clean Water Fund Loans	(438,040)
Interest Payable on Bonds and Notes	(1,179,088)
Compensated Absences	(8,219,133)
Lease Financing Arrangements	(3,651,736)
Lease Liability	(1,379,696)
Unamortized Bond Premium	(6,772,284)
Net OPEB Liability	(9,591,724)
Deferred Charge on Refunding	308,575
Net Position of Governmental Activities as Reported on the Statement of Net Position	
(Exhibit I)	\$ 209,033,244

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2022

	General	Capital Projects Fund	Sewer Operating Fund	American Rescue Plan Act Fund	Nonmajor Governmental Funds	G	Total overnmental Funds
REVENUES							
Property Taxes	\$ 114,381,705	\$ -	\$ -	\$ -	\$ -	\$	114,381,705
Intergovernmental	24,799,837	1,505,602	-	575,157	7,580,540		34,461,136
Charges for Services	2,776,070	17,415	5,414,664	-	4,203,892		12,412,041
Investment Earnings	208,877	-	24	-	(29,806)		179,095
Miscellaneous	-	217,840	7,944	-	489,874		715,658
Total Revenues	142,166,489	 1,740,857	 5,422,632	 575,157	 12,244,500		162,149,635
EXPENDITURES							
Current:							
General Government	4,454,373	-	-	-	203,832		4,658,205
Public Safety	9,789,162	-	-	575,157	114,156		10,478,475
Public Works	8,301,138	-	4,466,873	· -	208,216		12,976,227
Human Services	1,175,620	-	-	-	265,700		1,441,320
Culture and Recreation	3.516.564	-	-	-	1,958,637		5,475,201
Insurance and Sundry	8,368,690	-	-	-	-		8,368,690
Education	89,951,287	-	-	-	8,104,998		98,056,285
Debt Service	10,635,188	90,740	-	-	-		10,725,928
Capital Outlay	-	26,451,317	-	-	-		26,451,317
Total Expenditures	 136,192,022	 26,542,057	 4,466,873	 575,157	 10,855,539		178,631,648
EXCESS (DEFICIENCY) OF REVENUES OVER							
EXPENDITURES	5,974,467	(24,801,200)	955,759	-	1,388,961		(16,482,013)
OTHER FINANCING SOURCES (USES)							
Issuance of General Obligation Bonds	-	20,000,000	-	-	-		20,000,000
Issuance of Refunding Bonds	-	3,100,000	-	-	-		3,100,000
Payments to Refunded Bond Escrow Agent	-	(3,220,583)	-	-	-		(3,220,583)
Issuance of Capital Lease	-	1,973,493	-	-	-		1,973,493
Premium on Refunding Bonds	-	1,211,323	-	-	-		1,211,323
Premium on General Obligation Bonds	573,500	-	-	-	-		573,500
Transfers In	53,255	3,798,420	17,923	-	-		3,869,598
Transfers Out	(2,379,472)	-	(1,463,948)	-	(26,178)		(3,869,598)
Total Other Financing Sources (Uses)	 (1,752,717)	 26,862,653	 (1,446,025)	-	(26,178)		23,637,733
NET CHANGE IN FUND BALANCES	4,221,750	2,061,453	(490,266)	-	1,362,783		7,155,720
Fund Balances - Beginning of Year	 34,973,314	 (5,177,951)	 2,070,992	 	 4,264,921		36,131,276
FUND BALANCES - END OF YEAR	\$ 39,195,064	\$ (3,116,498)	\$ 1,580,726	\$ 	\$ 5,627,704	\$	43,286,996

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS (CONTINUED) YEAR ENDED JUNE 30, 2022

RECONCILIATION TO THE STATEMENT OF ACTIVITIES	
Net Change in Fund Balances - Governmental Funds (Exhibit IV)	\$ 7,155,720
Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:	
Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense: Capital Outlay	25,416,987
Depreciation Expense	(6,567,870)
In the statement of activities, only the gain on the sale of capital assets is reported. However, in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net position differs from the change in fund belance by the cert of the assets said.	(76,500)
position differs from the change in fund balance by the cost of the assets sold.	(70,500)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities: Property Tax Receivable - Accrual Basis Change	(61,942)
Property Tax Interest and Lien Revenue - Accrual Basis Change Sewer User Fees and Assessment Receivable - Accrual Basis Change	(301,919) (7,194)
Sewer User Fees and Assessment Interest Receivable - Accrual Basis Change	(21,235)
Change in Unavailable Grant Revenue Change in Pension Assets	(252,748) (69,009)
Deferred Outflows Related to Changes in Pension	4,790,054
Deferred Outflows Related to OPEB Changes	2,502,648
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are amortized and deferred in the statement of activities. The details of these differences in the treatment of	
long-term debt and related items are as follows: Bond Principal Payments	10,190,000
Clean Water Fund Loan Payments	109,033
Issuance of General Obligation Bonds Issuance of Refunding Bonds	(20,000,000) (3,100,000)
Premium on Bonds	(1,784,823)
Principal Payments - Lease Financing Arrangements	1,371,715
Issuance of Notes Payable - Lease Financing Arrangements Amortization of Lease Liability	(1,964,911) 620,994
Issuance of Leases	(2,000,690)
Deferred Charge on Refunding	45,583
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds:	
Compensated Absences	275,830
Accrued Interest Amortization of Deferred Charge on Refunding	(244,767)
Amortization of Bond Premiums	(55,425) 1,078,435
Net Pension Liability	(13,608,535)
Deferred Inflows Related to Pension Changes Deferred Inflows Related to OPEB Changes	7,799,575
Net OPEB Liability	(1,481,517) (1,102,446)
Internal service funds are used by management to charge costs to individual funds. The net revenue of certain activities of internal services funds is reported with governmental activities.	168,459
Change in Net Position of Governmental Activities as Reported on the Statement of Activities (Exhibit II)	\$ 8,823,502

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF NET POSITION PROPRIETARY FUND JUNE 30, 2022

	Governmental Activities Internal Service Fund
ASSETS Cash and Cash Equivalents	\$ 6,814,719
LIABILITIES Accounts and Other Payables	1,084,000
NET POSITION Unrestricted	\$ 5,730,719

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUND YEAR ENDED JUNE 30, 2022

	Governmental Activities Internal Service Fund	
OPERATING REVENUES Charges for Services	\$ 14,433,363	
OPERATING EXPENSES Employee Benefits	14,267,292	
OPERATING INCOME (LOSS)	166,071	
NONOPERATING REVENUE Income on investments	2,388	
CHANGE IN NET POSITION	168,459	
Net Position - Beginning of Year	5,562,260	
NET POSITION - END OF YEAR	\$ 5,730,719	

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF CASH FLOWS PROPRIETARY FUND YEAR ENDED JUNE 30, 2022

CASH FLOWS FROM OPERATING ACTIVITIES Cash Received from Premiums - Town Departments and Agencies Claims Paid Net Cash Provided (Used) by Operating Activities	Governmental <u>Activities</u> Internal <u>Service Fund</u> \$ 14,433,363 (13,964,272) 469,091
CASH FLOWS FROM INVESTING ACTIVITIES Income from Investments	2,388
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	471,479
Cash and Cash Equivalents - Beginning of Year	6,343,240
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 6,814,719
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES Operating Income (Loss) Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: (Increase) Decrease in Accounts Receivable Increase (Decrease) In Accounts and Other Payables Total Adjustments	\$ 166,071 8,560 <u>294,460</u> 303,020
Net Cash Provided (Used) by Operating Activities	\$ 469,091

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF NET POSITION FIDUCIARY FUNDS JUNE 30, 2022

	Pension and Other Employee Benefit Trust Funds
ASSETS	
Cash and Cash Equivalents	\$ 332,605
Investments:	
Mutual Funds	56,861,811
Accounts Receivable	194,728
Total Assets	57,389,144
NET POSITION	
Restricted for Pension Benefits and Other Purposes	<u>\$ 57,389,144</u>

TOWN OF SOUTH WINDSOR, CONNECTICUT STATEMENT OF CHANGES IN NET POSITION FIDUCIARY FUNDS YEAR ENDED JUNE 30, 2022

ADDITIONS	Pension and Other Employee Benefit Trust Funds	
Contributions:		
Employer	\$	4,246,818
Plan Members		378,004
Total Contributions		4,624,822
Investment Earnings: Net Change in Fair Value of Investments		(8,757,574)
Total Additions		(4,132,752)
DEDUCTIONS Benefits Administration Total Deductions		4,471,037 134,873 4,605,910
CHANGE IN NET POSITION		(8,738,662)
Net Position - Beginning of Year		66,127,806
NET POSITION - END OF YEAR	\$	57,389,144

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of South Windsor (the Town) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant policies of the Town are described below.

A. Reporting Entity

The Town was incorporated in 1845. The Town operates under a Town Council/Town Manager form of government and provides the following services as authorized by its charter: public safety, public works, public health and social services, parks and recreation, and education.

Accounting principles generally accepted in the United States of America require that the reporting entity include 1) the primary government, 2) organizations for which the primary government is financially accountable, and 3) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. A government is financially accountable for a legally separate organization if it appoints a voting majority of the organization's governing body and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the government. These criteria have been considered and have resulted in the inclusion of the fiduciary component units as detailed below.

Fiduciary Component Units

The Town has established two single-employer defined benefit pension plans and one postretirement healthcare benefits (OPEB) plan to provide retirement benefits and postretirement healthcare benefits primary to employees and their beneficiaries. The Town performs the duties of a governing board for the Pension and OPEB plans and is required to make contributions to the pension and OPEB plans.

The financial statements of the fiduciary component units are reported as Pension and OPEB Trust fund in the fiduciary fund financial statements. Separate financial statements have not been prepared for the fiduciary component units.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. The Town has no business-type activities.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. Government-Wide and Fund Financial Statements (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, including fiduciary component units, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, charges for services, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

The Town reports the following major governmental funds:

General Fund

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

Capital Projects Fund

The Capital Projects Fund accounts for the financial resources to be used for major capital asset construction and/or purchases.

Sewer Operating Fund

The Sewer Operating Fund accounts for sewer use and assessment fees used to maintain sewer operations within the Town. The major sources of revenue for this fund are sewer assessments and use charges.

American Rescue Plan Act Fund

The American Rescue Plan Act Fund accounts for federal funds received under the American Rescue Plan Act.

Additionally, the Town reports the following fund types:

Internal Service Fund

The Internal Service Fund accounts for risk financing activities for medical insurance benefits as allowed by GASB Statement No. 10.

Pension and Other Employee Benefit Trust Funds

The Pension and Other Employee Benefit Trust Funds account for the fiduciary activities of the South Windsor Employees' Retirement System, which accumulates resources for pension benefit payments to qualified employees and also the accumulated resources and payments associated with both Town and Board of Education health insurance benefits to former qualified employees.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes and other charges between certain Town functions because the elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include property taxes.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned, then unassigned.

D. Deposits and Investments

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the Town to invest in obligations of the U.S. Treasury, commercial paper, corporate bonds, repurchase agreements, and certain other investments as described in Note 3.

Investments for the Town are reported at fair value.

E. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown net of an allowance for uncollectibles.

Property taxes are levied on all assessed property on the grand list of October 1 prior to the beginning of the fiscal year. Assessed values are established by the Town Assessor's Office at 70% of appraised value. The tax bills are payable in two installments, July and January. In accordance with State Statutes, the oldest outstanding tax is collected first. Delinquent taxes are charged with interest at the rate of 1.5% per month. Outstanding real estate tax accounts are automatically liened each year prior to June 30.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Receivables and Payables (Continued)

In the governmental fund financial statements property tax revenues are recognized when they become available. Available means due or past due and received within the current period or expected to be collected soon enough thereafter (within 60 days) to be used to pay liabilities of the current period. Property taxes receivable not expected to be collected during the available period are reflected as deferred revenue.

F. Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures when consumed rather than when purchased.

G. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$10,000 for equipment, \$50,000 for improvements, and \$100,000 for infrastructure and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition cost at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the primary government is depreciated using the straight-line method over the following estimated useful lives:

Roads	75 Years
Bridges	50 Years
Sewer Collection Pipes	75 Years
Sewer Collection Manholes	75 Years
Buildings	40 Years
Improvements Other than Buildings	20 Years
Machinery and Equipment	5 to 20 Years
Vehicles	6 to 20 Years
Office Equipment	10 Years
Computer Equipment	3 Years

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

H. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period or periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town reports a deferred charge on refunding and deferred outflows related to pension and OPEB in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred outflow of resources related to pension and OPEB results from differences between expected and actual experience, changes in actuarial assumptions and differences between expected and actual actual investment returns.

These amounts are deferred and included in pension and OPEB expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active employees and inactive employees). No deferred outflows of resources affect the governmental fund financial statements in the current year.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period or periods and so will not be recognized as an inflow of resources (revenue) until that time. The Town reports advance property tax collections in the government-wide statement of net position and in the governmental funds balance sheet and deferred inflows of resources related to pensions and OPEB in the government-wide statement of net position. Advance property tax collections represent taxes and fees inherently associated with a future period. This amount is recognized during the period in which the revenue is associated. A deferred inflow of resources related to pension and OPEB results from changes in assumptions. These amounts are deferred and included in pension and OPEB expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active employees and inactive employees). Also, for governmental funds, the Town reports unavailable revenue, which arises only under the modified accrual basis of accounting. The governmental funds report unavailable revenues from several sources: property taxes and special assessments. These amounts are deferred and recognized as an inflow of resources (revenue) in the period in which the amounts become available.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

I. Compensated Absences

Town and noncertified Board of Education employees are granted vacation and sick leave, and certified employees of the Board of Education are granted sick leave based upon length of employment. In the event of termination, employees are compensated for accumulated vacation and, depending on the terms of their union contract, sick time.

J. Net Pension Liability

The net pension liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service (total pension liability), net of the pension plan's fiduciary net position. The pension plan's fiduciary net position is determined using the same valuation methods that are used by the pension plan for purposes of preparing its statement of fiduciary net position. The net pension liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

K. Net OPEB Liability

The net OPEB liability is measured as the portion of the present value of projected benefit payments to be provided to current active and inactive employees that is attributed to those employees' past periods of service (total OPEB liability), less the amount of the OPEB plan's fiduciary net position. The OPEB plan's fiduciary net position is determined using the same valuation methods that are used by the OPEB plan for purposes of preparing its statement of fiduciary net position. The net OPEB liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

L. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of any significant applicable bond premium or discount. Bond issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

M. Leases

The Town determines if an arrangement is a lease at inception. Leases are included in lease assets and lease liabilities in the statements of net position.

Lease assets represent the Town's control of the right to use an underlying asset for the lease term, as specified in the contract, in an exchange or exchange-like transaction. Lease assets are recognized at the commencement date based on the initial measurement of the lease liability, plus any payments made to the lessor at or before the commencement of the lease term and certain direct costs. Lease assets are amortized in a systematic and rational manner over the shorter of the lease term or the useful life of the underlying asset.

Lease liabilities represent the Town's obligation to make lease payments arising from the lease. Lease liabilities are recognized at the commencement date based on the present value of expected lease payments over the lease term, less any lease incentives. Interest expense is recognized ratably over the contract term.

The lease term may include options to extend or terminate the lease when it is reasonably certain that the Town will exercise that option.

The Town has elected to recognize payments for short-term leases with a lease term of 12 months or less as expenses as incurred, and these leases are not included as lease liabilities or right-to-use lease assets on the statements of net position.

The individual lease contracts do not provide information about the discount rate implicit in the lease. Therefore, the Town has elected to use their incremental borrowing rate to calculate the present value of expected lease payments.

The Town accounts for contracts containing both lease and non-lease components as separate contracts when possible. In cases where the contract does not provide separate price information for lease and non-lease components, and it is impractical to estimate the price of such components, the Town treats the components as a single lease unit.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

N. Fund Equity

Equity in the government-wide financial statements is defined as "net position" and is classified in the following categories:

Net Investment in Capital Assets – This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes. or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted Net Position – Restrictions are externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. The Town currently has no assets under restriction.

Unrestricted Net Position – This component consists of net position that does not meet the definition of "restricted" or "net investment in capital assets."

The equity of the fund financial statements is defined as "fund balance" and is classified in the following categories:

Nonspendable Fund Balance – This represents amounts that cannot be spent due to form (e.g., inventories and prepaid amounts).

Restricted Fund Balance – This represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors, or laws and regulations of their governments.

Committed Fund Balance – This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (Town Council). The Town Council may commit resources by resolution prior to the end of the fiscal year. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken to remove or revise the limitation.

Assigned Fund Balance – This balance represents amounts constrained for the intent to be used for a specific purpose by a governing board or a body or official that has been delegated authority to assign amounts by the Town Charter.

Unassigned Fund Balance – This represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

O. Estimates

The preparation of the financial statements in conformity with GAAP requires management to make estimates of and assumptions that affect the reported amounts of assets and liabilities including disclosures of contingent assets and liabilities and reported revenues expenditures during the fiscal year.

P. Adoption of New Accounting Standards

In June 2017, the Governmental Accounting Standards Board (GASB) issued GASB Statement No. 87, *Leases*. This standard requires the recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and as inflows of resources or outflows of resources recognized based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this standard, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources.

The Town adopted the requirements of the guidance effective July 1, 2021, and has applied the provisions of this standard to the beginning of the period of adoption.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund, Sewer Operating and Recreation Fund financial statements:

- Prior to March 15, the Board of Education submits to the Town Council a proposed budget for the year commencing July 1. Prior to March 22, the Town Manager submits to the Town Council a proposed operating budget for the general government for the year commencing July 1. The operating budget includes proposed expenditures and the means of financing them. By April 15, the Town Council must have the Board of Education budget ready for public hearing and by April 22, the Town Council must have the general government budget ready for public hearing.
- By April 30, public hearings are conducted on the Board of Education budget and by May 7, public hearings are conducted on the general government budget.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (CONTINUED)

A. Budgetary Information (Continued)

- By May 15, the Town Council shall adopt the Board of Education budget and by May 22, the Town Council shall adopt the general government budget.
- The Town Manager may transfer unencumbered funds within a department budget. The Town Council may transfer unencumbered funds between departments and is authorized to make additional appropriations. There were no additional appropriations approved during the year.
- Formal budgetary integration is employed as a management control device during the year.
- The legal level of control (the level at which expenditures may not legally exceed appropriations) is at the department level.
- The Board of Education, which is not a separate legal entity but a function of the Town, is authorized under state law to make any transfers required within their budget at their discretion. Any additional appropriations must have Board of Education and Town Council approval.
- Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract, or other commitment is issued, and, accordingly, encumbrances outstanding at year-end are reported in budgetary reports as expenditures in the current year. Generally, all unencumbered appropriations lapse at year-end, except those for the Capital Projects Funds. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year, or no expenditure from or encumbrance of the appropriation has been made for three consecutive fiscal years.

B. Fund Deficits

The major fund Capital Projects had a deficit fund balance of \$3,116,498, at June 30, 2022. The deficit will be funded with future charges for services, bonding and contributions from the General Fund.

C. Expenditures Exceed Appropriations

The following expenditure line items exceed their final appropriations within the General Fund budget:

Department		Amount			
Town Attorney		\$	198,153		

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by the Statutes or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit, in an "out of state bank" as defined by the Statutes, which is not a "qualified public depository."

The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies, 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof, and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer's Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares. STIF is an investment pool of high-quality, short-term money market instruments with an average maturity of less than 60 days. There are no limitation or restrictions on any withdrawals due to redemption notice periods, liquidity fees, or redemption gates.

A. Deposits

Deposit Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has its main place of business in the state of Connecticut. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk-based capital ratio.

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS (CONTINUED)

A. Deposits (Continued)

Deposit Custodial Credit Risk (Continued)

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$25,640,808 of the Town's bank balance of \$26,140,808 was exposed to custodial credit risk as follows:

Uninsured and Uncollateralized	\$	23,026,727		
Uninsured and Collateral Held by the Pledging				
Bank's Trust Department, Not in the Town's Name		2,614,081		
Total Amount Subject to Custodial Credit				
Risk	\$	25,640,808		

Cash Equivalents

Cash equivalents are short-term, highly liquid investments that are both readily convertible to known amounts of cash and purchased within 90 days of maturity. At June 30, 2022, the Town's cash equivalents amounted to \$56,831,542.

Credit Risk - Cash Equivalents

Credit risk is the risk that an issuer of an investments will not fulfill its obligation to the holder. This is measure by the assignment of a rating by a nationally recognized statistical rating organization. The following chart summarizes year-end ratings for Town of South Windsor, Connecticut as rated by Standard & Poor's:

	Standard
	& Poor's
State Short-Term Investment Fund (STIF)	AAAm
Wells Fargo	*
People's United Bank	*

* Not Rated

B. Investments

Investments as of June 30, 2022, in all funds are as follows:

	Fair
Investment Type	 Value
Mutual Funds	 57,024,810

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS (CONTINUED)

B. Investments (Continued)

Interest Rate Risk

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. To the extent possible, the Town will attempt to match its investments with anticipated cash flow requirements.

Credit Risk - Investments

As indicated above, State Statutes limit the investment options of cities and towns. The Town has no investment policy that would further limit its investment choices.

Concentration of Credit Risk

The Town's investment policy does not specify a limit for an investment in any one issuer.

Custodial Credit Risk

Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Town or that sells investments to or buys them for the Town), the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At June 30, 2022, the Town had no uninsured and unregistered securities held by the counterparty or by its trust department or agent that were not in the Town's name.

The Town categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements); followed by quoted prices in inactive markets or for similar assets or with observable inputs (Level 2 measurements); and the lowest priority to unobservable inputs (Level 3 measurements). The Town has the following recurring fair value measurements as of June 30, 2022:

	June 30,		Fair Value Measurements Using							
	 2022		Level 1		Level 2		Level 3			
Investments by Fair Value Level:										
Mutual Funds	\$ 57,024,810	\$	55,530,449	\$	1,494,361	\$	-	:		

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS (CONTINUED)

B. Investments (Continued)

Custodial Credit Risk (Continued)

Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Debt securities classified in Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices. The Town has no Level 3 investments.

NOTE 4 RECEIVABLES

Receivables as of year-end, including the applicable allowances for uncollectible accounts, are as follows:

			Sewer Operating		lonmajor nd Other	
	General		Fund		Funds	Total
Receivables:	 					
Interest	\$ 361,537	\$	36,528	\$	-	\$ 398,065
Taxes	1,207,912		-		-	1,207,912
Accounts	260,840		99,665		273,135	633,640
Intergovernmental	-		-		551,281	551,281
Special Assessments	 -		6,542		-	 6,542
Gross Receivables	 1,830,289		142,735		824,416	 2,797,440
Less: Allowance for Uncollectibles:						
Taxes	 (277,820)		<u> </u>		-	 (277,820)
Net Total Receivables	\$ 1,552,469	\$	142,735	\$	824,416	\$ 2,519,620

NOTE 5 CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2022, was as follows:

	Beginning Balance			Increases and Adjustments	Decreases		Adjustments		Ending Balance
Governmental Activities:									
Capital Assets Not Being Depreciated:									
Land	\$	19,483,267	\$	130,900	\$	-	\$	-	\$ 19,614,167
Construction In Progress		84,105,893		22,212,396		(1,294,077)		-	 105,024,212
Total Capital Assets Not Being									
Depreciated		103,589,160		22,343,296		(1,294,077)		-	124,638,379
Capital Assets Being Depreciated:									
Buildings		152,067,410		-		-		-	152,067,410
Improvements Other than Buildings		29,043,174		2,190,792		(12,000)		-	31,221,966
Furniture and Equipment		25,683,858		2,168,394		(228,375)		(2,219,436)	25,404,441
Right-to-Use Leased Asset		-		8,582		-		1,992,108	2,000,690
Infrastructure		147,617,193		-		-		-	147,617,193
Total Capital Assets Being									
Depreciated		354,411,635		4,367,768		(240,375)		(227,328)	358,311,700
Less: Accumulated Depreciation for:									
Buildings		(64,746,064)		(2,497,122)		-		-	(67,243,186)
Improvements Other than Buildings		(13,564,951)		(849,933)		200		-	(14,414,684)
Furniture and Equipment		(17,780,516)		(1,198,753)		167,319		223,684	(18,588,266)
Right-to-Use Leased Asset		-		(599,806)		-		-	(599,806)
Infrastructure		(68,371,078)		(1,422,256)		-		-	 (69,793,334)
Total Accumulated Depreciation		(164,462,609)		(6,567,870)		167,519		223,684	 (170,639,276)
Total Capital Assets Being									
Depreciated, Net		189,949,026		(2,200,102)		(72,856)		(3,644)	 187,672,424
Governmental Activities Capital									
Assets, Net	\$	293,538,186	\$	20,143,194	\$	(1,366,933)	\$	(3,644)	\$ 312,310,803

The adjustment column is solely related to the implementation of GASB 87 Leases.

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:	
General Government	\$ 322,477
Public Safety	881,114
Public Works	2,183,000
Culture and Recreation	360,974
Human Services	38,670
Education	2,781,635
Total Depreciation Expense -	
Governmental Activities	\$ 6,567,870

NOTE 5 CAPITAL ASSETS (CONTINUED)

Construction Commitments

The Town has active construction projects as of June 30, 2022. At year-end, the Town's commitments with contractors are as follows:

		Remaining
Project	Spent-to-Date	Commitment
Road Improvement Projects	\$ 2,406,185	\$ 5,095,587
Board of Education Projects	16,205,605	41,013,482
Other Projects	241,703	1,442,372
Sewer Projects	692,906	1,001,386

The commitments are being financed by General Fund appropriations, permanent financing, and participation in the State's Highway Planning and Construction Program.

NOTE 6 INTERFUND RECEIVABLES AND PAYABLES

Interfund balances are a result of timing differences between the dates payments occurred for various activities. A summary of interfund balances as of June 30, 2022, is presented below:

Receivable Fund	Payable Fund	 Amount
General Fund	Nonmajor Governmental Funds	\$ 44,390
Sewer Operating Fund	General Fund	1,756,550
ARPA Fund	General Fund	3,582,075
Nonmajor Governmental Funds	General Fund	3,664,081
Capital Projects Funds	General Fund	 16,084,330
Total		\$ 25,131,426

Interfund receivables and payables generally represent temporary balances from reimbursement type transactions.

NOTE 6 INTERFUND RECEIVABLES AND PAYABLES (CONTINUED)

Transfers are used to account for the financing by the General Fund of various programs and activities in other funds. The transfers that occurred during the year are as follows:

				Total					
	(General		Capital		Sewer		Transfers	
		Fund		Projects	0	perating	Out		
Transfers Out:									
General Fund	\$	-	\$	2,379,472	\$	-	\$	2,379,472	
Sewer Operating		45,000		1,418,948		-		1,463,948	
Nonmajor Governmental		8,255				17,923		26,178	
Total Transfers In	\$	53,255	\$	3,798,420	\$	17,923	\$	3,869,598	

NOTE 7 LONG-TERM DEBT

Changes in Long-Term Liabilities

A schedule of long-term liabilities outstanding at June 30, 2022, is presented below:

	Beginning Balance		Additions	Reductions			Ending Balance	Due Within One Year		
Bonds Payable:										
Bonds Payable	\$ 97,590,	000 \$	23,100,000	\$	(10,190,000)	\$	110,500,000	\$	7,655,000	
Premiums	6,065,	396	1,784,823		(1,078,435)		6,772,284		-	
Subtotal	103,655,	96	24,884,823		(11,268,435)		117,272,284		7,655,000	
Direct Placements:										
Clean Water Fund Loans	547,)73	-		(109,033)		438,040		110,775	
Lease Financing Arrangements	3,058,	540	1,964,911		(1,371,715)		3,651,736		946,127	
Lease Liability		-	2,000,690		(620,994)		1,379,696		586,676	
Compensated Absences	8,494,	63	-		(275,830)		8,219,133		1,806,849	
Net OPEB Liability	8,489,	278	1,102,446		-		9,591,724		-	
Net Pension Liability	6,391,	974	13,608,535		-		20,000,509		-	
Total Governmental Activities Long-Term										
Liabilities	\$ 130,637,	24 \$	43,561,405	\$	(13,646,007)	\$	160,553,122	\$	11,105,427	

For the governmental activities, compensated absences, and net pension and OPEB liabilities are generally liquidated by the General Fund.

NOTE 7 LONG-TERM DEBT (CONTINUED)

Changes in Long-Term Liabilities (Continued)

Bonds and notes payable at June 30, 2022, comprise the following:

	Date of	Date of	Interest	Amount of Original	Balance Outstanding
Description	Issue	Maturity	Rate (%)	Issue	June 30, 2022
General Purpose:	0/45/0040	0/15/0000	4 0 0 00/	* • • • • • • • • •	•
Improvement Bond	2/15/2012	2/15/2022	1.0-2.0%	\$ 2,000,000	\$-
Refunding Bond	6/4/2014	8/15/2022	2.0-5.0%	4,222,000	490,000
Improvement Bond	2/17/2016	2/15/2036	2.0-5.0%	3,000,000	-
Improvement Bond	2/15/2017	2/15/2033	2.0-5.0%	4,000,000	2,125,000
Improvement Bond	2/16/2018	2/15/2038	3.0-5.0%	4,000,000	3,370,000
Refunding Bond	8/15/2017	8/15/2033	2.0-4.0%	1,862,000	1,510,000
Improvement Bond	2/14/2019	2/1/2039	2.0-5.0%	750,000	645,000
Refunding Bond	6/27/2019	8/1/2030	2.375-4.0%	9,155,000	7,715,000
Improvement Bond	2/12/2021	6/30/2041	1.1-4.0%	4,000,000	3,800,000
Refunding Bond	3/30/2021	6/30/2035	2.0-4.0%	1,393,000	1,303,000
Improvement Bond	1/27/2022	2/1/2042	2.125-5.0%	5,000,000	5,000,000
Refunding Bond	1/27/2022	2/15/2036	2.0-5.0%	2,144,000	2,144,000
Schools:					
Improvement Bond	2/17/2016	2/15/2036	2.0-5.0%	1,300,000	-
Improvement Bond	2/15/2017	2/15/2033	3.0-5.0%	7,860,000	4,725,000
Improvement Bond	2/16/2018	2/15/2038	3.0-5.0%	7,500,000	5,990,000
Refunding Bond	8/15/2017	8/15/2033	2.0-4.0%	702,000	569,000
Improvement Bond	2/14/2019	2/1/2039	2.0-5.0%	4,500,000	3,855,000
Improvement Bond	2/13/2020	2/1/2040	2.0-5.0%	13,500,000	12,150,000
Improvement Bond	2/12/2021	6/30/2041	1.1-4.0%	23,000,000	21,850,000
Refunding Bond	3/30/2021	6/30/2035	2.0-4.0%	2,240,000	2,060,000
Improvement Bond	1/27/2022	2/1/2042	2.125-5.0%	15,000,000	15,000,000
Refunding Bond	1/27/2022	2/15/2036	2.0-5.0%	956,000	956,000
Sewer:					
Clean Water Note					
Vernon Wastewater	1/1/2002	7/1/2021	2%	800,000	-
Clean Water Note					
Pleasant Valley	11/30/2005	5/31/2025	2%	402,727	68,567
Clean Water Note					
Submersible Pump					
Station	12/28/2006	7/1/2026	2%	1,568,029	369,473
Refunding Bond	8/15/2017	8/15/2033	2.0-4.0%	1,561,000	1,266,000
Refunding Bond	3/30/2021	6/30/2023	2.0-4.0%	15,477,000	13,977,000
Total					\$ 110 938 0/0

Total

\$ 110,938,040

NOTE 7 LONG-TERM DEBT (CONTINUED)

Changes in Long-Term Liabilities (Continued)

The following is a schedule of future debt service requirements as of June 30, 2022:

		General Oblig	gatior	n Bonds	Clean Water Fund Loans					Total Debt Service			
Fiscal		Principal		Interest	Principal		Interest		Principal			Interest	
Year Ending		Payments		Payments	P	ayments	Payments		Payments		Payments		
2023	\$	7,655,000	\$	3,401,392	\$	110,775	\$	7,749	\$	7,765,775	\$	3,409,141	
2024		7,370,000		3,061,344		113,011		5,513		7,483,011		3,066,857	
2025		7,325,000		2,749,069		113,274		3,232		7,438,274		2,752,301	
2026		7,425,000		2,437,169		93,135		1,169		7,518,135		2,438,338	
2027		7,470,000		2,122,531		7,845		13		7,477,845		2,122,544	
2028-2032		36,930,000		6,874,606		-		-		36,930,000		6,874,606	
2033-2037		22,765,000		3,020,594		-		-		22,765,000		3,020,594	
2038-2042		13,560,000		754,713		-		-		13,560,000		754,713	
Total	\$	110,500,000	\$	24,421,418	\$	438,040	\$	17,676	\$	110,938,040	\$	24,439,094	
	<u> </u>	, , ,	<u> </u>	, , -	_	1	<u> </u>	1	<u> </u>	, , , , , , ,	<u> </u>	, , ,	

Debt service expenditures were funded by the General Fund and the Sewer Operating Fund.

The Town issued \$20,000,000 of general obligation bonds on January 17, 2022, for various capital improvement projects. The bonds bear interest of 2.125% - 5.0% and mature on February 1, 2042.

On January 17, 2022, the Town issued \$3,100,000 in General Obligation Refunding Bonds with interest rates between 2.00% and 5.00% and a final maturity of February 15, 2036. The bonds were issued to advance refund the 2016 General Obligation Bonds of \$3,175,000. The net proceeds of \$3,220,583 (after an original premium of \$211,323 and payment of \$87,256 in underwriter's fees and other issuance costs) were deposited with an escrow agent in an irrevocable trust fund. The proceeds were used to buy a portfolio of direct obligations of, or obligations guaranteed by, the United State of America to provide all future debt service payments on the refunded bonds. The refunded bonds with a balance of \$3,175,000 were considered defeased and the liability for those bonds has been removed from the statement of net assets. The transaction generated a cash flow savings of \$78,019 and a present value savings of \$72,075. The bonds were later called prior to year-end and the escrow balance is \$-0- at June 30, 2022.

NOTE 7 LONG-TERM DEBT (CONTINUED)

Changes in Long-Term Liabilities (Continued)

Legal Debt Limit

The Town's indebtedness does not exceed the legal debt limitations as established by the Connecticut General Statutes as reflected in the following schedule:

	Debt	Net	
Category	Limit	Indebtedness	Balance
General Purpose	\$ 250,010,899	\$ 56,767,995	\$ 193,242,904
Schools	500,021,798	126,008,012	374,013,786
Sewers	416,684,831	15,681,040	401,003,791
Urban Renewal	361,126,854	-	361,126,854
Pension Deficit	333,347,865	-	333,347,865

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation or \$777,811,685.

Authorized and unissued debt is as follows:

			 Bonds	IS		Authorized	
Project	Authorized		Issued		Grants	B	ut Unissued
Water Pollution Control Facility	\$	47,000,000	\$ 27,516,583	\$	7,760,005	\$	11,723,412
Orchard Hill Elementary School		33,521,724	21,200,000		11,518,646		803,078
2014 - Road/Drainage		12,000,000	11,350,000		647,417		2,583
Eli Terry Elementary School		37,419,060	23,000,000		11,009,401		3,409,659
Philip R. Smith Elementary School		32,480,940	19,600,000		9,040,665		3,840,275
2009 Open Space Acquisitions		2,000,000	400,000		-		1,600,000
2018 - Road/Various Public		15,000,000	12,000,000		-		3,000,000
Pleasant Valley Elementary School		58,500,000	17,700,000		-		40,800,000
2021 - Various Public		9,340,000	 1,000,000				8,340,000
Total	\$	247,261,724	\$ 133,766,583	\$	39,976,134	\$	73,519,007

NOTE 7 LONG-TERM DEBT (CONTINUED)

Lease Financing Arrangements

The Town has financing agreements for the purchase of various data processing equipment and copiers, public works equipment, a voicemail system, a minibus, communication equipment, and vehicles. The annual payments for the agreements are provided for by annual general fund appropriations. These agreements vary in duration through June 30, 2031 and interest rates from 1.36% to 6.38%.

The following is a schedule of future payments as of June 30, 2022:

<u>Year Ending June 30,</u>	 Principal		Interest		
2023	\$ 946,127		\$	81,349	
2024	864,389			55,008	
2025	601,343			33,238	
2026	567,323			20,857	
2027	211,979			10,416	
2028-2031	 460,575			15,882	
Total	\$ 3,651,736		\$	216,750	

Bond Anticipation Notes

The Town issued bond anticipation notes on February 11, 2022, maturing on February 10, 2023, for \$14,000,000. The current interest rate on the notes is 2.25% and is recorded as a liability in the Capital Projects Fund. The following is a schedule of bond anticipation note activity for the fiscal year ended June 30, 2022:

Project	Date Issued	Maturity Date	Interest Rate (%)	Balance July 1, 2021	Issued	Retired	Balance June 30, 2022
2018 - Road/Various Public Improvements	2/12/2021	2/11/2022	1.50%	\$ 5,000,000	\$-	\$ (5,000,000)	\$-
Pleasant Valley Elementary School	2/12/2021	2/11/2022	1.50%	1,000,000	-	(1,000,000)	-
2018 - Road/Various Public Improvements Pleasant Valley Elementary	2/11/2022	2/10/2023	2.25%	-	3,000,000	-	3,000,000
School 2021 - Various Public	2/11/2022	2/10/2023	2.25%	-	10,000,000	-	10,000,000
Improvements Total	2/11/2022	2/10/2023	2.25%	-	1,000,000 \$ 14,000,000	- \$ (6,000,000)	1,000,000

Lease Liability

The Town leases equipment as well as certain operating and office facilities for various terms under long-term, noncancelable lease agreements. The leases expire at various dates through 2027.

NOTE 7 LONG-TERM DEBT (CONTINUED)

Lease Liability (Continued)

Total future minimum lease payments under lease agreements are as follows:

<u>Year Ending June 30,</u>	Lease Principal	I	Lease nterest
2023	\$ 586,676		33,426
2024	444,186		22,252
2025	327,650		11,121
2026	19,958		419
2027	 1,226		-
Total	\$ 1,379,696	\$	67,218

Right-to-use assets acquired through outstanding leases are shown below, by underlying asset class.

	 Amount
Equipment	\$ 2,000,690
Accumulated Depreciation	 (599,806)
Net Leased Equipment	\$ 1,400,884

NOTE 8 FUND BALANCE

The components of fund balance for the governmental funds at June 30, 2022, are as follows:

	(General Fund	Capital Projects	Sewer perating Fund	Nonmajor overnmental Funds	Total
Fund Balances:						
Nonspendable:						
Inventory	\$	-	\$ -	\$ -	\$ 31,416	\$ 31,416
Prepaid Items		41,819	-	-	1,649	43,468
Restricted for:						
Education		1,643,469	-	-	2,329,491	3,972,960
Public Safety		-	-	-	183,405	183,405
Public Works		-	-	-	529,177	529,177
Health and Welfare		-	-	-	878,665	878,665
Committed to:						
General Government		-	-	-	387,130	387,130
Public Safety		-	-	-	81,422	81,422
WPCA Capital						
Improvements		-	-	-	-	-
Public Works		-	-	1,580,726	-	1,580,726
Health and Welfare		-	-	-	-	-
Culture and Recreation		-	-	-	799,679	799,679
Education		-	-	-	394,973	394,973
Capital Projects		-	-	-	-	-
Tax Stabilization Program		3,200,000	-	-	-	3,200,000

NOTE 8 FUND BALANCE (CONTINUED)

	1	General Fund	Capital Projects	(Sewer Operating Fund	Nonmajor overnmental Funds	Total
Fund Balances (Continued):							
Assigned to:							
Various Capital Projects							
Subsequent Year's							
Budget:							
General Government	\$	25,422	\$ -	\$	-	\$ -	\$ 25,422
Public Safety		223,206	-		-	-	223,206
Public Works		150,973	-		-	-	150,973
Health and Welfare		1,012	-		-	-	1,012
Culture and Recreation		29,383	-		-	-	29,383
Education		692,765	-		-	-	692,765
Unassigned	;	33,187,015	(3,116,498)		-	-	30,070,517
Total Fund Balances	\$ 3	39,195,064	\$ (3,116,498)	\$	1,580,726	\$ 5,617,007	\$ 43,276,299

Significant encumbrances of \$1,122,761, \$35,091 and \$7,919 are included in the General Fund, Sewer Operating Fund, and nonmajor governmental fund Recreation, respectively, at June 30, 2022.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS

Pension Trust Fund

A. Plan Description and Benefits Provided

The Town is the administrator of two single-employer, defined benefit pension plans, the Town Plan and Board of Education Plan. Plan provisions are established and amended by the Town Council and Board of Education. The first plan includes the following groups of Town employees: management, police union, Town Hall union, highway union, pollution union, library, and dispatchers' union. The second plan covers Board of Education management, custodians, secretaries, and nurses. The two pension plans are part of the Town's financial reporting entity and are accounted for as pension trust funds. The plans do not issue separate, stand-alone financial reports.

Management of the plans rests with the Pension Committee, which consists of nine members. The Pension Committee is comprised of the Town Manager, Finance Director, the Mayor or designee, two members of the Town Council appointed by the Town Council, two Town employees appointed by the Town Manager, and two committee members representing the Town Board of Education. The Pension Committee members appointed by the Town Council are appointed for two-year terms, except that the terms shall expire concurrent with their term of office or when they leave their council position.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

A. Plan Description and Benefits Provided (Continued)

As of July 1, 2022, the plans' membership consisted of:

	Town Plan	Board of Education Plan
Retirees and Beneficiaries Currently Receiving		
Benefits	98	78
Terminated Members Entitled to Benefits But		
Not Yet Receiving Them	18	20
Current Active Members	58	55_
Total	174	153

B. Summary of Significant Accounting Policies and Plan Asset Matters

Basis of Accounting

The pension trust funds' financial statements are prepared using the accrual basis of accounting. Contributions are recognized when due, pursuant to formal commitments and contractual requirements, and investment income is recognized when earned. Expenses (benefits and administration) are recognized when due and payable in accordance with the terms of each plan.

Valuation of Investments

Investments are valued at fair value, based upon quoted market prices. Securities traded on national exchanges are valued at the last reported sales price.

C. Benefit Provisions

<u>Town Plan</u>

Employees become eligible to participate in the plan upon completing one year of continuous service, attaining age 21, and agreeing in writing to make required employee contributions. Police officers are 100% vested after completing 10 years of continuous service. Highway, dispatchers, pollution union, town hall, management, and library employees are 100% vested after completing five years of continuous service. Plan is now closed to newly hired employees.

Board of Education Plan

Employees become eligible to participate in the plan upon completing one year of continuous service, attaining age 21, and agreeing in writing to make required employee contributions. Employees are 100% vested after completing five years of continuous service. Plan is now closed to newly hired employees.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

D. Funding Policy

Employer Contributions

The Town is required to contribute amounts necessary to fund benefits. The Town's contributions to both plans are actuarially determined on an annual basis using the entry age normal cost method. For both plans, administrative costs are generally financed through investment earnings.

Employee Contributions

Required employee contribution rates under the Town Plan are 7.75% of covered payroll for police employees, 6% for dispatchers, and 4.5% for all other employees. Participants in the Board of Education Plan contribute 4.5% of covered payroll.

E. Investments

Investment Policy

The pension plan's policy in regard to the allocation of invested assets is established and may be amended by the Pension Committee by a majority vote of its members. It is the policy of the Pension Committee to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The pension plan's investment policy discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans. The following was the Board's adopted asset allocation policy as of June 30, 2022:

. .

	Targeted
Asset Class	Allocation
US Core Fixed Income (Aggregate)	23.50 %
US TIPS (Inflation-Indexed Bonds)	1.23
US Bank/Leveraged Loans	1.50
Global Bonds	2.50
US Large Cap Equity	16.00
US Large & Mid Cap Growth Equity	4.00
US Large & Mid Cap Value Equity	6.50
US Small Cap Equity	9.00
Non-US Equity	28.00
Global REITs	5.85
Infrastructure - Public	0.70
Commodities	1.22
Total	100.00 %

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

E. Investments (Continued)

Rate of Return

For the year ended June 30, 2022, the annual money-weighted rate of return on pension plan investments for the Town and Board of Education plans, net of pension plan investment expense, were -13.05% and -13.29%, respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

F. Net Pension Liability of the Town

The components of the net pension liability of the Town and Board of Education plans at June 30, 2022, were as follows:

	Board of
Town	Education
\$ 52,304,133	\$ 20,973,532
36,512,372	16,764,784
\$ 15,791,761	\$ 4,208,748
69.81%	79.93%
	<pre>\$ 52,304,133 36,512,372 \$ 15,791,761</pre>

Actuarial Assumptions

The total pension liability for the Town and Board of Education plans were determined by an actuarial valuation as of July 1, 2021, rolled forward to June 30, 2022, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary Increases	3.0%, Average, Including Inflation
Investment Rate of Return	6.25% for the Town and Board of
	Education, Net of Pension Plan
	Investment Expense, Including
	Inflation
Amortization Period	24 Years, Closed

Mortality rates were based on the PubS-2010 for Police and PubG-2010 for all others, Mortality Table with generational projection per the MP ultimate scale.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

F. Net Pension Liability of the Town (Continued)

Long-Term Expected Rate of Return

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return included in the pension plan's target asset allocation as of June 30, 2022, (see the discussion of the pension plan's investment policy) are summarized in the following table:

	Long-Term Expected Rate of Return					
		Board of				
Asset Class	Town	Education				
US Core Fixed Income (Aggregate)	1.26 %	1.26 %				
US TIPS (Inflation-Indexed Bonds)	0.50	0.50				
US Bank/Leveraged Loans	3.18	3.18				
Global Bonds	(0.41)	(0.41)				
US Large Cap Equity	3.65	3.65				
US Large & Mid Cap Growth Equity	3.27	3.27				
US Large & Mid Cap Value Equity	3.64	3.64				
US Small Cap Equity	3.89	3.89				
Non-US Equity	4.90	4.90				
Global REITs	3.93	3.93				
Infrastructure - Public	3.75	3.75				
Commodities	0.59	0.59				

Discount Rate

The discount rate used to measure the total pension liability for the Town and Board of Education plans was 6.25%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Town contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The discount rate of 6.25% for the Town and Board of Education plans as of June 30, 2022, changed from 6.50% as of June 30, 2021.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

F. Net Pension Liability of the Town (Continued)

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the Town and Board of Education, calculated using the discount rate of 6.25%, as well as what the Town and Board of Education's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point-lower or 1-percentage-point-higher than the current rate:

	1%	Current	1%
	Decrease	Discount Rate	Increase
	(5.25%)	(6.25%)	(7.25%)
Town's Net Pension Liability	\$ 22,219,424	\$ 15,791,761	\$ 10,704,240
Board of Education's Net			
Pension Liability	6,644,751	4,208,748	2,243,306

Changes in the Net Pension Liability

		Town Pension Plan Increase (Decrease)	
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balances - July 1, 2021	(a) \$ 48,426,833	(b) \$ 42,034,859	(a)-(b) \$ 6,391,974
Changes for the Year:	,		. , ,
Service Cost	668,222	-	668,222
Interest on Total Pension Liability	3,105,018	-	3,105,018
Differences Between Expected			
and Actual Experience	1,565,349	-	1,565,349
Changes in Assumptions	1,232,180	-	1,232,180
Employer Contributions	-	2,566,211	(2,566,211)
Member Contributions	-	223,027	(223,027)
Net Investment Income	-	(5,540,223)	5,540,223
Benefit Payments, Including			
Refund to Employee			
Contributions	(2,693,469)	(2,693,469)	-
Administrative Expenses		(78,033)	78,033
Net Changes	3,877,300	(5,522,487)	9,399,787
Balances - June 30, 2022	\$ 52,304,133	\$ 36,512,372	\$ 15,791,761

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

F. Net Pension Liability of the Town (Continued)

Changes in the Net Pension Liability (Continued)

	Board of Education Pension Plan						
	Increase (Decrease)						
	To	otal Pension Liability		lan Fiduciary Net Position	N	et Pension Liability	
		(a)	(b)			(a)-(b)	
Balances - July 1, 2021	\$	19,595,133	\$	19,664,142	\$	(69,009)	
Changes for the Year:							
Service Cost		451,020		-		451,020	
Interest on Total Pension Liability		1,268,936		-		1,268,936	
Differences Between Expected							
and Actual Experience		246,717		-		246,717	
Changes in Assumptions		476,623		-		476,623	
Employer Contributions		-		624,728		(624,728)	
Member Contributions		-		154,977		(154,977)	
Net Investment Income (Loss)		-		(2,559,909)		2,559,909	
Benefit Payments, Including							
Refund to Employee							
Contributions		(1,064,897)		(1,064,897)		-	
Administrative Expenses		-		(54,257)		54,257	
Net Changes		1,378,399		(2,899,358)		4,277,757	
Balances - June 30, 2022	\$	20,973,532	\$	16,764,784	\$	4,208,748	

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2022, the Town and Board of Education pension plans recognized pension expense of \$3,117,776 and \$1,161,078, respectively. At June 30, 2022, the Town and Board of Education pension plans reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

		Town			
		Deferred		erred	
	0	Outflows of		ows of	
	F	Resources	Reso	Resources	
Differences Between Expected and Actual					
Experience	\$	941,046	\$	-	
Changes of Assumptions		1,199,894		-	
Net Difference Between Projected and Actual					
Earning on Pension Plan Investments		2,644,758		-	
Total	\$	4,785,698	\$	-	

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

F. Net Pension Liability of the Town (Continued)

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

		Board of Education				
	[Deferred	D	eferred		
	O	Outflows of		Inflows of		
	R	esources	Re	Resources		
Differences Between Expected and Actual						
Experience	\$	285,266	\$	37,219		
Changes of Assumptions		661,519		-		
Net Difference Between Projected and Actual						
Earning on Pension Plan Investments		1,229,065		-		
Total	\$	2,175,850	\$	37,219		

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

		Doard Of
<u>Year Ending June 30,</u>	 Town	Education
2023	\$ 2,199,220	\$ 823,279
2024	781,123	478,599
2025	150,743	71,309
2026	1,654,612	765,444
Total	\$ 4,785,698	\$ 2,138,631

Poord of

G. Combining Financial Statements

	Town Plan		Board of Education Plan	Er	Other Post nployment enefit Trust Fund	Total
Assets:						
Cash and Cash						
Equivalent	\$ 40,442	\$	277,200	\$	14,963	\$ 332,605
Investments, at Fair Value:						
Mutual Funds	36,471,930		16,292,856		4,097,025	56,861,811
Accounts Receivable	 		194,728			 194,728
Total Assets	\$ 36,512,372	\$	16,764,784	\$	4,111,988	\$ 57,389,144
Net Position Restricted for	~~ ~ / ~ ~ ~ ~	•		•		
Pension Benefits	\$ 36,512,372	\$	16,764,784	\$	4,111,988	\$ 57,389,144

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Pension Trust Fund (Continued)

G. Combining Financial Statements (Continued)

	Town Plan	Board of Education Plan	En	Other Post nployment enefit Trust Fund	Total
Additions:					
Contributions: Employer Employee	\$ 2,566,211 223,027	\$ 624,728 154,977	\$	1,055,879 -	\$ 4,246,818 378,004
Total Contributions	2,789,238	779,705		1,055,879	4,624,822
Investment Income (Loss): Net Change in Fair Value of Investments	(5,540,223)	 (2,559,909)		(657,442)	\$ (8,757,574)
Total Additions	(2,750,985)	(1,780,204)		398,437	(4,132,752)
Deductions:					
Benefits	2,693,469	1,064,897		712,671	4,471,037
Administration	78,033	 54,257		2,583	134,873
Total Deductions	 2,771,502	 1,119,154		715,254	 4,605,910
Changes in Net Position	(5,522,487)	(2,899,358)		(316,817)	(8,738,662)
Net Position - Beginning of Year	 42,034,859	 19,664,142		4,428,805	 66,127,806
Net Position - End of Year	\$ 36,512,372	\$ 16,764,784	\$	4,111,988	\$ 57,389,144

Connecticut Teachers Retirement System – Pension

A. Plan Description

Teachers, principals, superintendents, or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System, a cost-sharing, multiple-employer defined benefit pension plan administered by the Teachers Retirement Board. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the Teachers Retirement Board. The Teachers Retirement Board issues a publicly available financial report that can be obtained at <u>www.ct.gov</u>.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Connecticut Teachers Retirement System – Pension (Continued)

B. Benefit Provisions

The plan provides retirement, disability, and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement

Retirement benefits for employees are calculated as 2% of the average annual salary times the years of credited service (maximum benefit is 75% of average annual salary during the three years of highest salary).

Early Retirement

Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement

Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required for nonservice-related disability eligibility. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary.

C. Contributions

Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the state of Connecticut are approved, amended, and certified by the State Teachers Retirement Board and appropriated by the General Assembly.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

The statutes require the state of Connecticut to contribute 100% of each school districts' required contributions, which are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

For the year ended June 30, 2022, the amount of "on-behalf" contributions made by the State was \$10,878,420 and is recognized in the General Fund as intergovernmental revenues and education expenditures.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Connecticut Teachers Retirement System – Pension (Continued)

C. Contributions (Continued)

Employees

Effective July 1, 1992, each teacher is required to contribute 6% of salary for the pension benefit.

Effective July 1, 2018, the required contribution increased to 7% of pensionable salary.

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2022, the Town reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the Town were as follows:

Town's Proportionate Share of the Net Pension		
Liability	\$	-
State's Proportionate Share of the Net Pension		
Liability Associated with the Town	129,9 ⁻	16,402
Total	\$ 129,97	16,402

The net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2020. At June 30, 2022, the Town has no proportionate share of the net pension liability.

For the year ended June 30, 2022, the Town recognized pension expense and revenue of \$8,386,406 in Exhibit II.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Connecticut Teachers Retirement System – Pension (Continued)

E. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation Salary Increase Investment Rate of Return 2.50% 3.00%-6.50%, Including Inflation 6.90%, Net of Pension Plan Investment Expense, Including Inflation

Mortality rates were based on the PubT-2010 Healthy Retiree Table (adjusted 105% for males and 103% for females at ages 82 an above), projected generationally with MP-2019 for the period after service retirement.

The actuarial assumptions used in the June 30, 2020, valuation were based on the results of an actuarial experience study for the five-year period ending June 30, 2019.

Assumption changes since the prior year are as follows:

• There were no changes in assumptions that affected the measurement of the TPL since the prior measurement date.

Benefit changes since the prior year are as follows:

• There were no changes in benefit provisions that affected the measurement of the TPL since the prior measurement date.

Cost-of-Living Allowance

For teachers who retired prior to September 1, 1992, pension benefit adjustments are made in accordance with increases in the Consumer Price Index, with a minimum of 3% and a maximum of 5% per annum.

For teachers who were members of the Teachers' Retirement System before July 1, 2007, and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%.

For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Connecticut Teachers Retirement System – Pension (Continued)

E. Actuarial Assumptions (Continued)

Long-Term Rate of Return

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The current capital market assumptions and the target asset allocation as provided by the State of Connecticut Treasurer's Office are summarized in the following table:

	Expected	Target
Asset Class	Return	Allocation
Domestic Equity Fund	5.60 %	20.00 %
Developed Market Intl. Stock Fund	6.00	11.00
Emerging Market Intl. Stock Fund	7.90	9.00
Core Fixed Income Fund	2.10	16.00
Inflation Linked Bond Fund	1.10	5.00
Emerging Market Debt Fund	2.70	5.00
High Yield Bond Fund	4.00	6.00
Real Estate Fund	4.50	10.00
Private Equity	7.30	10.00
Alternative Investments	2.90	7.00
Liquidity Fund	0.40	1.00
Total		100.00 %

F. Discount Rate

The discount rate used to measure the total pension liability was 6.90%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that State contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

G. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The Town's proportionate share of the net pension liability is \$-0- and, therefore, the change in the discount rate would only impact the amount recorded by the state of Connecticut.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Connecticut Teachers Retirement System – Pension (Continued)

H. Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued financial statements available at <u>www.ct.gov</u>.

I. Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan.

Defined Contribution Plan

A. Plan Description

The Town is the administrator of a single-employer, defined contribution pension plan, the Town of South Windsor Employee Benefit Plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. The Plan covers Town nonbargaining unit employees, members of the Police Union hired after July 1, 2005, and members of the Public Works, Community Service Officers, and Pollution Control Unions hired after July 1, 2008.

B. Plan Provisions

Town nonbargaining unit employees, members of the Police Union hired after July 1, 2005, and members of the Public Works, Community Service Officers, and Pollution Control Unions hired after July 1, 2008, who have completed a 12-month period of service shall be eligible to participate in the Plan at the beginning of the payroll period next commencing thereafter. There is no minimum age requirement. For Police, Public Works, Community Service Officers, and Pollution Control Union members, benefits vest 20% per year, reaching 100% after five years of participation. For Town nonbargaining unit employees, benefits vest 100% upon eligibility of the employee. Plan provisions and the authority to amend the provisions are established by the Town Council.

C. Contribution Requirements and Contributions Made

The employer contribution for members of the Police Union hired after July 1, 2005, and Public Works, Community Service Officers, and Pollution Control Unions hired after July 1, 2008, is 6.0% of earnings. The total Town contribution during the year ended June 30, 2022, for these groups was \$272,651 and represented 6.0% of covered payroll. The employees' contributions were \$320,290 and represented the required 6.0% of covered payroll plus any additional contributions up to the IRS allowable maximum.

NOTE 9 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (CONTINUED)

Defined Contribution Plan (Continued)

C. Contribution Requirements and Contributions Made (Continued)

The employer contribution for Town management group employees is 12.07% of earnings. The total Town contribution during the year ended June 30, 2022, for this group was \$439,894 and represented 12.07% of covered payroll. The employees required contributions were \$184,601 and represented 4.5% of covered payroll. The authority to establish and amend contribution requirements is by the Town Council.

D. Employer and Employee Obligations

Members are required to contribute between 4.5% and 6.0% of their annual earnings. The Town is required to contribute between 6.0% and 12.07% of the members' annual earnings.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS

OPEB Plan

A. Plan Description

The Town, in accordance with various collective bargaining agreements, provides retiree medical benefits for the lifetime of the retired member and covered dependents. The plan is a single-employer plan that covers Police, Town, Teachers, and Board of Education employees as further defined in collective bargaining agreements and other written materials. Eligibility and premium sharing information is detailed in the various collective bargaining agreements. The Town does not issue separate stand-alone financial statements for the plan.

Projections for benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2021, actuarial valuation, the entry age normal actuarial cost method was used. The ADC reflects a closed period, level dollar amortization of the unfunded actuarial accrued liability (AAL). The actuarial assumptions include a 6.25% investment rate of return and inflation rate of 2.50%.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

OPEB Plan (Continued)

A. Plan Description (Continued)

Management of the postemployment benefit plan is vested with the Town Manager and the Finance Office. General oversight is provided by the Pension Committee, which consist of nine members.

At July 1, 2021, plan membership consisted of the following:

Active Members	813
Retired Members	88
Beneficiaries	6
Spouses of Retired Members	43
Total Participants	950

B. Funding Policy

The Town currently pays for postemployment healthcare benefits on a pay-as-you-go basis. The Town has established a trust fund to irrevocably segregate assets to fund the liability associated with the postemployment benefits, which is reported as a trust fund in accordance with GASB guidelines. The contribution requirements of plan members and the Town have also negotiated with the various unions representing the employees. Retired plan members and beneficiaries currently receiving benefits are required to contribute specified amounts monthly towards the cost of health insurance premiums. The funding strategy for postemployment obligations is based on the following:

Teachers and Administrators

- Those individuals retired under the Connecticut State Teachers Retirement system shall be eligible to receive health benefits for self and spouse.
- Earliest of age 60 with 20 years of service, or completion of 35 years of service regardless of age. Early retirement is the earliest of age 60 with 10 years of service, any age with 25 years of service, or age 55 with 20 years of service.
- 100% of premium is paid by retiree.

Board of Education SWESS (Support Staff), BOE Nonunion, BOE Custodians/Maintenance, BOE Food-Service Staff, and BOE Nurses

- A retired member shall be eligible to continue health benefits (medical only for Custodians/Maintenance and Nurses) for self and spouse.
- Retirement date is the later of age 62 or the completion of 10 years of service. Early retirement is the first of any month within 10 years of Normal Retirement Date.
- Nurses must be at least age 55 with 10 years of continuous service as a school nurse.
- 100% of premium is paid by retiree.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

OPEB Plan (Continued)

B. Funding Policy (Continued)

<u>Police</u>

- Completion of 25 years of service or attainment of age 50.
- The Town contributes 75% of the cost of the health insurance for members hired before July 1, 2006. Members hired after July 1, 2006, have the option of continuing medical benefits at their own expense. The retiree shall contribute the remainder of the cost. Coverage is pre-65 only.
- In the event of an employee's death in the line of duty, the Town shall contribute 100% of the health insurance cost coverage for spouse and dependents. Such contribution shall not exceed a period of 12 months.

Town Hall Union and Nonbargaining (Management and Library)

- Retired employees with at least 10 years of service shall be eligible to continue health coverage at the Town's group rates.
- Retirement eligibility is age 62 for Town Hall and Management employees and age 65 for the Library.
- 100% of premium is paid by retiree.

Town (Pollution Union, Dispatchers and Public Works)

- Retired employees with attainment of age 60 may continue health coverage at the Town group rates.
- 100% of premium is paid by retiree.

C. Investments

Investment Policy

OPEB Benefit Plan's policy in regard to the allocation of invested assets is established and may be amended by the trust document. It is the policy of the Pension Committee to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The Town's investment policy discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans.

Rate of Return

For the year ended June 30, 2022, the annual money-weighted rate of return on investments, net of investment expense, was -13.78%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

OPEB Plan (Continued)

D. Net OPEB Liability of the Town

The Town's net OPEB liability was measured at June 30, 2022. The components of the net OPEB liability of the Town at June 30, 2022, were as follows:

	(OPEB Plan
Total OPEB Liability	\$	13,703,712
Plan Fiduciary Net Position		4,111,988
Net OPEB Liability	\$	9,591,724
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability		30.01%

Actuarial Assumptions

The total OPEB liability was determined by an actuarial valuation as of July 1, 2021, rolled forward to June 30, 2022, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation	2.50%
Salary Increases	Graded by Age for Teachers and
	Administrators; 3.00% for all Others
Investment Rate of Return	6.25%
Healthcare Cost Trend Rates	Varies By Year
Amortization Method	Level Dollar Closed, 23 Years

Mortality rates were based on the PubS-2010 Mortality Table with generational projection per the MP-2014 ultimate scale police and PubG-2010 Mortality Table with generational projection per the MP-2014 ultimate scale for all others. This assumption includes a margin for mortality improvements in longevity beyond the valuation date.

The plan has not had a formal actuarial experience study performed.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

OPEB Plan (Continued)

D. Net OPEB Liability of the Town (Continued)

Long-Term Rate of Return

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset as of June 30, 2022, are summarized in the following table:

Asset Class	Targeted Allocation	Long-Term Expected Real Rate of Return
US Core Fixed Income (Aggregate)	23.75 %	1.26 %
US TIPS (Inflation-Indexed Bonds)	1.58	0.50
US Bank/Leveraged Loans	1.75	3.18
Global Bonds	2.00	(0.41)
US Large Cap Equity	16.00	3.65
US Large & Mid Cap Growth Equity	4.00	3.27
US Large & Mid Cap Value Equity	6.50	3.64
US Small Cap Equity	9.00	3.89
Non-US Equity	28.00	4.90
Global REITs	4.95	3.93
Infrastructure - Public	0.90	3.75
Commodities	1.57	0.59
Total	100.00 %	

Discount Rate

The discount rate used to measure the total OPEB liability was 6.25%. The projection of cash flows used to determine the discount rate assumed that Town contributions will be made at rates equal to the actuarially determined contribution rates. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

OPEB Plan (Continued)

E. Changes in the Net OPEB Liability

	Increase (Decrease)							
	Total OPEB	Plan Fiduciary	Net OPEB					
	Liability	Net Position	Liability					
	(a)	(b)	(a)-(b)					
Balances - July 1, 2021	\$ 12,918,083	\$ 4,428,805	\$ 8,489,278					
Changes for the Year:								
Service Cost	440,843	-	440,843					
Interest on Total Pension Liability	878,068	-	878,068					
Differences between expected								
and actual experience	2,768,154	-	2,768,154					
Changes in assumptions	(2,588,765)	-	(2,588,765)					
Employer Contributions	-	1,055,879	(1,055,879)					
Net Investment Income (Loss)	-	(657,442)	657,442					
Benefit Payments	(712,671)	(712,671)	-					
Administrative Expenses		(2,583)	2,583					
Net Changes	785,629	(316,817)	1,102,446					
Balances - June 30, 2022	\$ 13,703,712	\$ 4,111,988	\$ 9,591,724					

The liability changes include assumption changes to the discount rate, the healthcare cost rate, and annual salary increases.

F. Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point-lower (5.25%) or 1-percentage-point-higher (7.25%) than the current discount rate:

	1%	1% Current		
	Decrease	Discount Rate	Increase	
	(5.25%)	(6.25%)	(7.25%)	
Net OPEB Liability	\$ 10,825,402	\$ 9,591,724	\$ 8,503,005	

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

OPEB Plan (Continued)

G. Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point-lower or 1-percentage-point-higher than the current healthcare cost trend rates:

	1%	Current	1%
	Decrease	Trend Rate	Increase
	Over 52 Years)	Over 52 Years)	Over 52 Years)
Net OPEB Liability	\$ 8,296,121	\$ 9,591,724	\$ 11,084,773

H. OPEB Expense, and Deferred Outflows of Resources and Deferred inflows of Resources Related to OPEB

For the year ended June 30, 2022, the Town recognized OPEB expense of \$1,137,194. At June 30, 2022, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Deferred Defe Outflows of Inflow Resources Reso	
Differences Between Expected and Actual	
Experience \$ 3,978,554 \$ 1,1	60,440
Changes of Assumptions or Other Inputs 136,617 2,3	39,845
Net Difference Between Projected and Actual	
Earning316,418	-
Total \$ 4,431,589 \$ 3,5	00,285

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Year Ending June 30,</u>	
2023	\$ 100,423
2024	82,348
2025	68,787
2026	236,439
2027	309,052
Thereafter	134,255
Total	\$ 931,304

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Connecticut State Teachers Retirement Plan

A. Plan Description

Teachers, principals, superintendents, or supervisors engaged in service of public schools plus professional employees at State Schools of higher education are eligible to participate in the Connecticut State Teachers' Retirement System Retiree Health Insurance Plan (TRS-RHIP), a cost-sharing, multiple-employer defined benefit other postemployment benefit plan administered by the Teachers' Retirement Board (TRB), if they choose to be covered.

Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS-RHIP issues a publicly available financial report that can be obtained at <u>www.ct.gov/trb</u>.

B. Benefit Provisions

There are two types of the healthcare benefits offered through the system. Subsidized Local School District Coverage provides a subsidy paid to members still receiving coverage through their former employer and the CTRB Sponsored Medicare Supplement Plans provide coverage for those participating in Medicare but not receiving Subsidized Local School District Coverage.

Any member who is not currently participating in Medicare Parts A & B is eligible to continue healthcare coverage with their former employer. A subsidy of up to \$110 per month for a retired member plus an additional \$110 per month for a spouse enrolled in a local school district plan is provided to the school district to first offset the retiree's share of the cost of coverage, and any remaining portion is used to offset the district's cost. The subsidy amount is set by statute and has not increased since July 1996. A subsidy amount of \$220 per month may be paid for a retired member, spouse, or the surviving spouse of a member who has attained the normal retirement age to participate in Medicare, is not eligible for Part A of Medicare without cost, and contributes at least \$220 per month towards coverage under a local school district plan.

Any member who is currently participating in Medicare Parts A & B is eligible to either continue healthcare coverage with their former employer, if offered, or enroll in the plan sponsored by the System. If they elect to remain in the plan with their former employer, the same subsidies as above will be paid to offset the cost of coverage.

If a member participating in Medicare Parts A & B so elects, they may enroll in one of the CTRB Sponsored Medicare Supplement Plans. Effective July 1, 2018, the System added a Medicare Advantage Plan option. Active members, retirees, and the State pay equally toward the cost of the basic coverage (medical and prescription drug benefits) under the Medicare Advantage Plan. Retired members who choose to enroll in the Medicare Supplement Plan are responsible for the full difference in the premium cost between the two plans. Additionally, effective July 1, 2018, retired members who cancel their healthcare coverage or elect to not enroll in a CTRB sponsored healthcare coverage option must wait two years to re-enroll.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Connecticut State Teachers Retirement Plan (Continued)

B. Benefit Provisions (Continued)

Survivor Health Care Coverage

Survivors of former employees or retirees remain eligible to participate in the plan and continue to be eligible to receive either the \$110 monthly subsidy or participate in the TRB-Sponsored Medicare Supplement Plans, as long as they do not remarry.

C. Eligibility

Any member who is currently receiving a retirement or disability benefit is eligible to participate in the plan.

Credited Service

One month for each month of service as a teacher in Connecticut public schools, maximum 10 months for each school year. Ten months of credited service constitutes one year of Credited Service. Certain other types of teaching services, State employment, or wartime military service may be purchased prior to retirement if the member pays one-half the cost.

Normal Retirement

Age 60 with 20 years of Credited Service in Connecticut, or 35 years of Credited Service including at least 25 years of service in Connecticut.

Early Retirement

Age 55 with 20 years of Credited Service including 15 years of Connecticut service, or 25 years of Credited Service including 20 years of Connecticut service.

Proratable Retirement

Age 60 with 10 years of Credited Service.

Disability Retirement

No service requirement if incurred in the performance of duty, and five years of Credited Service in Connecticut if not incurred in the performance of duty.

Termination of Employment

Ten or more years of Credited Service.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Connecticut State Teachers Retirement Plan (Continued)

D. Contributions

State of Connecticut

Per Connecticut General Statutes Section 10-183z, contribution requirements of active employees and the state of Connecticut are approved, amended, and certified by the State Teachers' Retirement Board and appropriated by the General Assembly. The State contributions are not currently actuarially funded. The State appropriates from the General Fund one-third of the annual costs of the Plan. Administrative costs of the Plan are financed by the State. Based upon Chapter 167a, Subsection D of Section 10-183t of the Connecticut statutes, it is assumed the State will pay for any long-term shortfall arising from insufficient active member contributions.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

For the year ended June 30, 2022, the amount of "on-behalf" contributions made by the State was \$255,990 and is recognized in the General Fund as intergovernmental revenues and education expenditures.

Employees/Retirees

The cost of providing plan benefits is financed on a pay-as-you-go basis as follows: active teachers' pay for one-third of the plan costs through a contribution of 1.25% of their pensionable salaries, and retired teachers pay for one-third of the plan costs through monthly premiums, which helps reduce the cost of health insurance for eligible retired members and dependents.

E. OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2022, the Town reports no amounts for its proportionate share of the net OPEB liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net OPEB liability, the related State support and the total portion of the net OPEB liability that was associated with the Town was as follows:

Town's Proportionate Share of the Net OPEB	
Liability	\$ -
State's Proportionate Share of the Net OPEB	
Liability Associated with the Town	 14,154,154
Total	\$ 14,154,154

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Connecticut State Teachers Retirement Plan (Continued)

E. OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

The net OPEB liability was measured as of June 30, 2021, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as June 30, 2020. At June 30, 2022, the Town has no proportionate share of the net OPEB liability.

For the year ended June 30, 2022, the Town recognized OPEB expense and revenue of \$-552,668 in Exhibit II.

F. Actuarial Assumptions

The total OPEB liability was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Healthcare Costs Trend Rate	5.125% for 2020, Decreasing to an
	Ultimate Rate of 4.50% by 2023
Salary Increase	3.00%-6.50%, Including Inflation
Investment Rate of Return	2.17%, Net of OPEB Plan
	Investment Expense, Including
	Inflation
Year Fund Net Position Will be Depleted	2023

Mortality rates were based on the PubT-2010 Healthy Retiree Table (adjusted 105% for males and 103% for females at ages 82 and above), projected generationally with MP-2019 for the period after service retirement.

The actuarial assumptions used in the June 30, 2020, valuation were based on the results of an actuarial experience study for the period July 1, 2011 - June 30, 2019.

The changes in the assumptions since the prior year are as follows:

- Discount rate changed from 2.21% to 2.17%.
- Expected annual per capita claims costs were updated to better reflect anticipated Medicare and prescription drug claim experience based on scheduled premium increases through calendar year 2024.

The changes in the benefit terms since the prior year are as follows:

• There were no changes to benefit terms in the two years preceding the measurement date.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Connecticut State Teachers Retirement Plan (Continued)

F. Actuarial Assumptions (Continued)

Long-Term Expected Rate of Return

The long-term expected rate of return on plan assets is reviewed as part of the GASB 75 valuation process. Several factors are considered in evaluating the long-term rate of return assumption, including the plan's current asset allocations and a log-normal distribution analysis using the best-estimate ranges of expected future real rates of return (expected return, net investment expense and inflation) for each major asset class. The long-term expected rate of return was determined by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The assumption is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years. The plan is 100% invested in U.S. Treasuries (Cash Equivalents) for which the expected 10-Year Geometric Real Rate of Return is (0.42%).

G. Discount Rate

The discount rate used to measure the total OPEB liability was 2.17%. The projection of cash flows used to determine the discount rate was performed in accordance with GASB 75. The projection was based on an actuarial valuation performed as of June 30, 2020.

In addition to the actuarial methods and assumptions of the June 30, 2020, actuarial valuation, the following actuarial methods and assumptions were used in the projection of cash flows:

- Total payroll for the initial projection year consists of the payroll of the active membership present on the valuation date. In subsequent projection years, total payroll was assumed to increase annually at a rate of 3.00%
- Employee contributions were assumed to be made at the current member contribution rate. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Annual State contributions were assumed to be equal to the most recent five-year average of state contributions toward the fund.

Based on those assumptions, the Plan's fiduciary net position was projected to be depleted in 2023 and, as a result, the Municipal Bond Index Rate was used in the determination of the single equivalent rate.

H. Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate and the Discount Rate

The Town's proportionate share of the net OPEB liability is \$-0- and, therefore, the change in the healthcare cost trend rate or the discount rate would only impact the amount recorded by the state of Connecticut.

NOTE 10 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Connecticut State Teachers Retirement Plan (Continued)

I. OPEB Plan Fiduciary Net Position

Detailed information about the Connecticut State Teachers OPEB Plan fiduciary net position is available in the separately issued State of Connecticut Annual Comprehensive Financial Report at <u>www.ct.gov</u>.

J. Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan.

NOTE 11 RISK MANAGEMENT

The Town is exposed to various risks of loss including torts; public official liabilities; police liability; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Generally, the Town obtains commercial insurance for these risks, but has chosen to retain the risk for the Town and Board of Education employees' medical claims. This fund is reported as an Internal Service Fund. During the year, deductibles paid by the Town were insignificant. Settled claims have not exceeded insurance in any of the past three years. There were no significant reductions in insurance coverage from amounts held the prior year.

Town health benefits are provided through an Internal Service Fund. The Self Insurance Reserve Fund accounts for medical claim activity and service fees on a self-insured basis. Town liability is limited through the purchase of Individual Stop Loss (ISL) and that caps the Town's liability annually to \$200,000 per participant. Anthem and Delta Dental are the Town's medical providers and administer payment of claims directly to providers. The town works with a consultant to analyze claims, calculate the incurred but not reported (IBNR) claims liability at year-end as well as advise the town on all health-related issues throughout the year.

An analysis of the activity in the claims liability for the medical insurance fund is as follows:

	Pa	aims yable ıly 1	Current Year Claim and Change in Estimate	es Claims	Claims Payable June 30
Medical Insurance Fund: 2020-2021 2021-2022	,	735,000 789,540	\$ 12,935,37 14,267,29	+)	\$ 789,540 1,084,000

NOTE 11 RISK MANAGEMENT (CONTINUED)

The Town is a member of the Connecticut Interlocal Risk Management Agency (CIRMA), an unincorporated association of Connecticut local public agencies, which was formed in 1980 by the Connecticut Conference of Municipalities for the purpose of establishing and administering an interlocal risk management program pursuant to the provisions of Section 7-479a et seq. of the Connecticut General Statutes.

The Town is a member of CIRMA's Liability-Automobile-Property Pool, a risk-sharing pool. The Liability-Automobile-Property Pool provides general liability, automobile liability, employee benefit liability, public officials, and property coverage. The premium is subject to these coverages, and claims and expense payments falling within the deductible amounts are the responsibility of the Town. CIRMA's Liability-Automobile-Property Pool retains \$1,000,000 per occurrence for each line of liability coverage.

The Town is also a member of CIRMA's Workers' Compensation Pool, a risk-sharing pool. The Workers' Compensation Pool provides statutory benefits pursuant to the provisions of the Connecticut Workers' Compensation Act. The coverage is subject to an incurred loss retrospective rating plan, and losses incurred in the coverage period will be evaluated at 18, 30, and 42 months after the effective date of coverage. CIRMA's Workers' Compensation Pool retains \$1,000,000 per occurrence and purchases reinsurance above that amount to the limit of liability of \$10 million per occurrence.

NOTE 12 CONTINGENT LIABILITIES

There are various suits and claims pending against the Town, none of which, individually or in the aggregate, is believed by counsel to be likely to result in a judgment or judgments that would materially affect the Town's financial position.

NOTE 13 TAX ABATEMENTS

The Town has entered into multiple tax abatement agreements with developers and real property owners in order to assist in the economic development of the Town. The Town has agreed to provide a reduction to the real property assessments for a period of time to offset the cost of developing the area pursuant to Chapter 203 of the Connecticut General Statutes. The Town reduced its property tax revenue by \$2,157,602 for the year ended June 30, 2022.

REQUIRED SUPPLEMENTARY INFORMATION

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL – BUDGETARY BASIS GENERAL FUND YEAR ENDED JUNE 30, 2022

	Original Budget	Final Budget	Actual	Variance With Final Budget Over (Under)
REVENUES				
Property Taxes:				
Current Taxes	\$ 110,381,262	\$ 110,381,262	\$ 109,988,225	\$ (393,037)
Delinquent Taxes	400,000	400,000	1,432,910	1,032,910
Supplemental Motor Vehicles	900,000	900,000	1,358,263	458,263
Interest	425,000	425,000	1,564,549	1,139,549
Liens	4,000	4,000	7,183	3,183
Housing Authority - Pilot (in Lieu of Taxes)	33,000	33,000	-	(33,000)
Telephone Access Relief	35,000	35,000	30,575	(4,425)
Total Property Taxes	112,178,262	112,178,262	114,381,705	2,203,443
Intergovernmental:				
State Assistance - Education:				
Education Equalization	10,700,000	10,700,000	11,026,668	326,668
Other Assistance:				
Elderly Tax Freeze	-	-	1,992	1,992
State in Lieu of Taxes	142,250	142,250	142,250	-
DOT Elderly Transportation	33,444	33,444	33,444	-
FEMA Reimbursements	-	-	161,084	161,084
State Sundry Grants	25,000	25,000	20,481	(4,519)
Youth Service Grants	20,746	20,746	21,130	384
Municipal Stabilization	-	-	57,854	57,854
Municipal Grants-In-Aid	1,776,486	1,776,486	2,187,387	410,901
Veterans' Exemption	14,000	14,000	13,137	(863)
Total Intergovernmental	12,711,926	12,711,926	13,665,427	953,501
Charges for Services:				
Public Works Compost Revenue	60,000	60,000	76,589	16,589
Building Permits	750,000	750,000	1,221,856	471,856
Town Manager's Rents	9,600	9,600	4,649	(4,951)
Probate Court Rentals	8,000	8,000	7,571	(429)
Town Clerk Fees	600,000	600,000	878,626	278,626
Planning and Zoning Fees	20,000	20,000	40,200	20,200
General Government Sundry	250,000	250,000	83,342	(166,658)
Police	20,000	20,000	19,661	(339)
Recycling Rebate	-	-	26,906	26,906
Health Permits	20,000	20,000	31,550	11,550
Engineering Permits	9,000	9,000	14,900	5,900
Zoning Board of Appeals	1,000	1,000	-	(1,000)
Refuse and Recycling	70,000	70,000	82,901	12,901
Fire Marshal Fees	50,000	50,000	146,476	96,476
Total Charges for Services	1,867,600	1,867,600	2,635,227	767,627
Investment Earnings	150,000	150,000	207,416	57,416
Total Revenues	126,907,788	126,907,788	130,889,775	3,981,987

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL – BUDGETARY BASIS (CONTINUED) GENERAL FUND YEAR ENDED JUNE 30, 2022

		Original Budget	Final Budget		Actual	F	ariance With inal Budget ver (Under)
OTHER FINANCING SOURCES							
Transfers In:							
Sewer Operating	\$	45,000	\$ 45,000	\$	45,000	\$	-
Library Funds		14,000	14,000		8,255		(5,745)
Fund Balance Appropriation		1,000,000	1,000,000		-		(1,000,000)
Total Other Financing Sources		1,059,000	 1,059,000	_	53,255		(1,005,745)
Total Revenues and Other Financing Sources	\$	127,966,788	\$ 127,966,788		130,943,030	\$	2,976,242
Budgetary revenues are different from GAAP revenues beca	use:						
Premiums on bond issuance not budgeted					573,500		
Special Ed Reserve revenue not budgeted					1,461		
Cancellation of prior year encumbrances					140,843		
OPEB expense from State of Connecticut					255,990		
Pension expense from State of Connecticut					10,878,420		
Total Revenues and Other Financing Sources as Reported of Revenues, Expenditures, and Changes in Fund Balances Funds - Exhibit IV				\$	142,793,244		

	Original Budget	Final Budget	Actual	Fin	iance With al Budget /er) Under
EXPENDITURES	 0			<u> </u>	,
General Government:					
Legislative:					
Town Council	\$ 194,896	\$ 194,896	\$ 169,910	\$	24,986
Boards and Commissions:					
Human Relations Commission	2,500	2,500	1,092		1,408
Historic District Commission	1,000	1,000	225		775
Public Building Commission	2,050	2,050	1,638		412
Housing Authority	1,000	1,000	-		1,000
Inland/Wetlands - Conservation	7,455	6,130	4,150		1,980
Land Preservation Advisory	300	300	-		300
Open Space Task Force	500	500	-		500
Juvenile Firesetter Commission	1,000	1,000	-		1,000
Park and Recreation Commission	4,900	4,244	1,290		2,954
Planning and Zoning	9,500	12,481	12,480		1
Zoning Board of Appeals	3,200	2,700	1,938		762
Economic Development Coordinator	3,300	2,800	1,820		980
Total Boards and Commissions	 36,705	 36,705	 24,633		12,072
Judicial:					
Probate Court	20,375	20,375	12,725		7,650
Elections:					
Registrar of Voters	187,894	187,894	156,024		31,870
Executive:					
Town Manager	249,424	249,424	240,014		9,410
Human Resources	 284,092	284,092	267,518		16,574
Total Executive	533,516	533,516	507,532		25,984
Community Development:					
Economic Development	65,769	65,769	53,595		12,174
Planning Department	311,528	311,528	295,817		15,711
Building Department	298,497	298,497	274,542		23,955
Total Community Development	 675,794	 675,794	623,954		51,840
Finance:					
Assessor	324,956	324,956	305,258		19,698
Collector of Revenue	226,006	226,006	177,908		48,098
Finance Office	382,169	382,169	361,477		20,692
Total Finance	 933,131	 933,131	 844,643		88,488
Recording and Reporting:					
Town Clerk	234,172	234,172	219,129		15,043
Law:					
Town Attorney	175,000	175,000	373,153		(198,153)

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL – BUDGETARY BASIS (CONTINUED) GENERAL FUND YEAR ENDED JUNE 30, 2022

	Original Budget	Final Budget	Actual	Variance With Final Budget (Over) Under
EXPENDITURES (CONTINUED)				
General Government (Continued):				
Central Services:				
Town Hall	\$ 303,791	\$ 303,791	\$ 259,279	\$ 44,512
Information Technology	1,152,622	1,215,622	1,184,605	31,017
Media	58,325	58,325	58,325	-
Total Central Services	1,514,738	1,577,738	1,502,209	75,529
Total General Government	4,506,221	4,569,221	4,433,912	135,309
Public Safety:				
Police Protection:				
Police Administration	605,029	605,029	582,780	22,249
Operations	4,637,780	4,437,780	4,341,078	96,702
Support Services	2,088,281	2,108,754	1,980,037	128,717
Community Services	190,394	190,394	185,640	4,754
Total Police Protection	7,521,484	7,341,957	7,089,535	252,422
Fire Protection:				
Fire Marshal	338,239	310,369	284,950	25,419
Volunteer Fire Department	1,011,088	1,011,088	1,011,088	-
Hydrants and Water Lines	954,500	954,500	946,043	8,457
Total Fire Protection	2,303,827	2,275,957	2,242,081	33,876
Emergency Management	21,487	16,487	9,544	6,943
Other Protection:				
Street Lights	355,500	366,577	366,577	
Total Public Safety	10,202,298	10,000,978	9,707,737	293,241
Public Works:				
Administration:				
Management				
Engineering:				
Technical Support	511,080	448,080	332,557	115,523
Street Services:				
Highway Maintenance	3,161,444	3,161,444	3,028,602	132,842
Fleet Services	1,046,819	1,046,819	969,482	77,337
Total Street Services	4,208,263	4,208,263	3,998,084	210,179
Public Buildings:				
Building Maintenance	1,964,765	1,966,085	1,803,414	162,671
Pollution Control:				
Refuse and Recycling	2,350,000	2,350,000	2,241,171	108,829
Total Public Works	9,034,108	8,972,428	8,375,226	597,202

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL – BUDGETARY BASIS (CONTINUED) GENERAL FUND YEAR ENDED JUNE 30, 2022

		Original Budget	Final Budget		Actual		Variance With Final Budget (Over) Under	
EXPENDITURES (CONTINUED) Human Services:								
Conservation of Health:								
Environmental Health	\$	208,757	\$	208,757	\$	208,483	\$	274
Visiting Nurse Community Care	Ŷ	7,500	Ψ	7,500	Ψ	- 200,100	Ψ	7,500
Total Conservation of Health		216,257		216,257		208,483		7,774
Human Service Programs:								
Administration		118,066		124,101		116,712		7,389
Youth and Family Services		336,163		336,163		321,387		14,776
Adult and Senior Services		427,350		427,350		415,467		11,883
Senior Bus Service		133,069		127,034		101,525		25,509
Sheltered Workshops		5,000		5,000		5,000		-
Total Human Services Programs		1,019,648		1,019,648		960,091		59,557
Total Human Services		1,235,905		1,235,905		1,168,574		67,331
Culture and Recreation:								
Recreation Administration		2,390,975		2,390,975		2,316,814		74,161
Library		1,211,896		1,211,896		1,189,611		22,285
Total Culture and Recreation		3,602,871		3,602,871		3,506,425		96,446
Education		77,958,844		77,958,844		77,958,844		-
Insurance and Benefits:								
Municipal Insurance:								
Insurance - Casualty		297,969		312,969		307,581		5,388
Pension Contributions:								
Pension		2,564,236		3,314,236		3,277,409		36,827
Social Security		1,238,952		1,177,027		1,156,745		20,282
Total Pension Contributions		3,803,188		4,491,263		4,434,154		57,109
Health and Life Insurance		4,188,665		3,173,612		3,130,990		42,622
Workers' Compensation		389,727		389,727		383,352		6,375
Unemployment Compensation		20,000		52,075		40,665		11,410
Salary Contingency		13,000		27,850		27,834		16
Total Insurance and Benefits		8,712,549		8,447,496		8,324,576		122,920
Other:								
Contingency		108,115		108,115		-		108,115
South Windsor Patriotic Commission		13,500		13,500		13,500		-
Cemeteries		16,000		16,000		16,000		-
Wood Memorial Library		12,500		12,500		12,500		-
Total Other		150,115		150,115		42,000		108,115

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL – BUDGETARY BASIS (CONTINUED) GENERAL FUND YEAR ENDED JUNE 30, 2022

		original Budget	Final Budget	Actual		riance With nal Budget ver) Under
EXPENDITURES (CONTINUED)						
Debt Service:						
Principal		7,079,406	\$ 6,919,406	\$ 6,918,000	\$	1,406
Interest		3,504,999	 3,730,052	 3,717,188		12,864
Total Debt Service	1	0,584,405	 10,649,458	 10,635,188		14,270
Total Expenditures	12	5,987,316	125,587,316	124,152,482		1,434,834
OTHER FINANCING USES						
Transfer Out		1,979,472	 2,379,472	 2,379,472		-
Total Expenditures and Other Financing Uses	\$ 12	7,966,788	\$ 127,966,788	126,531,954	\$	1,434,834
Budgetary expenditures are different from GAAP expenditure Encumbrances for purchases and commitments ordered bu are reported in the year the order is placed for budgetary	ut not ree	ceived				
the year received for financial reporting purposes				867,587		
Accrued payroll not budgeted				37,543		
OPEB revenue from State of Connecticut				255,990		
Pension revenue from State of Connecticut				 10,878,420		
Total Expenditures and Other Financing Uses as Reported or of Revenues, Expenditures and Changes in Fund Balances Governmental Funds - Exhibit IV		atement		\$ 138,571,494		

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES (USES) BUDGET AND ACTUAL – BUDGETARY BASIS SEWER OPERATING FUND YEAR ENDED JUNE 30, 2022

		Original Budget		Final Budget		Actual		Variance With Final Budget Favorable (Unfavorable)	
REVENUES	•	5 0 4 0 7 0 7	•	E 0 4 0 7 0 7	•	5 000 400	•	(04.004)	
Charges for Services	\$	5,319,797	\$	5,319,797	\$	5,298,463	\$	(21,334)	
Investment Income		450		450		24		(426)	
Miscellaneous		127,500		127,500		126,107		(1,393)	
Total Revenues		5,447,747		5,447,747		5,424,594		(23,153)	
EXPENDITURES									
Full-Time Salaries		1,097,110		1,110,247		1,110,246		1	
Overtime		117,542		105,542		104,762		780	
Longevity		700		700		700		-	
Employee Benefits		538,558		508,558		506,535		2,023	
Office Supplies		2,000		836		658		178	
Operating Material		138,950		133,950		133,941		9	
Motor Vehicle Supplies		25,213		14,713		14,697		16	
Uniforms and Clothing		15,750		8,250		8,159		91	
Fleet and Equipment Repair		115,000		127,426		127,425		1	
Professional		164,100		186,255		186,254		1	
Rental and Leases		33,400		25,500		25,420		80	
Utilities		486,000		499,869		499,868		1	
Maintenance Contracts		673,300		716,795		716,794		1	
Repair and Maintenance Equipment		32,300		32,300		27,825		4,475	
Fees and Memberships		2,150		2,150		550		1,600	
Recruitment and Training		23,750		13,750		12,676		1,074	
Other Purchase Services		326,000		311,000		308,539		2,461	
Capital Projects		47,300		37,300		37,000		300	
Department Equipment		245,000		248,982		248,981		1	
Boards and Commissions - Office Supplies		200		200		108		92	
Boards and Commissions - Advertising		900		1,522		1,522		-	
Boards and Commissions - Fees and Memberships		1,800		1,178		806		372	
Debt Service		349,311		349,311		349,310		1	
Total Expenditures		4,436,334		4,436,334		4,422,776		13,558	
EXCESS OF REVENUES OVER EXPENDITURES		1,011,413		1,011,413		1,001,818		(9,595)	

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES (USES) BUDGET AND ACTUAL – BUDGETARY BASIS (CONTINUED) SEWER OPERATING FUND YEAR ENDED JUNE 30, 2022

	Original Budget	Final Budget	Actual	Fir F	riance With nal Budget avorable nfavorable)
OTHER FINANCING SOURCES (USES)					
Transfers In	\$ 35,000	\$ 35,000	\$ 17,923	\$	(17,077)
Transfers Out	 (845,000)	(845,000)	(1,463,948)		(618,948)
Total Other Financing Sources (Uses)	 (810,000)	 (810,000)	 (1,446,025)		(636,025)
NET CHANGE IN FUND BALANCE	\$ 201,413	\$ 201,413	(444,207)	\$	(645,620)
Fund Balance - Beginning of Year			 2,009,263		
FUND BALANCE - END OF YEAR			\$ 1,565,056		
RECONCILIATION TO GAAP BASIS					
	 Revenues	 penditures			
Balance, Budgetary Basis - End of Year	\$ 5,424,594	\$ 4,422,776			
Accrued Payroll Not Budgeted	-	4,212			
Encumbrances Outstanding at Beginning of Year, Liquidated and Cancelled During the Current Year	(1,962)	74,976			
Encumbrances Charged to Budgetary Expenditures During the Current Year	 	 (35,091)			
Balance, GAAP Basis - End of Year	\$ 5,422,632	\$ 4,466,873			

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS TOWN PLAN LAST NINE FISCAL YEARS

	2014	2015	2016	2017	2018	2019	2020	2021	2022
Total Pension Liability:									
Service Cost	\$ 344,193	\$ 597,904	\$ 566,952	\$ 532,281	\$ 516,713	\$ 729,114	\$ 674,483	\$ 683,048	\$ 668,222
Interest Differences Between Expected and Actual Experience	2,494,478	2,658,282 1,272,460	2,931,266 234,828	3,052,104 (996,542)	3,073,845 1,521,292	2,877,916 100,366	2,965,310 (393,226)	3,021,228 107,712	3,105,018 1,565,349
Changes of Assumptions	- 3,396,197	(1,861,513)	3,242,915	1,164,263	(4,354,897)	100,300	(393,220)	1,855,754	1,232,180
Benefit Payments, Including Refunds of Member	5,590,197	(1,001,013)	5,242,915	1,104,205	(4,554,697)	-	-	1,000,704	1,232,100
Contributions	(1,680,365)	(1,591,710)	(1,796,252)	(1,797,376)	(2,050,807)	(2,445,686)	(2,267,474)	(2,591,268)	(2,693,469)
Administrative Expense	(75,832)	-	-	-	-	-	-	-	-
Net Change in Total Pension Liability	4,478,671	1,075,423	5,179,709	1,954,730	(1,293,854)	1,261,710	979,093	3,076,474	3,877,300
Total Pension Liability - Beginning	31,714,877	36,193,548	37,268,971	42,448,680	44,403,410	43,109,556	44,371,266	45,350,359	48,426,833
Total Pension Liability - Ending	36,193,548	37,268,971	42,448,680	44,403,410	43,109,556	44,371,266	45,350,359	48,426,833	52,304,133
Plan Fiduciary Net Position:									
Contributions - Employer	1,867,793	1,727,470	1,727,470	1,820,733	1,956,477	2,856,477	2,133,752	2,952,021	2,566,211
Contributions - Member	257,692	382,108	345,568	397,315	356,918	340,504	437,496	309,496	223,027
Net Investment Income (Loss)	3,279,002	70,803	(276,685)	2,772,961	2,256,287	911,856	1,230,917	9,682,823	(5,540,223)
Benefit Payments, Including Refunds of Member Contributions	(1.000.005)	(1 50 1 7 10)	(1 700 050)	(1	(0.050.007)	(0.445.000)	(0.007.47.4)	(0.504.000)	(0.000, (00))
Administrative Expense	(1,680,365) (75,832)	(1,591,710) (40,061)	(1,796,252) (72,564)	(1,797,376) (71,177)	(2,050,807) (90,956)	(2,445,686) (56,241)	(2,267,474) (64,036)	(2,591,268) (76,646)	(2,693,469) (78,033)
Net Change in Plan Fiduciary Net Position	3,648,290	548,610	(72,364)	3,122,456	2,427,919	1,606,910	1,470,655	10,276,426	(5,522,487)
Net Change in Flan Fladdary Net Fostion	3,040,230	540,010	(72,403)	5,122,450	2,427,313	1,000,310	1,470,000	10,270,420	(0,022,407)
Plan Fiduciary Net Position - Beginning	18,906,056	22,654,346	23,202,956	23,130,493	26,252,949	28,680,868	30,287,778	31,758,433	42,034,859
Plan Fiduciary Net Position - Ending	22,554,346	23,202,956	23,130,493	26,252,949	28,680,868	30,287,778	31,758,433	42,034,859	36,512,372
Net Pension Liability - Ending	\$ 13,639,202	\$ 14,066,015	\$ 19,318,187	\$ 18,150,461	\$ 14,428,688	\$ 14,083,488	\$ 13,591,926	\$ 6,391,974	\$ 15,791,761
Plan Fiduciary Net Position as a Percentage of the									
Total Pension Liability	62.32%	62.26%	54.49%	59.12%	66.53%	68.26%	70.03%	86.80%	69.81%
Covered Payroll	\$ 4,749,846	\$ 4,716,701	\$ 4,716,701	\$ 4,540,844	\$ 4,177,838	\$ 5,634,675	\$ 5,548,107	\$ 5,078,360	\$ 5,089,679
Net Pension Liability as a Percentage of Covered Payroll	287.15%	298.22%	409.57%	399.72%	345.36%	249.94%	244.98%	125.87%	310.27%

Notes to Schedule:

Note: This schedule is intended to show information for 10 years. Additional years' information will be displayed as it becomes available.

(85)

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS BOARD OF EDUCATION PLAN LAST NINE FISCAL YEARS

	2014	2015	2016	2017	2018	2019	2020	2021	2022
Total Pension Liability:	*	• • • • • • • • • • • • • • • • • • •	• • • • • • • • •	A 070 747	A 100 740	A 100.047	A 407 407	* 400.044	* 454,000
Service Cost Interest	\$ 225,029 920,994	\$ 359,500 986,463	\$ 391,848 1,108,213	\$ 378,717 1,167,003	\$ 423,746 1,174,269	\$ 466,647 1,105,965	\$ 437,107 1,152,394	\$ 428,841 1,224,594	\$ 451,020 1,268,936
Differences Between Expected and Actual Experience	543,345	460,218	28,823	(566,948)	67,085	229,078	608,927	(90,391)	246,717
Changes of Assumptions	-	-	1,346,357	407,690	(1,226,220)			834,870	476,623
Benefit Payments, Including Refunds of Member									
Contributions	(655,604)	(599,078)	(642,569)	(710,700)	(795,949)	(950,919)	(1,222,131)	(1,015,549)	(1,064,897)
Administrative Expense	(43,468)	-	-					-	
Net Change in Total Pension Liability	990,296	1,207,103	2,232,672	675,762	(357,069)	850,771	976,297	1,382,365	1,378,399
Total Pension Liability - Beginning	11,636,936	12,627,232	13,834,335	16,067,007	16,742,769	16,385,700	17,236,471	18,212,768	19,595,133
Total Pension Liability - Ending	12,627,232	13,834,335	16,067,007	16,742,769	16,385,700	17,236,471	18,212,768	19,595,133	20,973,532
Plan Fiduciary Net Position:									
Contributions - Employer	922,555	268,665	535,965	549,460	603,433	530,051	1,424,037	570,615	624,728
Contributions - Member	197,927	196,719	203,726	190,579	190,968	181,837	172,844	165,128	154,977
Net Investment Income (Loss)	1,681,148	30,643	(126,326)	1,390,852	1,093,561	495,218	600,459	4,504,993	(2,559,909)
Benefit Payments, Including Refunds of Member Contributions	(055.004)	(500.070)	(0.10.500)	(740,700)	(705.040)	(050.040)	(1.000.101)	(1.0.15.5.40)	(1.001.007)
Administrative Expense	(655,604) (43,468)	(599,078) (25,907)	(642,569) (42,202)	(710,700) (43,369)	(795,949) (49,869)	(950,919) (40,352)	(1,222,131) (45,216)	(1,015,549) (44,552)	(1,064,897) (54,257)
Net Change In Plan Fiduciary Net Position	2,102,558	(128,958)	(71,406)	1,376,822	1,042,144	215,835	929,993	4,180,635	(2,899,358)
Not only go in than that only Not to onlon	2,102,000	(120,000)	(11,100)	1,010,022	1,012,111	210,000	020,000	1,100,000	(2,000,000)
Plan Fiduciary Net Position - Beginning	10,016,519	12,119,077	11,990,119	11,918,713	13,295,535	14,337,679	14,553,514	15,483,507	19,664,142
Plan Fiduciary Net Position - Ending	12,119,077	11,990,119	11,918,713	13,295,535	14,337,679	14,553,514	15,483,507	19,664,142	16,764,784
Net Pension Liability (Asset) - Ending	\$ 508,155	\$ 1,844,216	\$ 4,148,294	\$ 3,447,234	\$ 2,048,021	\$ 2,682,957	\$ 2,729,261	\$ (69,009)	\$ 4,208,748
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	95.98%	86.67%	74.18%	79.41%	87.50%	84.43%	85.01%	100.35%	79.93%
	35.30 /0	00.07 /0	74.1070	73.4170	07.0070	04.4070	00.0170	100.0070	79.9070
Covered Payroll	\$ 3,085,477	\$ 3,122,271	\$ 3,122,271	\$ 3,274,814	\$ 3,133,452	\$ 3,897,575	\$ 4,003,396	\$ 3,779,805	\$ 3,705,922
Net Pension Liability as a Percentage of Covered Payroll	16.47%	59.07%	132.86%	105.27%	65.36%	68.84%	68.17%	-1.83%	113.57%

Notes to Schedule:

Note: This schedule is intended to show information for 10 years. Additional years' information will be displayed as it becomes available.

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TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF EMPLOYER CONTRIBUTIONS TOWN PLAN LAST TEN FISCAL YEARS

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Actuarially Determined Contribution	\$ 1,697,994	\$ 1,686,734	\$ 1,727,470	\$ 1,727,470	\$ 1,820,733	\$ 1,956,477	\$ 1,714,348	\$ 1,733,752	\$ 1,602,021	\$ 1,766,211
Contributions in Relation to the Actuarially Determined Contribution	1,697,994	1,867,793	1,727,470	1,727,470	1,820,733	1,956,477	2,856,477	2,133,752	2,952,021	2,566,211
Contribution Deficiency (Excess)	\$ -	\$ (181,059)	\$-	\$-	\$-	\$-	\$ (1,142,129)	\$ (400,000)	\$ (1,350,000)	\$ (800,000)
Covered Payroll	\$ 5,352,711	\$ 4,749,846	\$ 4,716,701	\$ 4,716,701	\$ 4,540,844	\$ 4,177,838	\$ 5,634,675	\$ 5,548,107	\$ 5,078,360	\$ 5,089,679
Contributions as a Percentage of Covered Payroll	31.72%	39.32%	36.62%	36.62%	40.10%	46.83%	50.69%	38.46%	58.13%	50.42%
Notes to Schedule:										
Valuation Date Measurement Date Actuarially determined contribution rates are calculated as	July 1, 2021 June 30, 2022 s of June 30, two	years prior to the	end of the fiscal	year in which con	tributions are rep	orted.				
Methods and Assumptions Used to Determine Contribution Rates: Actuarial Cost Method	Entry Age Norm	al								

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level Dollar, Closed
Remaining Amortization Period	23 Years
Asset Valuation Method	5-Year Non-Asymptotic
Inflation	2.5%
Salary Increases Including Inflation	3%
Turnover	Graded Rates by Age and Group
Investment Rate of Return	6.25%
Retirement Age	Graded Rates by Age and Group
Mortality	PubS-2010 (Police) and PubG-2010 (All Others) Mortality Table with generational projection per the MP-2019 ultimate scale.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF EMPLOYER CONTRIBUTIONS BOARD OF EDUCATION PLAN LAST TEN FISCAL YEARS

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Actuarially Determined Contribution Contributions in Relation to the Actuarially	\$ 443,288	\$ 450,378	\$ 535,965	\$ 535,965	\$ 549,460	\$ 603,433	\$ 530,051	\$ 557,209	\$ 570,615	\$ 624,728
Determined Contribution	518,288	922,555	268,665	535,965	549,460	603,433	530,051	1,424,037	570,615	624,728
Contribution Deficiency (Excess)	\$ (75,000)	\$ (472,177)	\$ 267,300	<u>\$-</u>	\$-	\$-	<u>\$-</u>	\$ (866,828)	<u>\$-</u>	<u>\$-</u>
Covered Payroll	\$ 3,012,321	\$ 3,085,477	\$ 3,122,271	\$ 3,122,271	\$ 3,274,814	\$ 3,133,452	\$ 3,897,575	\$ 4,003,396	\$ 3,779,805	\$ 3,705,922
Contributions as a Percentage of Covered Payroll	17.21%	29.90%	8.60%	17.17%	16.78%	19.26%	13.60%	35.57%	15.10%	16.86%

Notes to Schedule:

 Valuation Date
 July 1, 2021

 Measurement Date
 June 30, 2022

 Actuarially determined contribution rates are calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported.

Methods and Assumptions Used to Determine

Contribution Rates:	
Actuarial Cost Method	Entry Age Normal
Amortization Method	Level Dollar, Closed
Remaining Amortization Period	23 Years
Asset Valuation Method	5-Year Non-Asymptotic
Inflation	2.5%
Salary Increases Including Inflation	3%
Turnover	Graded Rates by Age and Group
Investment Rate of Return	6.25%
Retirement Age	Graded Rates by Age
Mortality	PubG-2010 Mortality Table with generational projection per the MP-2019 ultimate scale.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF INVESTMENT RETURNS LAST NINE FISCAL YEARS

	2014	2015	2016	2017	2018	2019	2020	2021	2022
Annual Money-Weighted Rate of Return, Net of									
Investment Expense:									
Town Plan	16.37%	0.30%	-1.15%	11.54%	8.27%	3.09%	3.97%	29.94%	-13.05%
Board of Education Plan	16.90%	0.26%	-1.07%	11.64%	8.31%	3.51%	3.93%	29.79%	-13.29%

Note: This schedule is intended to show information for 10 years. Additional years' information will be displayed as it becomes available.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY TEACHERS RETIREMENT PLAN LAST EIGHT FISCAL YEARS

	2015	2016	2017	2018	2019	2020	2021	2022
Town's Proportion of the Net Pension Liability	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Town's Proportionate Share of the Net Pension Liability	-	-	-	-	-	-	-	-
State's Proportionate Share of the Net Pension Liability Associated with the Town	84,668,946	91,603,357	118,505,418	112,326,595	109,538,605	142,062,712	164,034,106	129,916,402
Total	\$ 84,668,946	\$ 91,603,357	\$ 118,505,418	\$ 112,326,595	\$ 109,538,605	\$ 142,062,712	\$ 164,034,106	\$ 129,916,402
Town's Covered Payroll	\$ 54,350,173	\$ 56,460,373	\$ 57,676,185	\$ 57,779,960	\$ 59,477,857	\$ 60,915,130	\$ 62,058,431	\$ 64,043,289
Town's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	61.51%	59.50%	52.26%	55.93%	57.69%	52.00%	49.24%	60.77%

Notes to Schedule:

Changes in Benefit Terms	None
Changes of Assumptions	None
Actuarial Cost Method	Entry Age
Amortization Method	Level percent of pay, closed, grading to a level dollar amortization method for the June 30, 2024 valuation
Single Equivalent Amortization Period	30 Years
Asset Valuation Method	4-Year Smoothed Fair Value
Inflation	2.50%
Salary Increase	3.25%-6.50%, Including Inflation
Investment Rate of Return	6.90%, Net of Investment Related Expense

Notes:

- This schedule is intended to show information for 10 years. Additional years' information will be displayed as it becomes available.

- The measurement date is one year earlier than the employer's reporting date.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS OPEB PLAN LAST SIX FISCAL YEARS

	2017	2018	2019	2020	2021	2022
Total OPEB Liability: Service Cost Interest Differences Between Expected and Actual Experience Changes of Assumptions Benefit Payments, Including Refunds of Member	\$ 300,153 752,807 -	\$ 241,568 781,604 (2,610,995) 215,571	\$ 248,909 624,382 - -	\$ 323,084 653,559 2,328,437 64,347	\$ 332,611 839,734 - -	\$ 440,843 878,068 2,768,154 (2,588,765)
Contributions Net Change In Total OPEB Liability	<u>(566,113)</u> 486,847	(600,465) (1,972,717)	<u>(499,040)</u> 374,251	<u>(531,909)</u> 2,837,518	<u>(712,671)</u> 459,674	<u>(712,671)</u> 785,629
Total OPEB Liability - Beginning	10,732,510	11,219,357	9,246,640	9,620,891	12,458,409	12,918,083
Total OPEB Liability - Ending	11,219,357	9,246,640	9,620,891	12,458,409	12,918,083	13,703,712
Plan Fiduciary Net Position: Contributions - Employer Net Investment Income Benefit Payments, Including Refunds of Member	880,974 11,450	915,326 27,212	755,791 79,090	763,348 122,082	1,055,879 1,054,505	1,055,879 (657,442)
Contributions Administrative Expense	(566,113) (1,125)	(600,465) (26,500)	(499,040) (1,717)	(531,909) (36,141)	(712,671) (2,523)	(712,671) (2,583)
Net Change In Plan Fiduciary Net Position	325,186	315,573	334,124	317,380	1,395,190	(316,817)
Plan Fiduciary Net Position - Beginning	1,741,352	2,066,538	2,382,111	2,716,235	3,033,615	4,428,805
Plan Fiduciary Net Position - Ending	2,066,538	2,382,111	2,716,235	3,033,615	4,428,805	4,111,988
Net OPEB Liability - Ending	\$ 9,152,819	\$ 6,864,529	\$ 6,904,656	\$ 9,424,794	\$ 8,489,278	\$ 9,591,724
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	18.42%	25.76%	28.23%	24.35%	34.28%	30.01%
Covered Employee Payroll	\$ 53,602,318	\$ 53,602,318	\$ 53,648,114	\$ 53,648,114	\$58,699,042	\$ 58,699,042
Net OPEB Liability as a Percentage of Covered Employee Payroll	17.08%	12.81%	12.87%	17.57%	14.46%	16.34%

Note: This schedule is intended to show information for 10 years. Additional years' information will be displayed as it becomes available.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF EMPLOYER CONTRIBUTIONS OPEB PLAN LAST TEN FISCAL YEARS

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Actuarially Determined Contribution Contributions in Relation to the Actuarially Determined	\$ 864,000	\$ 864,000	\$ 1,007,276	\$ 1,007,276	\$ 880,974	\$ 880,974	\$ 755,791	\$ 755,791	\$ 1,055,879	\$ 1,055,879
Contribution	864,000	927,000	1,007,276	1,025,696	880,974	915,326	755,791	763,348	1,055,879	1,055,879
Contribution Deficiency (Excess)	<u>\$ -</u>	\$ (63,000)	\$-	\$ (18,420)	<u>\$-</u>	\$ (34,352)	<u>\$ -</u>	\$ (7,557)	<u>\$-</u>	<u>\$-</u>
Covered Employee Payroll	N/A	N/A	\$51,315,810	\$ 51,315,810	\$ 53,602,318	\$53,602,318	\$ 53,648,114	\$53,648,114	\$ 58,699,042	\$ 58,699,042
Contributions as a Percentage of Covered Employee Payroll	N/A	N/A	1.96%	2.00%	1.64%	1.71%	1.41%	1.42%	1.80%	1.80%
Notes to Schedule:										
Valuation Date Measurement date Actuarially determined contribution rates are collected as	July 1, 2021 June 30, 2022 of June 30, two years	s prior to the er	nd of the fiscal yea	ar in which contrib	utions are reporte	ed.				

Methods and Assumptions Used to Determine

Contribution Rates:	
Actuarial Cost Method	Entry Age Normal
Inflation	2.50%
Medical Trend Rate	Varies By Year
Salary Increases Including Inflation	Graded by Age for Teachers and Administrators; 3.00% for All Others.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF INVESTMENT RETURNS OPEB PLAN LAST SIX FISCAL YEARS

	2017	2018	2019	2020	2021	2022
Annual Money-Weighted Rate of Return, Net of						
Investment Expense	0.56%	1.15%	3.00%	4.19%	31.24%	-13.78%

Note: This schedule is intended to show information for 10 years. Additional years' information will be displayed as it becomes available.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY TEACHERS RETIREMENT PLAN LAST FIVE FISCAL YEARS

		2018	2019	2020	2021	2022
Town's Proportion of the Net OPEB Liabil	ity	0.00%	0.00%	0.00%	0.00%	0.00%
Town's Proportionate Share of the Net OF	PEB Liability	\$-	\$-	\$-	\$-	\$-
State's Proportionate Share of the Net OF	PEB Liability Associated with the Town	28,911,595	21,897,445	22,155,482	24,465,693	14,154,154
Total		\$ 28,911,595	\$ 21,897,445	\$ 22,155,482	\$ 24,465,693	\$ 14,154,154
Town's Covered Payroll		\$ 57,779,960	\$ 59,477,857	\$ 60,915,130	\$ 62,058,431	\$ 64,043,289
Town's Proportionate Share of the Net OF	0.00%	0.00%	0.00%	0.00%	0.00%	
Plan Fiduciary Net Position as a Percenta	ge of the Total OPEB Liability	1.79%	1.49%	2.08%	2.50%	6.11%
Notes to Schedule:						
Changes in Benefit Terms Changes of Assumptions	None Based on the procedure described in GASB 75, the disco June 30, 2021 was updated to equal the Municipal Bond I			for financial accou	nting purposes as of	
	Expected annual per capita claims costs were updated to	better reflect anticipa	ited medical and pre	scription drug claim	experience based of	on
	scheduled premium increases through calandar year 2024	4				
Actuarial Cost Method Amortization Method Remaining Amortization Period Asset Valuation Method Investment Rate of Return	Entry Age Level Percent of Payroll Over an Open Period 30 Years Market Value of Assets 3.00%, Net of Investment Related Expense Including Price	ce Inflation				

Notes:

Price Inflation

- This schedule is intended to show information for 10 years. Additional years' information will be displayed as it becomes available.

- The measurement date is one year earlier than the employer's reporting date.

2.75%

SUPPLEMENTAL COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

To account for the general operations of the Town, except those required to be accounted for in another fund.

TOWN OF SOUTH WINDSOR, CONNECTICUT GENERAL FUND COMPARATIVE BALANCE SHEET JUNE 30, 2022 AND 2021

ASSETS	2022	2021
ASSETS		
Cash and Cash Equivalents Property Taxes Receivable (Net of Allowance of \$277,820 in 2022	\$ 73,869,366	\$ 54,328,360
and \$409,842 in 2021)	930,092	1,372,644
Intergovernmental Receivables	-	252,748
Other Accounts Receivable	622,377	1,232,105
Due from Other Funds	44,390	41,468
Prepaid Items	41,819	79,619
Total Assets	\$ 75,508,044	\$ 57,306,944
LIABILITIES, DEFERRED INFLOWS OF		
RESOURCES, AND FUND BALANCE		
LIABILITIES		
Accounts Payable and Accrued Liabilities	\$ 5,820,353	\$ 4,298,050
Due to Other Funds	25,087,036	13,262,244
Total Liabilities	30,907,389	17,560,294
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Property Taxes	1,129,993	1,493,854
Unavailable Revenue Grant Revenue	-	252,748
Advance Property Tax Collections	4,275,598	3,026,734
Total Deferred Inflows of Resources	5,405,591	4,773,336
FUND BALANCE		
Nonspendable	41,819	79,619
Restricted	1,643,469	1,409,700
Committed	3,200,000	3,200,000
Assigned	1,122,761	2,131,191
Unassigned	33,187,015	28,152,804
Total Fund Balance	39,195,064	34,973,314
Total Liphilition, Deforred Inflows of Passurase		
Total Liabilities, Deferred Inflows of Resources, and Fund Balance	¢ 75 509 044	¢ 57 206 044
	\$ 75,508,044	\$ 57,306,944

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED, AND OUTSTANDING YEAR ENDED JUNE 30, 2022

Uncollected		Lawful C	orrections	Transfers	Adjusted		Co	ollections		Ur	collected
	Taxes July 1, 2021	Additions	Deductions	To Suspense	Taxes Collectible	Taxes	Interest		Total	Jun	Taxes e 30, 202
2020	\$ 112,949,043	\$ 220,952	\$ 1,170,343	\$-	\$ 111,999,652	\$ 111,444,340	\$	294,609	\$ 111,738,949	\$	555,31
2019	826,401	485,840	39,637	-	1,272,604	851,903		200,839	1,052,742		420,70
2018	311,695	496,967	35,448	-	773,214	676,989		289,263	966,252		96,22
2017	227,794	469,033	39,181	-	657,646	604,394		369,365	973,759		53,25
2016	116,437	29,850	22,179	-	124,108	98,835		73,136	171,971		25,2
2015	58,760	2,076	16,257	-	44,579	27,394		30,375	57,769		17,18
2014	32,548	-	5,631	-	26,917	22,124		27,153	49,277		4,7
2013	28,716	-	3,878	-	24,838	20,397		26,681	47,078		4,4
2012	31,183	-	3,811	-	27,372	20,047		29,694	49,741		7,3
2011	28,815	-	3,089	-	25,726	20,834		33,094	53,928		4,8
2010	31,225	-	2,680	-	28,545	19,639		37,771	57,410		8,9
2009	24,308	-	948	-	23,360	18,559		38,238	56,797		4,8
2008	20,809	-	931	-	19,878	17,766		33,038	50,804		2,1
2007	20,009	-	-	-	20,009	18,682		43,854	62,536		1,3
2006	13,435	-	-	-	13,435	12,068		30,204	42,272		1,3
2005	10,351	-	4,990	-	5,361	5,361		14,418	19,779		

Property Taxes Receivable Considered Available:	
June 30, 2021	(542,249)
June 30, 2022	161,636
Total Property Tax Revenue	<u>\$ 115,070,451</u>

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for proceeds of several revenue sources that are legally restricted to expenditures for specific purposes. The Town's special revenue funds are:

Town Aid Road – To account for improvements to Town roads funded by State funds.

Small Cities – To account for monies for the small cities grant program.

Animal Control – To account for the operation of animal control. Funding provided by license fees and fines.

Town Hall Grants – To account for monies for employee participation programs.

Public Works Funds – To account for road patch and special public works projects. Funded by Town appropriation and capital monies.

Police Funds – To account for revenues and expenditures related to services provided by the police department.

Fees in Lieu of Open Space – To account for development funds for specified Planning and Zoning projects.

Library – To account for monies received for acquisition of books, materials, and other related library services.

Recreation – To account for program activities administered by the Parks and Recreation Department that are funded by participation fees.

BOE Funds – To account for monies in a reserve for special education.

Education Grants – To account for state and federal educational grants received through the State Department of Education.

Cafeteria – To account for operation of public school food programs. Funding is provided from the sale of food, federal grants, and state grants.

BOE Accommodations – To account for medical and dental costs funded by Cobra participants.

Scholarship Fund – To account for monies in a reserve for student scholarships.

High School Athletic Association – To separately account for school athletic programs. Funding is through participation fees.

Student Activities Fund – To account for student activities and clubs within the school district.

Human Services Fund – To account for programs and activities administered by Adult & Senior Services and Youth & Family Services. Financing is provided by grants, fees, and contributions.

Community Use of Buildings – To account for user charges and expenditures associated with after school use of Board of Education facilities by outside organizations.

SPECIAL REVENUE FUNDS (CONTINUED)

Fire Marshall Fund – To account for services and programs administered for fire prevention. Funding is provided by grants and donations.

Regional Animal Shelter – To account for the operation of a regional animal control facility. Funding provided by participation fees, grants, and donations.

IT Reserve Fund – To account for funds of participants of a regional Information Technology program.

Health Grants Fund – To account for monies for health-related programs.

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2022

								Special Rev	enu	e Funds					
	Town Aid Road		Small Cities		Animal Control		Town Hall Grants		Public Works Funds		Police Funds		Fees in Lieu of Open Space		Library
ASSETS															
Cash and Cash Equivalents Investments Receivables:	\$	-	\$	7 -	\$	-	\$	-	\$	-	\$	1,372 -	\$	-	\$ 98,895 162,999
Accounts Receivable Grants and Contracts Receivable		-		-		-		89 -		1,332 -		-		-	-
Due from Other Funds Other Assets		544,541 -		-		92,464 -		198,895 -		82,854 -		102,831 -		66,221 -	 -
Total Assets	\$	544,541	\$	7	\$	92,464	\$	198,984	\$	84,186	\$	104,203	\$	66,221	\$ 261,894
LIABILITIES AND FUND BALANCES															
LIABILITIES															
Accounts Payable Due to Other Funds Unearned Revenue Total Liabilities	\$	15,368 - - 15,368	\$	- 3 - 3	\$	11,042 - - 11,042	\$	1,532 - - 1,532	\$	5,865 - - 5,865	\$	2,071 - 12,500 14,571	\$		\$ - - - -
FUND BALANCES Nonspendable		_		-		-		_		-		_		-	-
Restricted Committed		529,173 -		4		- 81,422		197,452 -		78,321 -		89,632 -		- 66,221	- 261,894
Total Fund Balances	_	529,173		4		81,422		197,452		78,321		89,632		66,221	 261,894
Total Liabilities and Fund Balances	\$	544,541	\$	7	\$	92,464	\$	198,984	\$	84,186	\$	104,203	\$	66,221	\$ 261,894

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING BALANCE SHEET (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2022

	Special Revenue Funds															
ASSETS		Recreation		BOE		Education Grants		Cafeteria		BOE Accommodations		Scholarship Fund		High School Athletic Association		Student Activities Fund
Cash and Cash Equivalents	\$	62,539	\$	70.050	¢	140 475	¢	989,771	¢	79.070	¢	196.062	¢		\$	471 642
Investments	\$	62,539	Ф	70,959	\$	149,475	\$	989,771	\$	78,970	\$	186,963	\$	-	Ф	471,643
Receivables:		-		-		-		-		-		-		-		-
Accounts Receivable		-		-		-		-		27,643		-		-		46,628
Grants and Contracts Receivable		-		-		30,158		507,317				-		-		-
Due from Other Funds		855,988		-		312,139		-		-		-		6,732		-
Other Assets		10,697		-		1,649		31,416		-		-		-		-
Total Assets	\$	929,224	\$	70,959	\$	493,421	\$	1,528,504	\$	106,613	\$	186,963	\$	6,732	\$	518,271
LIABILITIES AND FUND BALANCES																
LIABILITIES																
Accounts Payable	\$	101,532	\$	60	\$	81,079	\$	163,368	\$	85,482	\$	-	\$	50	\$	18,847
Due to Other Funds		-		30,807		-		13,580		-		-		-		-
Unearned Revenue		279,210		-		2,400		92,011		2,191		-		-		-
Total Liabilities		380,742		30,867		83,479		268,959		87,673		-		50		18,847
FUND BALANCES																
Nonspendable		10,697		-		1,649		31,416		-		-		-		-
Restricted		-		-		408,293		1,228,129		-		186,963		6,682		499,424
Committed		537,785		40,092		-		-		18,940		-		-		-
Total Fund Balances		548,482		40,092		409,942		1,259,545		18,940		186,963		6,682		499,424
Total Liabilities and Fund Balances	\$	929,224	\$	70,959	\$	493,421	\$	1,528,504	\$	106,613	\$	186,963	\$	6,732	\$	518,271

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING BALANCE SHEET (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2022

			:	Special Rev	enue	Funds			
	Human Services Fund	ommunity Use of Buildings	Ν	Fire Marshall Fund	/	tegional Animal Shelter	 IT Reserve Fund	Health Grants Fund	tal Nonmajor overnmental Funds
ASSETS									
Cash and Cash Equivalents	\$ -	\$ -	\$	-	\$	200	\$ -	\$ -	\$ 2,110,794
Investments	-	-		-		-	-	-	162,999
Receivables:									
Accounts Receivable	-	2,715		-		-	-	-	78,407
Grants and Contracts Receivable	13,806	-		-		-	-	-	551,281
Due from Other Funds	582,731	361,329		83		94,337	345,209	17,727	3,664,081
Other Assets	 -	 -		-		-	 -	 -	 43,762
Total Assets	\$ 596,537	\$ 364,044	\$	83	\$	94,537	\$ 345,209	\$ 17,727	\$ 6,611,324
LIABILITIES AND FUND BALANCES									
LIABILITIES									
Accounts Payable	\$ 7,273	\$ 28,103	\$	-	\$	847	\$ -	\$ -	\$ 522,519
Due to Other Funds	-	-		-		-	-	-	44,390
Unearned Revenue	 	 -		-		-	24,300	 4,099	 416,711
Total Liabilities	7,273	28,103		-		847	24,300	4,099	983,620
FUND BALANCES									
Nonspendable	-	-		-		-	-	-	43,762
Restricted	589,264	-		83		93,690	-	13,628	3,920,738
Committed	 -	 335,941		-		-	 320,909	 -	1,663,204
Total Fund Balances	 589,264	 335,941		83		93,690	 320,909	 13,628	 5,627,704
Total Liabilities and Fund Balances	\$ 596,537	\$ 364,044	\$	83	\$	94,537	\$ 345,209	\$ 17,727	\$ 6,611,324

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2022

				Special Rev	venue Funds			
	Town Aid Road	Small Cities	Animal Control	Town Hall Grants	Public Works Funds	Police	Fees in Lieu of Open Space	Library
REVENUES								
Intergovernmental	\$ 385,224	\$-	\$ -	\$-	\$-	\$ 15,020	\$-	\$ 24,213
Charges for Services and Assessments	-	-	20,044	54,543	-	60,422	9,167	8,332
Investment Earnings	-	-	-	-	-	1	-	(30,434)
Miscellaneous	-			13,211	35,027	-		34,712
Total Revenues	385,224	-	20,044	67,754	35,027	75,443	9,167	36,823
EXPENDITURES								
Current:								
General Government	-	-	-	49,620	-	-	-	-
Public Safety	-	-	11,087	-	-	62,647	-	-
Public Works	99,629	-		6,843	101,744	-	-	-
Human Services	-	-	-	-	-	-	-	-
Culture and Recreation	-	-	-	-	-	-	-	38,143
Education	-			-			-	
Total Expenditures	99,629		11,087	56,463	101,744	62,647		38,143
EXCESS (DEFICIENCY) OF REVENUES								
OVER EXPENDITURES	285,595	-	8,957	11,291	(66,717)	12,796	9,167	(1,320)
OTHER FINANCING USES								
Transfer Out			-			-		(8,255)
NET CHANGE IN FUND BALANCE	285,595	-	8,957	11,291	(66,717)	12,796	9,167	(9,575)
Fund Balances - Beginning of Year	243,578	4	72,465	186,161	145,038	76,836	57,054	271,469
FUND BALANCES - END OF YEAR	\$ 529,173	\$ 4	\$ 81,422	\$ 197,452	\$ 78,321	\$ 89,632	\$ 66,221	\$ 261,894

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2022

				Special R	evenue Funds			
	Recreation	BOE	Education Grants	Cafeteria	BOE Accommodations	Scholarship Fund	High School Athletic Association	Student Activities Fund
REVENUES								
Intergovernmental	\$ -	\$ -	\$ 4,234,737	\$ 2,822,442	\$-	\$ -	\$ -	\$ -
Charges for Services and Assessments	1,986,451	93,346	-	245,049	782,407	-	25,077	692,595
Investment Earnings	61	8	-	245	-	214	51	48
Miscellaneous	60,000	-	-		-	-	-	-
Total Revenues	2,046,512	93,354	4,234,737	3,067,736	782,407	214	25,128	692,643
EXPENDITURES								
Current:								
General Government	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-
Human Services	-	-	-	-	-	-	-	-
Culture and Recreation	1,920,494	-	-	-	-	-	-	-
Education		93,969	4,317,793	2,122,771	771,333	57,000	23,135	678,744
Total Expenditures	1,920,494	93,969	4,317,793	2,122,771	771,333	57,000	23,135	678,744
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	126 019	(645)	(82.056)	044.065	11 074	(56,796)	1.002	12 800
OVER EXPENDITORES	126,018	(615)	(83,056)	944,965	11,074	(56,786)	1,993	13,899
OTHER FINANCING USES								
Transfer Out	(17,923)			-				
NET CHANGE IN FUND BALANCE	108,095	(615)	(83,056)	944,965	11,074	(56,786)	1,993	13,899
Fund Balances - Beginning of Year	440,387	40,707	492,998	314,580	7,866	243,749	4,689	485,525
FUND BALANCES - END OF YEAR	\$ 548,482	\$ 40,092	\$ 409,942	\$ 1,259,545	\$ 18,940	\$ 186,963	\$ 6,682	\$ 499,424

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2022

			Special Rev	venue Funds			
	Human	Community	Fire	Regional	IT	Health	Total Nonmajor
	Services	Use of	Marshall	Animal	Reserve	Grants	Governmental
	Fund	Buildings	Fund	Shelter	Fund	Fund	Funds
REVENUES	• • • • • • • •	•	* • • • • •	•	•	• • • • • • •	• - - • • •
Intergovernmental	\$ 14,993	\$-	\$ 2,300	\$ -	\$ -	\$ 81,611	\$ 7,580,540
Charges for Services and Assessments	165,181	61,278	-	-	-	-	4,203,892
Investment Earnings	-	-	-	-	-	-	(29,806)
Miscellaneous	130,521	-		68,020	148,383	-	489,874
Total Revenues	310,695	61,278	2,300	68,020	148,383	81,611	12,244,500
EXPENDITURES							
Current:							
General Government	-	-	-	-	154,212	-	203,832
Public Safety	-	-	2,300	38,122	-	-	114,156
Public Works	-	-	-	-	-	-	208,216
Human Services	195,806	-	-	-	-	69,894	265,700
Culture and Recreation	-	-	-	-	-	-	1,958,637
Education	-	40,253		-	-	-	8,104,998
Total Expenditures	195,806	40,253	2,300	38,122	154,212	69,894	10,855,539
EXCESS (DEFICIENCY) OF REVENUES							
OVER EXPENDITURES	114,889	21,025	-	29,898	(5,829)	11,717	1,388,961
OTHER FINANCING USES							
Transfer Out		-			-		(26,178)
NET CHANGE IN FUND BALANCE	114,889	21,025	-	29,898	(5,829)	11,717	1,362,783
Fund Balances - Beginning of Year	474,375	314,916	83	63,792	326,738	1,911	4,264,921
FUND BALANCES - END OF YEAR	\$ 589,264	\$ 335,941	\$ 83	\$ 93,690	\$ 320,909	\$ 13,628	\$ 5,627,704

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES (USES) BUDGET AND ACTUAL – BUDGETARY BASIS RECREATION FUND YEAR ENDED JUNE 30, 2022

REVENUES		Original Budget		Final Budget		Actual	Fin Fa	ance With al Budget avorable favorable)
Charges for Services:								
Day Camp	\$	476,907	\$	476,907	\$	417,135	\$	(59,772)
Veterans' Memorial Park	Ŷ	373,621	Ψ	373,621	Ψ	277,456	Ψ	(96,165)
4Th R Revenue		1,004,500		1,004,500		620,057		(384,443)
Outdoor		62,370		62,370		9,068		(53,302)
Indoor		157,883		157,883		90,533		(67,350)
Social and Cultural		98,025		98,025		25,633		(72,392)
Recreation Facilities		89,035		89,035		60,209		(28,826)
Contracted Recreation Programs		322,595		322,595		393,544		70,949
Preschool		173,480		173,480		92,816		(80,664)
Investment Income		-		-				(00,001)
Miscellaneous		-		-		88,849		88,849
Total Revenues		2,758,416		2,758,416		2,075,300		(683,116)
		2,700,110		2,100,110		2,010,000		(000,110)
EXPENDITURES Current:								
Day Camp		443,649		443,649		434,322		9,327
4Th R Personal Services		1,001,275		1,001,275		565,397		435,878
Veterans' Memorial Park		362,839		362,839		258,293		104,546
Outdoor		70,050		70,050		15,348		54,702
Indoor		164,454		164,454		73,779		90,675
Social and Cultural		144,920		144,920		49,764		95,156
Recreation Facilities		43,016		43,016		28,078		14,938
Contracted Recreation Programs		310,859		310,859		238,881		71,978
Preschool		171,444		171,444		74,415		97,029
Total Expenditures		2,712,506		2,712,506		1,738,277		974,229
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		45,910		45,910		337,023		291,113
OTHER FINANCING SOURCES (USES)								
Transfers Out		25,000		25,000		(17,923)		(42,923)
Utilization of Fund Balance		20,000		20,000		(17,525)		(42,020)
Total Other Financing Sources (Uses)		25,000		25,000		(17,923)		(42,923)
NET CHANGE IN FUND BALANCE	\$	70,910	\$	70,910		319,100	\$	248,190
Fund Balance - Beginning of Year						265,323		
FUND BALANCE - END OF YEAR					\$	584,423		
RECONCILIATION TO GAAP BASIS			_					
		Revenues	_	xpenditures				
Balance, Budgetary Basis - End of Year	\$	2,075,300	\$	1,738,277				
Accrued Payroll Not Budgeted		-		14,801				
Encumbrances Outstanding at Beginning of Year,		(00 700)		475 005				
Liquidated and Cancelled During the Current Year Encumbrances Charged to Budgetary Expenditures		(28,788)		175,335				
8 8 7 1				(7.040)				
During the Current Year				(7,919)				
Balance, GAAP Basis - End of Year	\$	2,046,512	\$	1,920,494				

FIDUCIARY FUNDS

Fiduciary Fund types are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, or others. The Town's Fiduciary Funds are as follows:

Trust Funds

Pension Trust Fund

To account for the activities of the Town's defined benefit plans which accumulate resources for pension benefit payments to qualified employees.

Other Postemployment Benefit Trust Fund

To account for the activities for both Town and Board of Education for other postemployment benefits (e.g., health insurance, life insurance) which accumulate resources for other postemployment benefit payments to qualified employees.

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING STATEMENT OF NET POSITION PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS JUNE 30, 2022

	Pension T	rust F	unds	C	ther Post	
	Town Plan	of	Board f Education Plan		mployment enefit Trust Fund	Total
ASSETS						
Cash and Cash Equivalents	\$ 40,442	\$	277,200	\$	14,963	\$ 332,605
Investments:						
Mutual Funds	36,471,930		16,292,856		4,097,025	56,861,811
Accounts Receivable	-		194,728		-	194,728
Total Assets	36,512,372		16,764,784		4,111,988	57,389,144

<u>\$ 36,512,372</u> <u>\$ 16,764,784</u> <u>\$ 4,111,988</u> <u>\$ 57,389,144</u>

NET POSITION

Restricted for Pension Benefits and Other Purposes

TOWN OF SOUTH WINDSOR, CONNECTICUT COMBINING STATEMENT OF CHANGES IN NET POSITION PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS YEAR ENDED JUNE 30, 2022

	 Pension T	rust F	unds	(Other Post	
			Board		mployment	
	Town	0	f Education	В	enefit Trust	
	 Plan		Plan		Fund	 Total
ADDITIONS						
Contributions:						
Employer	\$ 2,566,211	\$	624,728	\$	1,055,879	\$ 4,246,818
Employee	 223,027		154,977		-	 378,004
Total Contributions	2,789,238		779,705		1,055,879	4,624,822
Investment Income:						
Net Change in Fair Value Investments	 (5,540,223)		(2,559,909)		(657,442)	 (8,757,574)
Total Additions	(2,750,985)		(1,780,204)		398,437	(4,132,752)
DEDUCTIONS						
Benefits	2,693,469		1,064,897		712,671	4,471,037
Administration	78,033		54,257		2,583	134,873
Total Deductions	 2,771,502		1,119,154		715,254	 4,605,910
CHANGES IN NET POSITION	(5,522,487)		(2,899,358)		(316,817)	(8,738,662)
Net Position - Beginning of Year	 42,034,859		19,664,142		4,428,805	 66,127,806
NET POSITION - END OF YEAR	\$ 36,512,372	\$	16,764,784	\$	4,111,988	\$ 57,389,144

STATISTICAL SECTION

STATISTICAL SECTION INFORMATION

This part of the Town of South Windsor, Connecticut's Annual Comprehensive report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

Contents	Page
<i>Financial Trends</i> – These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.	116-120
<i>Revenue Capacity</i> – These schedules contain information to help the reader assess the Town's most significant local revenue source, property taxes.	121123
<i>Debt Capacity</i> – These schedules present information to help the reader assess the affordability of the Town's current level of outstanding debt and the Town's ability to issue additional debt in the future.	124-127
<i>Demographic and Economic Information</i> – These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.	128-129
<i>Operating Information</i> – These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the services the Town provides and the activities it performs.	130-132

TOWN OF SOUTH WINDSOR, CONNECTICUT NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

					Fisca	l Year				
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Governmental Activities: Net Investment in Capital Assets Restricted Unrestricted	\$ 117,808,001 - 15,450,828	\$ 603,648,675 - 71,828,521	\$ 122,049,902 	\$ 121,725,879 - *	\$ 133,891,837 - 6,257,477	\$ 149,770,014 - (6,915,481)	\$ 148,370,264 - 9,800,292	\$ 177,794,273 - 1,801,965	\$ 181,142,167 4,122,315 14,945,260	\$ 175,877,622 5,564,207 27,591,415
Total Governmental Activities Net Position	\$ 133,258,829	\$ 675,477,196	\$ 125,192,032	\$ 125,298,784	\$ 140,149,314	\$ 142,854,533	\$ 158,170,556	\$ 179,596,238	\$ 200,209,742	\$ 209,033,244

* Restated for GASB 68

TABLE 1

TOWN OF SOUTH WINDSOR, CONNECTICUT CHANGES IN NET POSITION LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

									Fisca	l Yea	ar							
		2013	_	2014	 2015	_	2016	_	2017		2018		2019	 2020	_	2021		2022
EXPENSES																		
Governmental Activities:																		
General Government	\$	4,834,624	\$	4,744,705	\$ 4,680,398	\$	9,644,225	\$	7,534,628	\$	5,454,460	\$	5,578,183	\$ 6,241,142	\$	5,268,652	\$	6,913,025
Public Safety		9,701,599		10,466,567	10,116,105		12,259,882		11,059,584		8,991,281		11,236,537	11,561,692		11,919,633		14,579,379
Public Works	:	20,810,758		17,311,069	18,662,827		15,648,511		15,615,857		16,594,152		17,646,682	21,897,888		18,883,042		18,653,257
Human Services		1,448,173		1,496,189	1,469,110		1,516,678		1,805,965		1,842,312		1,930,710	1,756,175		1,567,870		1,943,660
Culture and Recreation		5,127,771		5,170,258	5,799,240		7,649,148		5,922,105		6,558,564		6,385,948	5,998,664		5,890,752		6,330,002
Education		79,644,193		82,765,300	85,125,614		83,800,549		96,033,281		93,978,140		84,508,649	97,695,610		109,108,696		98,336,368
Debit Service Interest		148,247	_	1,608,802	1,508,063	_	1,619,954	_	1,786,532		2,020,850		2,460,980	 1,943,338	_	1,275,032		2,823,051
Total Governmental																		
Activities Expenses	1:	21,715,365		123,562,890	127,361,357		132,138,947		139,757,952		135,439,759		129,747,689	147,094,509		153,913,677		149,578,742
PROGRAM REVENUES																		
Governmental Activities:																		
Charges for Services:																		
General Government		1,521,538		1,221,156	1,348,396		2,182,425		1,623,465		2,358,541		2,304,560	2,538,788		3,035,551		2,513,351
Public Safety		116,885		94,031	146,221		187,007		151,502		315,661		211,142	351,591		360,550		254,201
Public Works		4,379,717		4,285,579	4,438,121		4,501,771		5,606,794		5,170,610		5,393,886	5,821,633		5,724,964		5,501,451
Human Services		86,393		87,797	100,976		208,544		354,339		313,672		481,457	211,860		92,997		196,731
Culture and Recreation		1,766,873		1,635,322	2,925,417		2,519,572		2,570,164		2,311,662		2,639,450	1,747,937		1,009,269		1,928,873
Education		2,622,886		2,406,020	2,374,627		2,256,463		2,272,817		2,506,772		1,811,356	1,520,250		1,243,934		1,796,148
Operating Grants and																		
Contributions:																		
General Government		259,305		222,531	481,542		287,925		207,271		213,749		247,800	489,405		1,565,303		307,593
Public Safety		115,056		82,222	60,481		198,884		51,178		77,866		127,748	50,249		28,466		615,761
Public Works		496,348		404,160	395,417		388,764		446,383		414,628		428,182	389,533		654,103		325,846
Human Services		81,856		108,808	102,950		106,027		117,242		109,254		109,308	131,349		112,814		154,452
Culture and Recreation		41,304		36,038	43,098		49,800		47,555		40,411		37,784	36,241		71,133		58,925
Education	:	22,502,841		24,771,275	23,165,519		24,209,031		29,522,318		29,042,520		20,644,657	31,072,260		40,828,019		26,321,708
Interest On Long-Term Debt		-		-	-		-		-		-		-	-		78,977		217,840
Capital Grants and Contributions:																		
General Government		-		170,906	75,344		71,433		1,946,226		73,676		19,038	7,300		199,519		157,501
Public Safety		149,528		-	-		-		-		-		-	-		-		-
Public Works		7,525		759,237	310,314		1,398,722		11,130,720		3,653,882		2,689,236	12,570,710		6,384,134		1,340,499
Human Services		1,786,113		-	-		-		-		-		-	-		-		-
Culture and Recreation		-		-	-		-		-		-		-	-		-		-
Education		-		-	 		-	_			380,897	_	590,440	 520,752	_	-		-
Total Governmental								_										
Activities Revenues	;	35,934,168		36,285,082	 35,968,423		38,566,368		56,047,974		46,983,801		37,736,044	 57,459,858		61,389,733		41,690,880
Total Governmental																		
Activities Net Expense	(85,781,197)		(87,277,808)	(91,392,934)		(93,572,579)		(83,709,978)		(88,455,958)		(92,011,645)	(89,634,651)		(92,523,944)	(107,887,862)

TOWN OF SOUTH WINDSOR, CONNECTICUT CHANGES IN NET POSITION (CONTINUED) LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

					Fisca	l Year				
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
GENERAL REVENUES AND OTHER CHANGES Changes in Net Position: Governmental Activities:										
Property Taxes Grants and Contributions Not Restricted to Specific	\$ 81,643,855	\$ 87,371,201	\$ 90,037,532	\$ 91,922,703	\$ 96,106,885	\$ 98,298,151	\$ 104,691,701	\$ 108,137,590	\$ 110,588,208	\$ 114,017,844
Programs Unrestricted Investment	1,515,179	1,929,166	1,532,895	1,603,494	2,146,206	1,588,901	1,588,087	2,026,181	2,025,279	2,436,064
Earnings	130,745	156,863	183,329	121,033	251,754	472,021	1,047,880	896,562	85,687	181,432
Other General Revenues, Net			26,834	32,101	55,663				29,560	76,024
Total Primary Government	83,289,779	89,457,230	91,780,590	93,679,331	98,560,508	100,359,073	107,327,668	111,060,333	112,728,734	116,711,364
CHANGES IN NET POSITION - GOVERNMENTAL ACTIVITIES	\$ (2,491,418)	\$ 2,179,422	\$ 387,656	\$ 106,752	\$ 14,850,530	\$ 11,903,115	\$ 15,316,023	\$ 21,425,682	\$ 20,204,790	\$ 8,823,502

TOWN OF SOUTH WINDSOR, CONNECTICUT FUND BALANCES – GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

					Fisca	l Ye	ar				
	2013	2014	2015	2016	2017		2018	2019	2020	2021	2022
General Fund:											
Nonspendable	\$ 17,508	\$ 18,722	\$ 970	\$ -	\$ 2,442	\$	9,307	\$ 13,500	\$ -	\$ 79,619	\$ 41,819
Restricted	-	-	-	-	-		-	-	-	1,409,700	1,643,469
Committed	-	-	-	-	-		1,500,000	3,000,000	3,094,594	3,200,000	3,200,000
Assigned	1,616,470	1,772,742	1,527,753	2,096,625	1,621,867		1,293,331	3,825,079	4,813,890	2,131,191	1,122,761
Unassigned	 5,042,748	 5,238,041	 5,329,639	 8,035,255	 9,467,497		11,247,314	 15,245,581	 22,780,140	 28,152,804	 33,187,015
Total General Fund	\$ 6,676,726	\$ 7,029,505	\$ 6,858,362	\$ 10,131,880	\$ 11,091,806	\$	14,049,952	\$ 22,084,160	\$ 30,688,624	\$ 34,973,314	\$ 39,195,064
All Other Governmental Funds:											
Nonspendable	\$ 33,293	\$ 42,355	\$ 56,678	\$ 39,488	\$ 28,426	\$	31,054	\$ 20,485	\$ 20,735	\$ 20,704	\$ 43,762
Restricted	760,375	836,513	857,917	839,148	1,205,414		1,483,623	1,555,342	1,756,737	2,712,615	3,920,738
Committed	3,082,618	3,928,403	6,143,366	2,468,694	3,246,582		2,733,535	3,768,240	3,857,390	3,602,594	3,243,930
Assigned	-	-	-	-	-		-	-	-	-	-
Unassigned	 (48,018)	 (282,640)	 (28,482)	 (3,742,300)	 (4,386,400)		(9,160)	 (4,261,831)	 (24,977,685)	 (5,177,951)	 (3,116,498)
Total All Other Governmental											
Funds	\$ 3,828,268	\$ 4,524,631	\$ 7,029,479	\$ (394,970)	\$ 94,022	\$	4,239,052	\$ 1,082,236	\$ (19,342,823)	\$ 1,157,962	\$ 4,091,932

TOWN OF SOUTH WINDSOR, CONNECTICUT REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE – GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
REVENUES											
Property Taxes	\$ 81,674,471	\$ 86,482,924	\$ 89,316,302	\$ 92,999,372	\$ 95,483,270	\$ 99,981,359	\$ 105,582,085	\$ 108,607,387	\$ 110,911,702	\$ 114,381,705	
Intergovernmental	26,568,233	28,191,586	25,919,136	27,782,151	45,201,620	35,062,337	25,521,402	41,835,299	37,059,402	34,461,136	
Charges for Goods and Services	10,489,952	9,632,436	11,415,230	11,920,765	12,631,202	13,223,259	13,338,337	12,109,119	11,964,484	12,412,041	
Investment Earnings	125,044	150,955	61,316	111,262	242,072	459,306	1,032,556	885,783	83,384	179,095	
Miscellaneous	310,672	288,393	360,338	463,547	389,669	349,326	422,353	414,168	456,418	715,658	
Total Revenues	119,168,372	124,746,294	127,072,322	133,277,097	153,947,833	149,075,587	145,896,733	163,851,756	160,475,390	162,149,635	
EXPENDITURES											
Current:											
General Government	3,161,756	3,438,550	3,444,744	3,560,662	3,788,541	3,798,686	4,026,834	4,569,240	4,353,621	4,658,205	
Public Safety	7,480,490	7,989,555	8,334,840	8,320,505	8,764,069	9,217,176	9,136,196	9,198,231	9,489,706	10,478,475	
Public Works	10,946,524	10,675,686	10,975,854	11,143,679	11,983,196	11,747,331	12,651,109	12,247,581	13,628,295	12,976,227	
Human Services	1,078,348	1,090,749	1,088,900	1,121,246	1,423,516	1,415,836	1,588,450	1,356,756	1,245,023	1,441,320	
Culture and Recreation	4,193,506	4,445,705	4,710,096	4,946,672	4,964,347	5,330,618	5,474,184	5,153,040	4,704,368	5,475,201	
Insurance and Sundry	6,090,641	6,630,836	6,467,843	6,556,833	6,340,930	6,708,737	7,459,924	7,592,362	8,392,989	8,368,690	
Education	77,187,320	82,367,010	81,650,067	83,381,512	91,479,612	91,736,872	82,483,400	88,847,904	95,355,853	98,056,285	
Capital Outlay	4,418,905	5,598,435	6,255,201	18,260,516	28,899,903	14,141,482	16,101,606	52,866,614	18,800,903	26,451,317	
Debit Service:	.,,	-,,	-,,	,	,,	,,	,,	,,	,,	,,	
Principal	3.080.000	3,697,484	4,200,646	4,199,274	4,538,380	5,062,972	4,968,061	5,348,656	6,084,349	6,918,000	
Interest	5,199,178	4,082,781	2,978,753	2,675,623	2,827,201	3,408,213	3,410,034	3,344,663	3,724,928	3,807,928	
Total Expenditures	122,836,668	130,016,791	130,106,944	144,166,522	165,009,695	152,567,923	147,299,798	190,525,047	165,780,035	178,631,648	
·	122,000,000	100,010,701	100,100,011	111,100,022	100,000,000	102,001,020	111,200,100	100,020,011	100,100,000	110,001,010	
DEFICIENCY OF REVENUES OVER EXPENDITURES	(3,668,296)	(5,270,497)	(3,034,622)	(10,889,425)	(11,061,862)	(3,492,336)	(1,403,065)	(26,673,291)	(5,304,645)	(16,482,013)	
OTHER FINANCING SOURCES											
Proceeds from Bond Refunding	27,516,583	6,615,000	5,160,000			4,125,000	9,155,000		19,110,000	3,100,000	
Premium on Bonds	27,510,565	731,924		-	-	4,125,000	1,718,700	574.016	3,476,544	1,784,823	
Payments to Escrow Agents	-	,	78,540	207,067	739,043	,		574,216	, ,	, ,	
Premiums on Bond Anticipation	-	(7,163,837)	-	-	-	(5,567,886)	(10,623,910)	-	(21,129,324)	(3,220,583)	
•									70.077		
Notes	-	-	-	-	-	-	-	-	78,977	-	
Proceeds from Bonds Issued	-	6,320,000	-	4,300,000	11,860,000	11,500,000	5,250,000	13,500,000	27,000,000	20,000,000	
Proceeds from Leases	363,951	480,552	826,352	2,946,407	477,850	881,013	514,134	778,480	1,145,209	1,973,493	
Transfers In	1,305,972	1,183,689	2,000,812	1,761,537	2,080,018	3,656,753	3,308,978	4,628,562	3,758,576	3,869,598	
Transfers Out	(1,906,972)	(1,847,689)	(2,697,372)	(2,476,517)	(2,646,131)	(4,257,218)	(3,308,978)	(4,628,562)	(3,758,576)	(3,869,598)	
Total Other Financing	07 070 504	0.040.000	F 200 220	0 700 404	40 540 700	40.000.045	0 040 004	44.050.000	00 004 400	00 007 700	
Sources	27,279,534	6,319,639	5,368,332	6,738,494	12,510,780	10,862,045	6,013,924	14,852,696	29,681,406	23,637,733	
NET CHANGE IN FUND											
BALANCE	23,611,238	1,049,142	2,333,710	(4,150,931)	1,448,918	7,369,709	4,610,859	(11,820,595)	24,376,761	7,155,720	
Fund Balance - Beginning of Year	(13,106,249)	10,504,989	11,554,131	13,887,841	9,736,910	11,185,828	18,555,537	23,166,396	11,754,515	36,131,276	
FUND BALANCE - END OF											
YEAR	\$ 10,504,989	\$ 11,554,131	\$ 13,887,841	\$ 9,736,910	\$ 11,185,828	\$ 18,555,537	\$ 23,166,396	\$ 11,345,801	\$ 36,131,276	\$ 43,286,996	
Debt Service as a Percentage to	0.05%	0.000/	F 750/	F 400/	F 400/	0.040/	0.049/	0.710/	0.00%	7.00%	
Noncapital Expenditures	6.85%	6.30%	5.75%	5.40%	5.43%	6.21%	6.34%	8.71%	6.63%	7.00%	

TOWN OF SOUTH WINDSOR, CONNECTICUT ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

Fiscal Year		eal Property Residential	 Commercial	(1)	Personal	 Motor Vehicle	 Less Tax Exempt Property	 Total Taxable Assessed Value	Di	otal rect Rate		Estimated Actual Taxable Value	(4)
2022	\$ 1	1,790,492,361	\$ 630,610,687	\$	458,265,560	\$ 256,659,108	\$ 178,176,658	\$ 2,957,851,058	37	7.86		\$ 4,225,501,51 ²	1
2021	1	1,814,742,198	548,984,417		421,117,070	245,327,963	176,178,614	2,853,993,034	37	7.88		4,077,132,906	3
2020	1	1,954,515,583	534,398,778		394,178,512	234,363,918	348,373,852	2,769,082,939	3	8.5		3,955,832,770)
2019	(2) 1	1,940,934,413	517,122,647		381,763,430	230,786,948	321,762,146	2,748,845,292	37	7.67		3,926,921,846	3
2018	2	2,120,523,759	234,463,220		340,605,990	225,387,225	318,272,044	2,602,708,150	38.08	3/37.00	(3)	3,718,154,500)
2017	1	1,691,195,450	227,246,090		272,704,520	217,673,720	104,350,010	2,304,469,770	37.34	4/37.00	(3)	3,292,099,67	1
2016	1	1,669,743,361	469,200,191		261,120,500	217,444,060	112,726,620	2,504,781,492	36	6.54		3,578,259,274	4
2015	1	1,681,317,099	465,985,750		287,829,500	216,945,460	119,194,329	2,532,883,480	35	5.51		3,618,404,97	1
2014	(2) 1	1,676,514,846	439,529,851		258,829,020	207,156,730	111,344,758	2,470,685,689	34	1.90		3,529,550,984	1
2013	1	1,919,649,089	437,237,200		246,646,610	208,122,550	121,055,339	2,690,600,110	29	9.43		3,843,714,443	3

Source: Town of South Windsor-Assessor

Note: The Town has no overlapping governments.

⁽¹⁾ Note: 2011-2010 not separately available for commercial property.

⁽²⁾ Note: Revaluation year.

⁽³⁾ Note: State of Connecticut enacted a Motor Vehicle Mill Rate Cap of 37.00 mills effective June 30, 2016.

⁽⁴⁾ Note: By state law, property is assessed at 70% of actual value with periodic revaluation of real property.

TOWN OF SOUTH WINDSOR, CONNECTICUT PRINCIPAL TAXPAYERS CURRENT FISCAL YEAR AND NINE YEARS AGO

						2013	
		Taxable Assessed		Percentage of Total Taxable Assessed	Taxable Assessed		Percentage of Total Taxable Assessed
Taxpayer	Nature of Business	Value	Rank	Value	Value	Rank	Value
Eversource (formally CL&P)	Utility	\$ 118,782,610	1	39.86 %	\$ 55,733,170	1	29.59 %
vergreen Walk Lifestyle Center	Real Estate	31,928,600	2	10.71	26,491,262	2	14.06
vergreen Crossing Retirement	Real Estate	27,487,700	3	9.22	-		
ldi Inc.	Distribution	24,268,070	4	8.14	-		
Suri Realty LLC	Real Estate	21,063,500	5	7.07	-		
Doosan Fuel Cell America Inc	Utility	16,872,460	6	5.66	-		
′ankee Gas	Services	16,567,610	7	5.56	-		
EM Sullivan Road LLC	Services	14,780,530	8	4.96	-		
South Windsor Developers, LLC	Services	13,245,970	9	4.44	-		
ederated Retail Holdings, LLC	Real Estate	-			17,370,510	3	9.22
own Center of South Windsor	Retail	13,023,700	10	4.37	16,099,020	4	8.55
vergreen Walk, LLC	Real Estate	-			13,797,600	5	7.32
arget Corp.	Retail	-			12,388,000	6	6.58
OST Output East, LLC	Services	-			12,145,510	7	6.45
Benchmark GPT Windsor LLC	Healthcare	-			11,711,500	8	6.22
Connecticut Water Co	Real Estate	-			11,495,710	9	6.10
owes Home Center	Retail	-			11,150,460	10	5.92
Lowes Home Center Total	Retail	<u>-</u> <u>\$ 298,020,750</u>		100.00 %	11,150,460 \$ 188,382,742		10

Source: Town of South Windsor- Assessor 2022 - October 1, 2020 Assessment 2013 - October 1, 2011 Assessment

TOWN OF SOUTH WINDSOR, CONNECTICUT PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

						Collected Within the Fiscal Year of the Levy			Collections in		Total Collections to Date			
Fiscal Year Ending June 30,	Taxable Grand List	Tax Rate (In Mills)	Adjusted Levy			Amount	Percent of Adjusted Levy	S	ubsequent Years		Amount	Percent of Adjusted Levy		
2022	\$ 2,957,851,058	37.86	\$	111,999,651	\$	111,444,340	99.50 %	\$	-	\$	111,444,340	99.50 %		
2021	2,853,993,034	37.88	(1)	108,473,868		107,647,467	99.24		405,700		108,053,167	99.61		
2020	2,769,082,939	38.50	(1)	107,383,738		106,637,974	99.31		649,539		107,287,513	99.91		
2019	2,748,845,292	37.67	(1)	103,762,190		102,979,809	99.25		729,128		103,708,937	99.95		
2018	2,602,708,150	38.08/37.00	(1)	99,320,301		98,275,075	98.95		1,019,953		99,295,028	99.97		
2017	2,304,469,770	37.34/37.00	(1)	95,525,838		94,247,010	98.66		1,261,643		95,508,653	99.98		
2016	2,504,781,492	36.54		91,894,135		90,891,340	98.91		998,003		91,889,343	99.99		
2015	2,532,883,480	35.51		89,399,738		87,965,832	98.40		1,429,464		89,395,296	100.00		
2014	2,470,685,689	34.90		86,279,650		85,042,713	98.57		1,229,612		86,272,325	99.99		
2013	2,690,600,110	29.43		81,652,659		80,566,157	98.67		1,081,610		81,647,767	99.99		

Source: Town of South Windsor-Tax Collector

⁽¹⁾ State of Connecticut enacted a Motor Vehicle Mill Rate Cap of 37.00 mills effective June 30, 2016.

TOWN OF SOUTH WINDSOR, CONNECTICUT **RATIOS OF OUTSTANDING DEBT BY TYPE** LAST TEN FISCAL YEARS

 Fiscal Year	General Obligation Bonds	Sewer (1) Bonds	Capital ⁽²⁾ Leases	Lease Financing ⁽³⁾	Lease Liability	Total Primary ⁽³⁾ Government	Ratio of Debt to Estimated Taxable Value of Property ⁽³⁾	Debt Per Capita ⁽⁴⁾	Total Debt Outstanding as a Percentage of Personal Income ⁽⁵⁾
2022	\$ 102,029,284	\$ 15,243,000	\$-	\$ 3,651,736	5 1,379,696	\$ 122,303,716	2.89 %	\$ 4,569	0.04 %
2021	87,100,896	16,555,000	3,058,540			106,714,436	2.62	3,964	0.04
2020	63,573,914	19,596,559	3,185,056			86,355,529	2.18	3,344	0.04
2019	54,088,806	20,990,215	3,364,319			78,443,340	2.00	3,040	0.05
2018	51,874,427	23,353,127	3,825,260			79,052,814	2.13	3,063	0.05
2017	45,405,122	24,765,093	3,734,926			73,905,141	2.24	2,864	0.05
2016	36,301,741	26,210,009	4,107,494			66,619,244	1.86	2,583	0.06
2015	34,958,142	27,571,991	2,000,484			64,530,617	1.78	2,502	0.06
2014	32,951,952	28,907,027	1,542,849			63,401,828	1.80	2,457	0.06
2013	29,590,423	28,465,648	1,408,217			59,464,288	1.55	2,302	0.06

Source: Town of South Windsor-Finance.

Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

⁽¹⁾ Town only issues general obligation bonds and has no overlapping debt.
 ⁽²⁾ Represents 2% 20-year loans to finance upgrades to the wastewater treatment plant.
 ⁽³⁾ See Table 5 for taxable property value data.

⁽⁴⁾ See Table 11 for population data.

⁽⁵⁾ See Table 11 for personal income data.

⁽⁶⁾ Town has implemented GASB 87 in FY2022

TOWN OF SOUTH WINDSOR, CONNECTICUT RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

 Fiscal Year	Population ⁽¹	Assessed Value) of Property	Net General Bonded Debt	Ratio of Debt to Estimated Taxable Value of Property	Debt Per Capita	Total Debt Outstanding as a Percentage of Personal Income
2022	26,767	\$ 2,957,851,058	\$ 117,272,284	3.96 %	4,381	0.10 %
2021	26,918	2,853,993,034	103,655,896	3.63	3,851	0.12
2020	25,806	2,769,082,939	83,170,473	3.00	3,223	0.13
2019	25,806	2,748,845,292	75,079,021	2.73	2,909	0.13
2018	25,806	2,602,708,150	72,677,127	2.79	2,816	0.14
2017	25,806	2,304,469,770	67,925,093	2.95	2,632	0.15
2016	25,793	2,262,827,391	60,830,009	2.69	2,358	0.16
2015	25,789	2,536,097,921	60,896,991	2.40	2,361	0.16
2014	25,803	2,497,141,588	60,102,027	2.41	2,329	0.17
2013	25,837	2,692,892,761	57,920,648	2.15	2,242	0.17

Source: Town of South Windsor-Finance. ⁽¹⁾ Town only issues general obligation bonds and has no overlapping debt.

TOWN OF SOUTH WINDSOR, CONNECTICUT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

		Fiscal Year											
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022			
Debt Limit Total Net Debt Applicable to Limit	\$ 572,155,955 73,402,142	\$ 603,648,675 71,828,521	\$ 624,631,371 72,623,485	\$ 650,125,903 92,608,657	\$ 668,710,378 83,858,275	\$ 668,710,378 86,405,900	\$ 698,350,135 132,490,796	\$ 740,242,202 141,891,234	\$ 760,832,149 196,009,385	\$ 777,811,685 198,457,047			
Legal Debt Margin	\$ 498,753,813	\$ 531,820,154	\$ 552,007,886	\$ 557,517,246	\$ 584,852,103	\$ 582,304,478	\$ 565,859,339	\$ 598,350,968	\$ 564,822,764	\$ 579,354,638			
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	12.83%	11.90%	11.63%	14.24%	12.54%	12.92%	18.97%	19.17%	25.76%	25.51%			

Note: The State of Connecticut General Statutes require that in no event shall the total debt of the Town exceed seven (7) times the annual receipts from taxation. The calculation of the 2022 debt limit can be found on Table 11 of this report.

TOWN OF SOUTH WINDSOR, CONNECTICUT SCHEDULE OF DEBT LIMITATION YEAR ENDED JUNE 30, 2022

Total Tax Collections (Including Interest and Lien Fees) Received by Treasurer for the Year Ended June 30, 2021

	General Purposes	Schools	Sewers	Urban Renewal	Pension Deficit
Debt Limitation:					
2-1/4 Times Base	\$ 250,010,899	\$-	\$-	\$-	\$-
4-1/2 Times Base	-	500,021,798	-	-	-
3-3/4 Times Base	-	-	416,684,831	-	-
3-1/4 Times Base	-	-	-	361,126,854	-
3 Times Base	-	-	-	-	333,347,865
Total Debt Limitation	250,010,899	500,021,798	416,684,831	361,126,854	333,347,865
Indebtedness:					
Bonds Payable	28,102,000	67,155,000	15,243,000	-	-
Bond Anticipation Notes	4,000,000	10,000,000	-	-	-
CWF Notes Payable	-	-	438,040	-	-
Authorized, Unissued Bonds	24,665,995	48,853,012	-	-	-
Total Indebtedness	56,767,995	126,008,012	15,681,040	-	
Debt Limitation in Excess of					
Outstanding and Authorized					
Debt	\$ 193,242,904	\$ 374,013,786	\$ 401,003,791	\$ 361,126,854	\$ 333,347,865

Note 1: In no case shall total indebtedness exceed seven times annual receipts from taxation (\$777,811,685).

(126)

\$ 111,115,955

TOWN OF SOUTH WINDSOR, CONNECTICUT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

			Р	er Capita		Educational	Attainment		
Year	Population ⁽¹⁾	ersonal come ⁽²⁾		Personal ncome ⁽²⁾	Median Age ⁽²⁾	High School	Bachelors Degree	School Enrollment ⁽³⁾	Unemployment Rate ⁽⁴⁾
2022	26,767	\$ 53,513	\$	119,972	42.8	96.7	53.1	4,657	3.0 %
2021	26,918	47,910		107,374	43.2	96.6	48.2	4,588	4.0
2020	25,823	38,505		99,774	43.2	96.6	48.2	4,521	3.0
2019	25,802	38,505		99,774	43.3	95.8	49.8	4,239	3.0
2018	25,806	38,505		99,774	43.3	92.6	44.6	4,142	3.8
2017	25,806	38,505		99,774	43.3	92.6	44.6	4,071	4.2
2016	25,793	38,505		99,774	43.3	92.6	44.6	4,032	5.1
2015	25,789	38,505		99,774	43.3	92.6	44.6	4,100	5.2
2014	25,803	38,505		99,774	43.3	92.6	44.6	4,174	5.4
2013	25,837	38,505		99,774	43.3	92.6	44.6	4,194	6.0

U.S. Bureau of Census, American Community Fact Finder/ State of CT - Department of Health
 U.S. Department of Commerce, Bureau of Census for years 2000 and 2010

⁽³⁾ Town of South Windsor, Board of Education

⁽⁴⁾ State of Connecticut, Labor Department, Office of Research and Statistics

TOWN OF SOUTH WINDSOR, CONNECTICUT PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

			2022			2013			
				Percentage of Total Town		_	Percentage of Total Town		
Employer	Nature of Business	Employees	Rank	Employment	Employees	Rank	Employment		
Town of South Windsor	Municipality	918	1	29.11 %	802	1	25.03 %		
DST Output	Services	550	2	17.44	721	2	22.50		
New England Mechanical	Manufacturing	368	3	11.67	-	-	-		
Target Department Stores	Retailing	250	4	7.93	271	5	8.46		
The May Company	Distributor	221	5	7.01	389	4	12.14		
Electro Methods	Manufacturing	208	6	6.59	180	6	5.62		
Doosan Fuel Cell America	Manufacturing	193	7	6.12	-	-	-		
Lowe's Home Improvement	Retailing	160	8	5.07	150	7	4.68		
Super Stop & Shop	Retailing	145	9	4.60	-	-	-		
Ticket Network	Services	141	10	4.47	451	3	14.08		
HPC Food Services	Wholesaler	-	-	-	140	8	4.37		
Eastern CT Health Network	Medical	-	-	-	100	9	3.12		
Pioneer Aerospace	Manufacturing	<u> </u>	-	-		-			
Total		3,154		100.00 %	3,204		100.00 %		

TOWN OF SOUTH WINDSOR, CONNECTICUT FULL-TIME EQUIVALENT TOWN GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

					Fiscal `	Year				
Function/Program	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
General Government:										
Town Manager's Office	6.0	6.0	6.0	6.0	5.0	5.0	5.0	5.0	5.0	5.0
Registrar of Voters	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	4.0
Finance and Taxation	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
Town Clerk	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Information Technology	6.0	5.0	5.0	5.0	5.0	5.0	5.0	4.0	4.0	5.0
Public Safety	63.0	63.0	60.0	58.0	58.0	54.0	54.0	54.0	54.0	52.0
Public Works	49.0	47.0	50.0	50.0	49.0	47.0	47.0	47.0	47.0	45.0
Public Health	2.0	2.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Building	4.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Planning and Zoning	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Human Services	13.0	13.0	12.0	12.0	11.0	8.0	8.0	8.0	8.0	9.0
Culture and Recreation	24.0	23.0	22.0	22.0	22.0	18.0	18.0	18.0	18.0	19.0
Library	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	13.0
Education	719.0	692.0	677.0	668.0	657.0	618.0	628.0	638.0	639.0	628.0
Total	918.0	886.0	869.0	857.0	801.0	810.0	811.0	802.0	787.0	811.0

Source: Town of South Windsor-Human Resources

TOWN OF SOUTH WINDSOR, CONNECTICUT OPERATING INDICATORS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

					Fiscal \	′ear				
Function/Program	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Police:										
General Service Calls	30,032	29,766	28,341	27,223	30,055	32,521	28,306	33,068	33,329	34,562
Criminal Arrests	385	304	337	333	428	490	630	427	643	569
Traffic Accidents	418	330	455	486	416	659	395	399	584	586
Fire Marshal:										
Fire Investigations Completed	24	16	22	35	31	10	27	23	19	10
Inspections	2,055	836	1,504	1,989	1,875	1,500	1,545	2,565	1,704	850
Public Works:										
GIS Dashboard Requests*	1,312	1,218	1,050	800	1,159	1,200	1,100	958	903	700
Snow Routes	17	7	17	17	22	22	20	21	21	21
Miles of Road Plowed	141	141	140	140	140	140	140	140	140	140
Road Surface Treatment Miles	20	18	13	13	21	7	6	4	6	2
Catch Basins Cleaned	1,403	1,809	2,400	1,900	2,001	1,891	1,736	1,997	2,048	1,677
Health and Human Services:										
Food Service Inspections (1)	190	86	183	288	226	175	140	107	195	147
Child Care Facility Inspections	15	9	8	6	12	5	11	3	13	11
Youth Development Participants	1,316	1,132	1,648	2,456	921	901	913	1,900	2,797	600
Teen Center Participants	250	58	263	305	247	245	254	275	313	500
Parks and Recreation:										
Athletic Fields Maintained	28	28	28	28	28	28	25	25	25	23
Baseball and Softball Fields Maintained	16	16	16	16	16	16	16	16	16	16
Library:										
Total Circulation	195,448	163,795	178,956	224,924	296,100	222,000	231,708	268,030	277,000	283,300
Library Sponsored Programs	407	354	543	597	857	575	568	562	433	500
Wastewater:										
Wastewater Treated (Million Gallons)	1,142	888	908	997	824	900	817	857	909	800
Emergency Call-Outs/Alarms	54	65	61	54	86	90	102	94	142	110
Miles of Sewer Line Cleaned	6	44	8	15	30	30	8	6	19	12

SOURCE: Town of South Windsor-Various Departments

* Information not available

⁽¹⁾ FY 2018 includes temporary events, farmers market and itinerant trucks

TOWN OF SOUTH WINDSOR, CONNECTICUT CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

Function/Program	Fiscal Year									
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Public Safety:										
Police:										
Stations	1	1	1	1	1	1	1	1	1	1
Vehicles	42	44	44	44	44	42	42	42	42	42
Fire:										
Stations	3	3	3	3	3	3	3	3	3	3
Vehicles	15	14	14	14	14	13	13	13	13	13
Hydrants	981	981	981	976	949	949	937	927	890	890
Public Works:										
Vehicles and Equipment	185	185	162	158	158	156	116	114	102	105
Streets (Miles)	141	141	140	140	140	140	140	140	140	140
Parks and Recreation:										
Vehicles (Road)	30	19	19	17	15	14	14	13	13	12
Acreage	975.6	958.0	958.0	958.0	840.5	840.5	840.5	840.5	840.5	812.9
Playgrounds	3	3	3	3	2	2	2	2	2	2
Athletic Fields	44.5	44.5	44.5	44.5	41.5	41.5	41.5	41.5	41.5	39.5
Wapping Rec.	1	1	1	1	1	1	1	1	1	1
Swimming Pools	3	3	3	3	3	3	3	3	3	3
Public Libraries:										
Libraries	1	1	1	1	1	1	1	1	1	1
Human Services:										
Community Center	1	1	1	1	1	1	1	1	1	1
Senior Mini-Buses	4	4	4	4	4	4	4	4	4	4
Vehicles	2	2	2	2	2	2	2	2	2	2
Education:										
Schools	6	7	7	6	6	7	7	7	7	7