FINANCIAL STATEMENTS

JUNE 30, 2011

TABLE OF CONTENTS

| | | Page |
|----------------|---|--------|
| | FINANCIAL SECTION | |
| | Independent Auditors' Report | 1-2 |
| | Management's Discussion and Analysis | 3-8 |
| <u>Exhibit</u> | | |
| | Basic Financial Statements: | |
| | Government-Wide Financial Statements: | |
| I | Statement of Net Assets | 9 |
| II | Statement of Activities | 10 |
| | Fund Financial Statements: | |
| TTT | Governmental Funds: Balance Sheet | 11-12 |
| III IV | | 11-12 |
| 1 V | Statement of Revenues, Expenditures and Changes in Fund Balances Proprietary Fund: | 15-14 |
| V | Statement of Net Assets | 15 |
| VI | Statement of Revenues, Expenses and Changes in Fund Net Assets | 15 |
| VII | Statement of Cash Flows | 10 |
| | Fiduciary Funds: | |
| VIII | Statement of Fiduciary Net Assets | 18 |
| IX | Statement of Changes in Plan Net Assets | 19 |
| | Notes to Financial Statements | 20-44 |
| | Required Supplementary Information: General Fund: | |
| RSI-1 | Schedule of Revenues and Other Financing Sources - Budget and Actual | 45-46 |
| RSI-2 | Schedule of Expenditures and Other Financing Uses - Budget and Actual | 47-50 |
| DGI 2 | Sewer Operating Fund: | 51 |
| RSI-3 | Schedule of Revenues and Other Financing Sources - Budget and Actual | 51 |
| | Combining and Individual Fund Statements and Schedules: General Fund: | |
| A-1 | Comparative Balance Sheet | 52 |
| A-2 | Schedule of Property Taxes Levied, Collected and Outstanding | 53 |
| | Nonmajor Governmental Funds: | |
| B-1 | Combining Balance Sheet | 54-56 |
| B-2 | Combining Statement of Revenues, Expenditures and Changes in Fund Balances | 57-59 |
| B-3 | Schedule of Revenues and Other Financing Sources - Budget and Actual - Recreation Fund | 60 |
| | Agency Funds: | |
| C-1 | Combining Statement of Fiduciary Assets and Liabilities | 61 |
| C-2 | Combining Statement of Changes in Fiduciary Assets and Liabilities | 62 |
| Ρ | General Long-Term Debt: | \sim |
| D | Schedule of Debt Limitation | 63 |

29 South Main Street P.O. Box 272000 West Hartford, CT 06127-2000 Tel 860.561.4000 Fax 860.521.9241 blumshapiro.com



Independent Auditors' Report

To the Town Council Town of South Windsor South Windsor, Connecticut

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Town of South Windsor, Connecticut, as of and for the year ended June 30, 2011, which collectively comprise the Town of South Windsor, Connecticut's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Town of South Windsor, Connecticut, as of June 30, 2011 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 21, 2011 on our consideration of the Town of South Windsor, Connecticut's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's discussion and analysis on pages 3 through 8, and the budgetary comparison information on pages 45 through 51, are not required parts of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of South Windsor, Connecticut's basic financial statements. The combining and individual nonmajor fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Blum, Shapino + Company, P.C.

December 21, 2011

TOWN OF SOUTH WINDSOR, CONNECTICUT MANAGEMENT'S DISCUSSION AND ANALYSIS JUNE 30, 2011

This discussion and analysis of the Town of South Windsor, Connecticut's (the Town) financial performance is provided by management to provide an overview of the Town's financial activities for the fiscal year ended June 30, 2011. Please read this MD&A in conjunction with the Town's financial statements, Exhibits I to IX.

Financial Highlights

- Net assets of our governmental activities increased by \$4,855,488, or nearly 3.6%.
- During the year, the Town had expenses that were \$4,855,488 less than the \$114,057,892 generated in tax and other revenues for governmental programs.
- Total cost of all of the Town's programs was \$109,202,404, with no new programs added this year.
- The General Fund reported a fund balance this year of \$6,377,124.
- For the General Fund, expenditures were kept within spending limits.

Overview of the Financial Statements

This annual report consists of a series of financial statements. The statement of net assets and the statement of activities (Exhibits I and II, respectively) provide information about the activities of the Town as a whole and present a longer-term view of the Town's finances. Fund financial statements are presented in Exhibits III to IX. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside of the government.

Government-Wide Financial Statements

The analysis of the Town as a whole begins on Exhibits I and II. The statement of net assets and the statement of activities report information about the Town as a whole and about its activities for the current period. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Town's net assets and changes in them. The Town's net assets, the difference between assets and liabilities, are one way to measure the Town's financial health, or financial position. Over time, increases or decreases in the Town's net assets are one indicator of whether its financial health is improving or deteriorating. The reader needs to consider other nonfinancial factors, however, such as changes in the Town's property tax base and the condition of the Town's capital assets, to assess the overall health of the Town.

In the statement of net assets and the statement of activities, the Town reports its activities as follows:

• *Governmental Activities* - The Town's basic services are reported here, including education, public safety, public works, sanitation, culture and recreation, debt service and general administration. Property taxes, charges for services and state and federal grants finance most of these activities.

Fund Financial Statements

The fund financial statements begin with Exhibit III and provide detailed information about the most significant funds - not the Town as a whole. Some funds are required to be established by Charter. However, the Town establishes many other funds to help control and manage financial activities for particular purposes (such as the

Sewer Operating Fund) or to show that it is meeting legal responsibilities for using grants and other money (such as grants received for education from the State and Federal governments). The Town's funds are divided into two categories: governmental and fiduciary.

- *Governmental Funds (Exhibits III and IV)* Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's programs. The relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and governmental funds is described in a reconciliation included with the fund financial statements.
- *Proprietary Funds (Exhibits V to VII)* When the Town charges customers for the services it provides, whether to outside customers or to other units of the Town, these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the statement of net assets and the statement of activities. The Town's proprietary fund consists of the Town's internal service fund and is used to report the Town's self insurance program.
- *Fiduciary Funds (Exhibits VIII and IX)* The Town is the trustee, or fiduciary, for its employees' pension plans and other post employment benefit plans. All of the Town's fiduciary activities are reported in separate statements of fiduciary net assets and changes in fiduciary net assets. These activities are excluded from the Town's other financial statements because the Town cannot use these assets to finance its operations. The Town is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

Government-Wide Financial Analysis

The Town's government-wide activities net assets changed from a year ago, increasing from \$132,146,918 to \$137,002,406. The analysis below focuses on the net assets (Table 1) and changes in net assets (Table 2) of the Town's governmental activities.

TABLE 1NET ASSETS

| | | Gover | rnm tiviti | |
|---|----|-------------|---------------|-------------|
| | - | 2011 | - | 2010 |
| Current assets | \$ | 28,623,108 | \$ | 22,500,964 |
| Capital assets, net of accumulated depreciation | | 186,274,826 | | 168,423,860 |
| Total assets | - | 214,897,934 | - | 190,924,824 |
| Long-term liabilities outstanding | | 47,695,993 | | 41,437,404 |
| Other liabilities | | 30,199,535 | | 17,340,502 |
| Total liabilities | - | 77,895,528 | - | 58,777,906 |
| Net Assets: | | | | |
| Invested in capital assets, net of related debt | | 133,875,251 | | 127,661,949 |
| Unrestricted | - | 3,127,155 | - | 4,484,969 |
| Total Net Assets | \$ | 137,002,406 | \$ | 132,146,918 |

Unrestricted net assets - the part of net assets that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements, decreased by \$1,357,814 at June 30, 2011.

TABLE 2CHANGE IN NET ASSETS

| | (| Governmental Activities | |
|---|----------|----------------------------|-------|
| | 2011 | 201 | 0 |
| Revenues: | | | |
| Program revenues: | | | |
| Charges for services | \$ 8,647 | ,634 \$ 9,453 | 3,645 |
| Operating grants and contributions | 21,764 | ,066 20,938 | 3,784 |
| Capital grants and contributions | 4,579 | ,910 4,781 | 1,738 |
| General revenues: | | | |
| Property taxes | 77,579 | ,585 76,241 | 1,912 |
| Grants and contributions not restricted | | | |
| to specific purposes | 1,342 | ,114 1,501 | 1,594 |
| Unrestricted investment earnings | 135, | ,226 133 | 3,579 |
| Other general revenues | 9 | ,357 250 |),300 |
| Total revenues | 114,057 | ,892 113,301 | ,552 |
| Expenses: | | | |
| General government | 4,860 | ,046 5,130 |),630 |
| Public safety | 9,483 | ,051 11,024 | 1,674 |
| Public works | 13,030 | ,693 13,513 | 3,891 |
| Human services | 1,683 | ,719 1,267 | 7,152 |
| Culture and recreation | 6,253, | ,473 4,790 |),717 |
| Education | 72,800 | ,171 71,090 |),473 |
| Debt service | 1,091 | ,251 1,430 |),633 |
| Total expenses | 109,202, | ,404 108,248 | 3,170 |
| Increase in Net Assets | \$ 4,855 | ,488 \$ 5,053 | 3,382 |

The Town's total revenues were \$114,057,892. The total cost of all programs and services was \$109,202,404. Our analysis below separately considers the operations of governmental activities.

Governmental Activities

The Town's net assets increased by \$4,855,488 during the current fiscal year. Key elements of this increase are as follows:

- An increase in revenue from operating grants and contributions due to the Town's receipt of funds from the Federal Emergency Management Agency and U.S. Department of Justice.
- Decreases in general government, public safety and public works expenditures due to a spending freeze instituted by the Town Council on February 17, 2011.

Table 3 presents the cost of each of the Town's programs - general government, public safety, public works, human services, culture and recreation, education and debt service - as well as each program's net cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the Town's taxpayers by each of these functions.

| | _ | Total Cos | st of | f Services | Net Cost | of | Services | |
|------------------------|-----|-------------|-------|-------------|----------|--------------|----------|--------------|
| | _ | 2011 | | 2010 | | 2011 | - | 2010 |
| General government | \$ | 4,860,046 | \$ | 5,130,630 | \$ | 172,000 | \$ | 753,108 |
| Public safety | | 9,483,051 | | 11,024,674 | | (9,298,262) | | (10,859,833) |
| Public works | | 13,030,693 | | 13,513,891 | | (9,102,047) | | (9,345,626) |
| Human services | | 1,683,719 | | 1,267,152 | | (1,569,169) | | (1,120,552) |
| Culture and recreation | | 6,253,473 | | 4,790,717 | | (4,518,770) | | (3,346,051) |
| Education | | 72,800,171 | | 71,090,473 | | (48,848,853) | | (47,823,100) |
| Debt service | _ | 1,091,251 | | 1,430,633 | | (1,045,693) | _ | (1,331,949) |
| Total | \$_ | 109,202,404 | \$ | 108,248,170 | \$ | (74,210,794) | \$ | (73,074,003) |

TABLE 3GOVERNMENTAL ACTIVITIES

Town Funds Financial Analysis

Governmental Funds

The Town's governmental funds (as presented in the balance sheet - Exhibit III) reported combined ending fund balances of (\$7,283,736). The Town's unassigned fund balance was (\$21,247,779), which includes a \$23,347,737 liability associated with the Town's participation in the State of Connecticut's Clean Water Loan program. Once the temporary financing for the Upgrade of the Water Pollution Control Facility under this loan program is converted to permanent financing the liability will be reduced and fund balance will be increased accordingly. The \$13,964,043 remainder of fund balance is bound by constraints imposed on these resources.

The General Fund is the operating fund of the Town. Total fund balance of the Town's General Fund increased by \$686,035 during the current fiscal year. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$3,431,794, while total fund balance was \$6,377,124.

The Town's collection rate in fiscal year 2011 was 98.7 %, which is consistent with the collection rate over the past five fiscal years.

General Fund Budgetary Highlights

The approved town budget (including education) for fiscal year 2010/2011 was \$95,573,700. Education expenses continued to be the largest component at 65.9%, followed by public safety at 7.6%, and public works at 6.8%.

The most significant changes from the adopted budget to the final budget were as follows:

- An increase in Public Works to cover the costs associated with the winter's excessive snowfall.
- An increase in the Town Clerk's budget to reinstate a position to full-time that was reduced to part-time during the budget approval process.
- A negative variance of \$450,932 in Building Permit revenue due to the delay of the CT Studios development project, which was expected to take out a majority of its permits in the fall of 2010.

- A positive variance of \$419,452 in Public Works expenditures as a result of a spending freeze instituted on February 17, 2011 and the actual costs associated with the snowfall being substantially less than anticipated.
- A positive variance of \$286,053 in Police Protection expenditures due to a spending freeze instituted on February 17, 2011.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2011, the Town had \$186,274,826 invested in a broad range of capital assets, including land, buildings, park facilities, vehicles and equipment, roads, bridges, and water and sewer lines - Table 4. This amount represents a net increase (including additions and deductions) of \$17,850,966 over last year.

Major capital asset activity during the current fiscal year included the following:

- Facility upgrade of the Waste Water Treatment Plant funded with loans and grants from the State of Connecticut Clean Water Fund in the amount of \$15,387,114.
- Reconstruction of several Town roads funded with bond proceeds in the amount of \$2,622,036.
- Purchase of a 2011 Monarch Pumper Fire Truck funded through a lease purchase agreement, in the amount of \$684,549.

TABLE 4 CAPITAL ASSETS (Net of Depreciation)

| | | Governmental Activities | | | | | | |
|-----------------------------------|-----|----------------------------|------|-------------|--|--|--|--|
| | _ | 2011 | 2010 | | | | | |
| Land | \$ | 17,266,366 | \$ | 16,515,804 | | | | |
| Buildings | | 71,770,593 | | 66,270,098 | | | | |
| Improvements other than buildings | | 13,914,798 | | 13,984,384 | | | | |
| Furniture and equipment | | 6,206,428 | | 5,527,662 | | | | |
| Infrastructure | | 42,989,100 | | 41,542,091 | | | | |
| Construction in progress | | 34,127,541 | | 24,583,821 | | | | |
| Total | \$_ | 186,274,826 | \$ | 168,423,860 | | | | |

Long-Term Debt

At June 30, 2011, the Town had \$35,190,939 in bonds and notes outstanding versus \$29,147,700 last year - an increase of 20.7% - as shown in Table 5.

TABLE 5OUTSTANDING DEBT

| | | Governmental Activities | |
|------------------------------------|-----------|----------------------------|------|
| | 201 | 1 2010 |) |
| General Obligation Bonds and Notes | \$ 35,190 | <u>,939</u> \$ 29,147, | ,700 |

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The 2011/2012 adopted budget for the General Fund is \$96,400,027, an increase of \$826,327 (0.86%). The Town's elected and appointed officials considered many factors when adopting the budget, including the following:

- Unemployment Rate The unemployment rate was projected to remain unchanged during the 2010/2011 fiscal year. The Town's current rate is 5.9%, which compares favorably to the state's unemployment rate of 8.4% and the national rate of 8.6% (November 2011). The Town's 5.9% unemployment rate is slightly lower than its rate of 6.3% for November 2010.
- Economic Conditions Budgeted revenues from building and fire permits were increased for the 2010/2011 fiscal year because of the many development projects expected to begin construction.

Contacting the Town's Financial Management

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Matthew B. Galligan, Town Manager, Town of South Windsor, 1540 Sullivan Avenue, South Windsor, Connecticut 06074.

EXHIBIT I

TOWN OF SOUTH WINDSOR, CONNECTICUT

STATEMENT OF NET ASSETS

JUNE 30, 2011

| | Governmenta Activities | l _ |
|---|---------------------------|--------|
| Assets: | | |
| Cash and cash equivalents | \$ 21,417,657 | |
| Investments | 52,655 | |
| Receivables, net | 6,829,686 | |
| Inventory | 39,341 | |
| Prepaid items | 4,836 | |
| Net OPEB asset | 6,104 | |
| Deferred charges | 272,829 | |
| Capital assets not being depreciated | 51,393,907 | |
| Capital assets being depreciated, net of accumulated depreciation | 134,880,919 | |
| Total assets | 214,897,934 | _ |
| Liabilities: | | |
| Accounts payable and accrued liabilities | 4,097,556 | |
| Unearned revenue | 698,639 | |
| Due to fiduciary funds | 3,500 | |
| Notes payable | 25,297,737 | |
| Unamortized bond premiums | 102,103 | |
| Noncurrent liabilities: | | |
| Due within one year | 5,700,484 | |
| Due in more than one year | 41,995,509 | |
| Total liabilities | 77,895,528 | _ |
| Net Assets: | | |
| Invested in capital assets, net of related debt | 133,875,251 | |
| Unrestricted | 3,127,155 | _ |
| Total Net Assets | \$ 137,002,406 | = |

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

| | | | | | Pro | ogram Revenu | es | | Net (Expense) Revenue and Changes in Net Assets |
|--|----|---|----------------------------------|--|--|--|--|---|--|
| Functions/Programs | | Expenses | | Charges for Services | Operating Grants and Contributions | | Capital Grants and Contributions | | Governmental Activities |
| Governmental activities: General government Public safety Public works Human services Culture and recreation Education Interest on long-term debt | \$ | 4,860,046 9,483,051 13,030,693 1,683,719 6,253,473 72,800,171 1,091,251 | \$ | 961,454 70,640 3,278,559 50,052 1,422,871 2,864,058 | \$ | $\begin{array}{r} 229,750\\ 95,575\\ 195,936\\ 64,498\\ 64,431\\ 21,068,318\\ 45,558\end{array}$ | \$ | 3,840,842 18,574 454,151 247,401 18,942 | \$ $\begin{array}{c} 172,000\\(9,298,262)\\(9,102,047)\\(1,569,169)\\(4,518,770)\\(48,848,853)\\(1,045,693)\end{array}$ |
| Total | | 109,202,404 General revenue Property taxes Grants and co Unrestricted in Miscellaneous Total genera Change in net as | s ntrit nves s al re | stment earning venues | | 21,764,066 | \$_ rogr | 4,579,910 ams | (74,210,794) 77,579,585 1,342,114 135,226 9,357 79,066,282 4,855,488 |
| |] | Net Assets at Be | egin | ning of Year | | | | | 132,146,918 |
| |] | Net Assets at Er | nd o | f Year | | | | | \$ 137,002,406 |

BALANCE SHEET - GOVERNMENTAL FUNDS

JUNE 30, 2011

| | _ | General | Capital Projects Fund | Sewer Operating Fund | | Nonmajor Governmental Funds | Total Governmental Funds |
|--|-----|---------------------------------|---------------------------------|--------------------------------|----------|-----------------------------------|---------------------------------------|
| ASSETS | | | | | | | |
| Cash and cash equivalents Investments | \$ | 14,793,440 | \$ | \$ 2,551,980 | \$ | 52,655 | \$ 19,491,194 52,655 |
| Receivables, net Due from other funds Other assets | _ | 4,737,885 1,120,229 4,836 | 1,564,189 9,687,787 | 369,661 890,704 | <u>.</u> | 157,951 910,002 39,341 | 6,829,686 12,608,722 44,177 |
| Total Assets | \$_ | 20,656,390 | \$ 11,251,976 | \$ 3,812,345 | \$ | 3,305,723 | \$ 39,026,434 |
| LIABILITIES AND FUND BALANCES | | | | | | | |
| Liabilities: | | | | | | | |
| Accounts and other payables | \$ | 1,449,642 | \$ 1,471,610 | \$ 37,120 | \$ | 91,518 | \$ 3,049,890 |
| Due to other funds | | 8,400,285 | | 3,006,934 | | 1,205,003 | 12,612,222 |
| Notes payable | | 4 420 220 | 25,297,737 | | | 551 001 | 25,297,737 |
| Deferred revenue | _ | 4,429,339 | 26760247 | 369,661 | | 551,321 | 5,350,321 |
| Total liabilities | _ | 14,279,266 | 26,769,347 | 3,413,715 | | 1,847,842 | 46,310,170 |
| Fund balances: | | | | | | | |
| Nonspendable | | 4,836 | | | | 39,341 | 44,177 |
| Restricted | | | 9,136,050 | | | 626,739 | 9,762,789 |
| Committed | | | | 398,630 | | 817,953 | 1,216,583 |
| Assigned | | 2,940,494 | | | | | 2,940,494 |
| Unassigned | _ | 3,431,794 | (24,653,421) | | | (26,152) | (21,247,779) |
| Total fund balances | | 6,377,124 | (15,517,371) | 398,630 | | 1,457,881 | (7,283,736) |
| Total Liabilities and Fund Balances | \$_ | 20,656,390 | \$ 11,251,976 | \$ 3,812,345 | \$ | 3,305,723 | \$ 39,026,434 |

(Continued on next page)

BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED)

JUNE 30, 2011

| Reconciliation of the Balance Sheet - Governmental Funds | | | | |
|--|-------|---------------|-----|--------------|
| to the Statement of Net Assets: | | | | |
| Amounts reported for governmental activities in the statement of net assets (Exh | hibit | I) are | | |
| different because of the following: | | | | |
| | | | | |
| Fund balances - total governmental funds | | | \$ | (7,283,736) |
| Conital associa wood in associated activities are not financial | | | | |
| Capital assets used in governmental activities are not financial | | | | |
| resources and, therefore, are not reported in the funds: | | | | |
| Governmental capital assets | \$ | 308,986,670 | | |
| Less accumulated depreciation | Ŧ | (122,711,844) | | |
| Net capital assets | _ | | | 186,274,826 |
| | | | | |
| Other long-term assets are not available to pay for current-period | | | | |
| expenditures and, therefore, are not recorded in the funds: | | | | |
| | | | | |
| Property tax receivables greater than 60 days | | | | 2,267,777 |
| Interest receivable on property taxes | | | | 1,711,926 |
| Assessments and user fee receivable | | | | 345,088 |
| Interest receivable on assessments and user fees | | | | 24,573 |
| Bond issuance costs | | | | 272,829 |
| Receivable from the state for school construction projects | | | | 302,318 |
| Net OPEB asset | | | | 6,104 |
| Internal service funds are used by management to charge the costs of | | | | |
| risk management to individual funds. The assets and liabilities of | | | | |
| the internal service funds are reported with governmental activities | | | | |
| in the statement of net assets. | | | | 1,092,713 |
| in the statement of net assets. | | | | 1,092,715 |
| Long-term liabilities, including bonds payable, are not due and payable | | | | |
| in the current period and, therefore, are not reported in the funds: | | | | |
| | | | | |
| Net pension obligation | | | | (4,185,728) |
| Bonds and notes payable | | | | (35,680,124) |
| Interest payable on bonds and notes | | | | (213,916) |
| Compensated absences | | | | (7,272,377) |
| Capital lease | | | | (866,554) |
| Unamortized bond premium on refunding | | | | (391,634) |
| Unamortized bond premium on general obligation bonds | | | | (102,103) |
| Deferred charges on refunding | | | _ | 700,424 |
| Net Assets of Governmental Activities (Exhibit I) | | | ¢ | 137,002,406 |
| INEL ASSELS OF OUVERINGULAL ACTIVITIES (EXHIBIT I) | | | \$_ | 157,002,400 |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2011

| | _ | General | Capital Projects Fund | _ | Sewer Operating Fund | | Nonmajor Governmental Funds | | Total Governmental Funds |
|--------------------------------------|-----|------------|---------------------------------|----|----------------------------|-----|-----------------------------------|----|--------------------------------|
| Revenues: | | | | | | | | | |
| Property taxes | \$ | 77,616,815 | \$ | \$ | | \$ | | \$ | 77,616,815 |
| Intergovernmental | | 19,887,065 | 4,560,849 | | | | 3,665,465 | | 28,113,379 |
| Charges for services | | 1,099,445 | 15,164 | | 3,115,402 | | 4,462,423 | | 8,692,434 |
| Investment earnings | | 48,914 | | | 69,321 | | 10,298 | | 128,533 |
| Miscellaneous | | | 19,061 | | | | 131,044 | | 150,105 |
| Total revenues | - | 98,652,239 | 4,595,074 | | 3,184,723 | - | 8,269,230 | | 114,701,266 |
| Expenditures: Current: | | | | | | | | | |
| | | 2 120 276 | | | | | | | 2 120 276 |
| General government | | 3,139,276 | | | | | 100 ((2 | | 3,139,276 |
| Public safety | | 6,949,772 | | | 2 025 (70 | | 198,663 | | 7,148,435 |
| Public works | | 6,352,012 | | | 3,035,678 | | 241,429 | | 9,629,119 |
| Human services | | 865,363 | | | | | 140,610 | | 1,005,973 |
| Culture and recreation | | 2,322,178 | | | | | 1,486,899 | | 3,809,077 |
| Insurance and sundry | | 5,601,532 | | | | | C 200 417 | | 5,601,532 |
| Education | | 66,904,426 | | | | | 6,308,417 | | 73,212,843 |
| Debt service | | 5,114,605 | 22 011 574 | | | | | | 5,114,605 |
| Capital outlay | - | 07.040.164 | 22,911,574 | | 2.025.670 | - | 0.276.010 | - | 22,911,574 |
| Total expenditures | - | 97,249,164 | 22,911,574 | | 3,035,678 | - | 8,376,018 | - | 131,572,434 |
| Excess (Deficiency) of Revenues over | | | | | | | | | |
| Expenditures | - | 1,403,075 | (18,316,500) | | 149,045 | - | (106,788) | | (16,871,168) |
| Other Financing Sources (Uses): | | | | | | | | | |
| Issuance of bonds | | | 9,650,000 | | | | | | 9,650,000 |
| Issuance of leases | | | 76,917 | | | | | | 76,917 |
| Premium on bonds issued | | 102,103 | | | | | | | 102,103 |
| Transfers in | | 163,016 | 1,025,109 | | 12,474 | | 7,050 | | 1,207,649 |
| Transfers out | | (982,159) | | | (87,240) | | (254,753) | | (1,324,152) |
| Total other financing sources (uses) | - | (717,040) | 10,752,026 | | (74,766) | - | (247,703) | - | 9,712,517 |
| Net Change in Fund Balances | | 686,035 | (7,564,474) | | 74,279 | | (354,491) | | (7,158,651) |
| Fund Balances at Beginning of Year | - | 5,691,089 | (7,952,897) | | 324,351 | _ | 1,812,372 | | (125,085) |
| Fund Balances at End of Year | \$_ | 6,377,124 | \$ (15,517,371) | \$ | 398,630 | \$_ | 1,457,881 | \$ | (7,283,736) |

(Continued on next page)

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2011

| Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund | | |
|---|----|---------------------|
| Balances of Governmental Funds to the Statement of Activities: | | |
| Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because: | | |
| Net change in fund balances - total governmental funds (Exhibit IV) | \$ | (7,158,651) |
| Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense: | | |
| Capital outlay | | 22,584,266 |
| Depreciation expense | | (4,702,668) |
| In the statement of activities, only the gain on the sale of capital assets is reported. However, | | |
| in the governmental funds, the proceeds from the sale increase financial resources. | | |
| Thus, the change in net assets differs from the change in fund balance by the cost of the assets sold. | | (30,632) |
| Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities: | | |
| School building grant receipts | | (650,520) |
| Property tax receivable - accrual basis change | | 151,796 |
| Property tax interest and lien revenue - accrual basis change | | (189,026) |
| Sewer user fees and assessment receivable - accrual basis change | | 32,686 |
| Sewer user fees and assessment interest receivable - accrual basis change | | 4,997 |
| Change in OPEB assets | | 104 |
| The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized and deferred in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows: | | |
| Bond principal payments | | 3,455,000 |
| Note payments | | 547,914 |
| Issuance of bonds and notes | | (9,650,000) |
| Premium on bonds | | (102,103) |
| Bond issuance costs | | 82,946 |
| Capital lease payments Issuance of capital lease | | 182,142 (76,917) |
| Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds: | | |
| Compensated absences | | (432,344) |
| Accrued interest | | 207,406 |
| Amortization of deferred charge on refunding | | (131,878) |
| Amortization of issuance costs and premiums, net | | 75,977 |
| Net pension expense | | (293,519) |
| Internal service funds are used by management to charge costs to individual funds. The net | | |
| revenue of certain activities of internal services funds is reported with governmental activities. | _ | 948,512 |
| Change in Net Assets of Governmental Activities (Exhibit II) | \$ | 4,855,488 |
| | | |

EXHIBIT V

TOWN OF SOUTH WINDSOR, CONNECTICUT

STATEMENT OF NET ASSETS - PROPRIETARY FUND

JUNE 30, 2011

| | - | Governmental Activities Internal |
|---|-----|--|
| | - | Service Fund |
| Assets: Cash and cash equivalents | \$_ | 1,926,463 |
| Liabilities: Accounts and other payables | - | 833,750 |
| Net Assets: Unrestricted | \$_ | 1,092,713 |

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS - PROPRIETARY FUND

FOR THE YEAR ENDED JUNE 30, 2011

| | Governmental Activities Internal Service Fund |
|--|--|
| Operating Revenues: | |
| Charges for services | \$ 14,624,795 |
| Operating Expenses: | |
| Employee benefits | 13,520,729 |
| Administrative fees | 278,750 |
| Total operating expenses | 13,799,479 |
| Operating Income | 825,316 |
| Nonoperating Revenue: Income on investments | 6,693 |
| Income Before Transfers | 832,009 |
| Transfer In | 116,503 |
| Change in Net Assets | 948,512 |
| Net Assets at Beginning of Year | 144,201 |
| Net Assets at End of Year | \$ 1,092,713 |

STATEMENT OF CASH FLOWS - PROPRIETARY FUND

FOR THE YEAR ENDED JUNE 30, 2011

| | - | Governmental Activities Internal Service Fund |
|--|----------------|--|
| Cash Flows from Operating Activities: Cash received from premiums - Town departments and agencies Claims paid Amount paid to contractor Net cash provided by operating activities | \$ | 14,624,795 (13,526,479) (278,750) 819,566 |
| Cash Flows from Noncapital Financing Activities: Contributions from other funds | | 116,503 |
| Cash Flows from Investing Activities: Income from investments | - | 6,693 |
| Net Increase in Cash and Cash Equivalents | | 942,762 |
| Cash and Cash Equivalents at Beginning of Year | - | 983,701 |
| Cash and Cash Equivalents at End of Year | \$_ | 1,926,463 |
| Reconciliation of Operating Income to Net Cash Provided by Operating Activities: Operating income Adjustments to reconcile operating income to net cash provided by operating activities: Decrease in accounts and other payables | \$ | 825,316 (5,750) |
| Net Cash Provided by Operating Activities | - \$ | |
| Net Cash I tovided by Operating Activities | م = | 819,566 |

STATEMENT OF FIDUCIARY NET ASSETS - FIDUCIARY FUNDS

JUNE 30, 2011

| | _ | Pension Trust Funds | Other Post Employment Benefit Trust Fund | _ | Agency Funds |
|------------------------------------|----|---------------------------|---|----------|-----------------|
| Assets: | | | | | |
| Cash and cash equivalents | \$ | | \$ 487,863 | \$ | 862,967 |
| Investments: Mutual funds | | 22 500 040 | | | |
| Due from other funds | | 23,508,840 | | | 3,500 |
| Due from other funds | - | | | - | 5,500 |
| Total assets | | 23,508,840 | 487,863 | \$ | 866,467 |
| | - | | | = | |
| Liabilities: | | | | . | 0.4.4.7 |
| Due to others | - | | | \$_ | 866,467 |
| Net Assets: | | | | | |
| Held in trust for pension benefits | | | | | |
| and other purposes | \$ | 23,508,840 | \$ 487,863 | | |

NOTE: Pension trust funds are reported at December 31, 2010.

STATEMENT OF CHANGES IN PLAN NET ASSETS - FIDUCIARY FUNDS PENSION TRUST FUND

FOR THE YEAR ENDED JUNE 30, 2011

| | | Pension Trust Funds | | Other Post Employment Benefit Trust Fund |
|---|----|---------------------------|-----|---|
| Additions: | | | | |
| Contributions: | | | | |
| Employer | \$ | 1,685,760 | \$ | 700,000 |
| Plan members | | 632,448 | | |
| Total contributions | _ | 2,318,208 | | 700,000 |
| Investment earnings: | | | | |
| Net appreciation (depreciation) in fair value of investment | S | 1,979,317 | | (136) |
| Interest and dividends | | 471,164 | | 1,905 |
| Total investment gain | _ | 2,450,481 | | 1,769 |
| Less investment expenses | | 41,988 | | |
| Total additions | | 4,726,701 | | 701,769 |
| Deductions: | | | | |
| Benefits | | 1,367,900 | | 542,000 |
| Administration | _ | 69,060 | | 1,000 |
| Total deductions | | 1,436,960 | · • | 543,000 |
| Change in Net Assets | | 3,289,741 | | 158,769 |
| Net Assets - Beginning of Year | | 20,219,099 | | 329,094 |
| Net Assets - End of Year | \$ | 23,508,840 | \$ | 487,863 |

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of South Windsor (the Town) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant policies of the Town are described below.

A. Reporting Entity

The Town was incorporated in 1845. The Town operates under a Town Council/Town Manager form of government and provides the following services as authorized by its charter: public safety, public works, public health and social services, parks and recreation, and education.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. The Town has no business-type activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, the proprietary fund and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, charges for services, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

The Town reports the following major governmental funds:

The *General Fund* is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

The *Capital Projects Fund* accounts for the financial resources to be used for major capital asset construction and/or purchases.

The *Sewer Operating Fund* accounts for sewer use and assessment fees used to maintain sewer operations within the Town. The major sources of revenue for this fund is sewer assessments and use charges.

Additionally, the Town reports the following fund types:

The *Internal Service Fund* accounts for risk financing activities for medical insurance benefits as allowed by GASB Statement No. 10.

The *Pension Trust Funds* account for the activities of the South Windsor Employees' Retirement System, which accumulates resources for pension benefit payments to qualified employees.

The *Other Post Employment Benefit Trust Fund* accounts for the accumulated resources and payments associated with both Town and Board of Education health insurance benefits to former qualified employees.

The *Agency Funds* account for monies held on behalf of students and amounts held for performance related activities.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes and other charges between certain Town functions because the elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include property taxes.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

D. Deposits and Investments

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the Town to invest in obligations of the U.S. Treasury, commercial paper, corporate bonds, repurchase agreements and certain other investments as described in Note 3.

Investments for the Town are reported at fair value.

E. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown net of an allowance for uncollectibles.

Property taxes are levied on all assessed property on the grand list of October 1 prior to the beginning of the fiscal year. Assessed values are established by the Town Assessor's Office at 70% of appraised value. The tax bills are payable in two installments, July and January. In accordance with State Statutes, the oldest outstanding tax is collected first. Delinquent taxes are charged with interest at the rate of 1.5% per month. Outstanding real estate tax accounts are automatically liened each year prior to June 30.

In the governmental fund financial statements property tax revenues are recognized when they become available. Available means due or past due and received within the current period or expected to be collected soon enough thereafter (within 60 days) to be used to pay liabilities of the current period. Property taxes receivable not expected to be collected during the available period are reflected as deferred revenue.

F. Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

G. Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$10,000 for equipment, \$50,000 for improvements, and \$100,000 for infrastructure and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment of the primary government is depreciated using the straight-line method over the following estimated useful lives:

| Assets | Years |
|-----------------------------------|-------|
| Roads | 75 |
| Bridges | 50 |
| Sewer collection pipes | 75 |
| Sewer collection manholes | 75 |
| Buildings | 40 |
| Improvements other than buildings | 20 |
| Machinery and equipment | 5-20 |
| Vehicles | 6-20 |
| Office equipment | 10 |
| Computer equipment | 3 |

H. Compensated Absences

Town and noncertified Board of Education employees are granted vacation and sick leave and certified employees of the Board of Education are granted sick leave based upon length of employment. In the event of termination, employees are compensated for accumulated vacation and depending on the terms of their union contract, sick time.

I. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of any significant applicable bond premium or discount. Significant bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

J. Fund Equity

Equity in the government-wide financial statements is defined as "net assets" and is classified in the following categories:

Invested in Capital Assets, Net of Related Debt - This component of net assets consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Assets - Net assets are restricted because they are externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. The Town currently has no assets under restriction.

Unrestricted Net Assets - This component consists of net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

The equity of the fund financial statements is defined as "fund balance" and is classified in the following categories:

Nonspendable Fund Balance - This represents amounts that cannot be spent due to form (e.g., inventories and prepaid amounts).

Restricted Fund Balance - This represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors, or laws and regulations of their governments.

Committed Fund Balance - This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (Town Council).

Assigned Fund Balance - For all governmental funds other than the General Fund, this represents any remaining positive amounts not classified as nonspendable, restricted or committed. For the General Fund, this includes amounts constrained for the intent to be used for a specific purpose by a governing board or a body or official that has been delegated authority to assign amounts by the Town Charter.

Unassigned Fund Balance - This represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund and Sewer Operating Fund financial statements.

- Prior to March 15, the Board of Education submits to the Town Council a proposed budget for the year commencing July 1. Prior to March 22, the Town Manager submits to the Town Council a proposed operating budget for the general government for the year commencing July 1. The operating budget includes proposed expenditures and the means of financing them. By April 15, the Town Council must have the Board of Education budget ready for public hearing and by April 22, the Town Council must have the general government budget ready for public hearing.
- By April 30, public hearings are conducted on the Board of Education budget and by May 7, public hearings are conducted on the general government budget.
- By May 15, the Town Council shall adopt the Board of Education budget and by May 22, the Town Council shall adopt the general government budget.
- The Town Manager may transfer unencumbered funds within a department budget. The Town Council may transfer unencumbered funds between departments and is authorized to make additional appropriations. There were no additional appropriations approved during the year.
- Formal budgetary integration is employed as a management control device during the year.
- The legal level of control (the level at which expenditures may not legally exceed appropriations) is at the department level.
- The Board of Education, which is not a separate legal entity but a function of the Town, is authorized under state law to make any transfers required within their budget at their discretion. Any additional appropriations must have Board of Education and Town Council approval.
- Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued, and, accordingly, encumbrances outstanding at year end are reported in budgetary reports as expenditures in the current year. Generally, all unencumbered appropriations lapse at year end, except those for the Capital Projects Funds. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year, or no expenditure from or encumbrance of the appropriation has been made for three consecutive fiscal years.

3. CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by the Statutes, or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit in an "out of state bank," as defined by the Statutes, which is not a "qualified public depository."

The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies, 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof, and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF) and the State Tax Exempt Proceeds Fund (TEPF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer's Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

Deposits

Deposit Custodial Credit Risk - Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has its main place of business in the State of Connecticut. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk-based capital ratio.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$18,869,943 of the Town's bank balance of \$20,334,479 was exposed to custodial credit risk as follows:

| Uninsured and uncollateralized Uninsured and collateral held by the pledging bank's | \$ | 16,925,550 |
|--|----|------------|
| trust department, not in the Town's name | _ | 1,944,393 |
| Total Amount Subject to Custodial Credit Risk | \$ | 18,869,943 |

Cash Equivalents

At June 30, 2011, the Town's cash equivalents amounted to \$3,035,576. The following table provides a summary of the Town's cash equivalents (excluding U.S. government guaranteed obligations) as rated by nationally recognized statistical rating organizations. The pools all have maturities of less than one year.

| | Standard |
|---|----------|
| | & Poor's |
| | |
| StateTax Exempt Proceeds Fund* | |
| State Short-Term Investment Fund (STIF) | AAAm |
| Cutwater Asset Management | AAAm |

*Not rated

Investments

Investments as of June 30, 2011 (December 31, 2010 for Pension Trust Fund) in all funds are as follows:

| Investment Type | Fair Value |
|--------------------|-------------------|
| Other investments: | |
| Mutual funds | \$ 23,561,495 |

Interest Rate Risk - The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. To the extent possible, the Town will attempt to match its investments with anticipated cash flow requirements.

Credit Risk - Investments - As indicated above, State Statutes limit the investment options of cities and towns. The Town has no investment policy that would further limit its investment choices.

Concentration of Credit Risk - The Town's investment policy does not specify a limit for an investment in any one issuer.

Custodial Credit Risk - Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Town or that sells investments to or buys them for the Town), the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At June 30, 2011, the Town had no uninsured and unregistered securities held by the counterparty or by its trust department or agent that were not in the Town's name.

4. RECEIVABLES

| | | General | | Capital Projects | - <u>-</u> | Sewer Operating Fund | | Nonmajor and Other Funds | - | Total |
|------------------------------------|----|-----------|----|---------------------|------------|----------------------------|-----|--------------------------------|----|-----------|
| Receivables: | | | | | | | | | | |
| Interest | \$ | 2,223,280 | \$ | | \$ | 24,573 | \$ | | \$ | 2,247,853 |
| Taxes | | 3,133,711 | | | | | | | | 3,133,711 |
| Accounts | | 95,978 | | | | 337,317 | | 32,117 | | 465,412 |
| Intergovernmental | | 517,024 | | 1,564,189 | | | | 125,834 | | 2,207,047 |
| Special assessments | | | | | | 7,771 | | | | 7,771 |
| Gross receivables | | 5,969,993 | • | 1,564,189 | | 369,661 | ••• | 157,951 | | 8,061,794 |
| Less allowance for uncollectibles: | | | | | | | | | | |
| Taxes | | (720,754) | | | | | | | | (720,754) |
| Accrued interest on taxes | - | (511,354) | - | | | | | | - | (511,354) |
| Net Total Receivables | \$ | 4,737,885 | \$ | 1,564,189 | \$ | 369,661 | \$ | 157,951 | \$ | 6,829,686 |

Receivables as of year-end for the Town's individual major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

| | Unavailable | . <u>-</u> | Unearned |
|---|--------------------------------------|------------|--------------------|
| Delinquent property taxes and interest receivable School building grant Sewer assessments and interest receivable | \$ 3,979,703 302,318 13,123 | \$ | |
| Grants and other drawdowns prior to meeting all eligibility requirements Advanced tax collections | | | 552,829 145,810 |
| Sewer operating user fees and interest receivable Total Deferred/Unearned Revenue for Governmental Funds | \$ 356,538 4,651,682 | \$ | 698,639 |

5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2011 was as follows:

| | - | Beginning Balance | - | Increases | - | Decreases | - | Ending Balance |
|---|----|----------------------|----|-------------|----|-------------|----|-------------------|
| Governmental activities: | | | | | | | | |
| Capital assets not being depreciated: | | | | | | | | |
| Land | \$ | 16,515,804 | \$ | 750,562 | \$ | | \$ | 17,266,366 |
| Construction in progress | _ | 24,583,821 | | 16,501,642 | | (6,957,922) | | 34,127,541 |
| Total capital assets not being depreciated | | 41,099,625 | - | 17,252,204 | _ | (6,957,922) | - | 51,393,907 |
| Capital assets being depreciated: | | | | | | | | |
| Buildings | | 120,508,152 | | 7,018,158 | | | | 127,526,310 |
| Improvements other than buildings | | 19,174,462 | | 447,619 | | | | 19,622,081 |
| Furniture and equipment | | 13,869,404 | | 1,853,381 | | (225,123) | | 15,497,662 |
| Infrastructure | | 91,975,884 | | 2,970,826 | | | | 94,946,710 |
| Total capital assets being depreciated | - | 245,527,902 | - | 12,289,984 | _ | (225,123) | - | 257,592,763 |
| Less accumulated depreciation for: | | | | | | | | |
| Buildings | | (54,238,054) | | (1,517,663) | | | | (55,755,717) |
| Improvements other than buildings | | (5,190,078) | | (517,205) | | | | (5,707,283) |
| Furniture and equipment | | (8,341,742) | | (1,143,983) | | 194,491 | | (9,291,234) |
| Infrastructure | | (50,433,793) | | (1,523,817) | | | | (51,957,610) |
| Total accumulated depreciation | | (118,203,667) | - | (4,702,668) | - | 194,491 | - | (122,711,844) |
| Total capital assets being depreciated, net | - | 127,324,235 | - | 7,587,316 | _ | (30,632) | - | 134,880,919 |
| Governmental Activities Capital Assets, Net | \$ | 168,423,860 | \$ | 24,839,520 | \$ | (6,988,554) | \$ | 186,274,826 |

Depreciation expense was charged to functions/programs of the primary government as follows:

| Governmental activities: | | |
|--|----|-----------|
| General government | \$ | 143,458 |
| Public safety | | 394,133 |
| Public works | | 2,073,301 |
| Culture and recreation | | 343,093 |
| Human services | | 23,510 |
| Education | _ | 1,725,173 |
| | | |
| Total Depreciation Expense - Governmental Activities | \$ | 4,702,668 |
| | - | |

Construction Commitments

The Town has active construction projects as of June 30, 2011. At year end, the Town's commitments with contractors are as follows:

| Project | - | Spent-to-Date | Remaining Commitment |
|----------------------------------|----|---------------|-----------------------------|
| New Fire House | \$ | 6,356,434 | \$ 4,096 |
| Police Department Renovation | | - | 86,180 |
| Road Improvement Projects | | 1,446,095 | 101,019 |
| Water Pollution Control Facility | | 30,630,768 | 4,129,154 |

The commitments are being financed by General Fund appropriations, permanent financing and participation in the State's Clean Water Fund Program.

6. INTERFUND RECEIVABLES AND PAYABLES

During the course of operations, transactions were processed through the General Fund on behalf of other funds. A summary of interfund balances as of June 30, 2011 is presented below:

| Receivable Fund | Payable Fund | | Amount |
|-----------------------|----------------|----|------------|
| General Fund | Nonmajor funds | \$ | 1,120,229 |
| Sewer Fund | General Fund | | 890,704 |
| Capital Projects Fund | Sewer Fund | | 3,006,934 |
| Capital Projects Fund | Nonmajor funds | | 81,274 |
| Capital Projects Fund | General Fund | | 6,599,579 |
| Fiduciary Fund | Nonmajor Fund | | 3,500 |
| Nonmajor funds | General Fund | _ | 910,002 |
| | | \$ | 12,612,222 |

Interfund receivables and payables generally represent temporary balances from reimbursement type transactions.

Interfund transfers:

| | Transfers In | | | | | | | | | | | |
|--|--------------|-----------------|----|---------------------|----|--------------------|----------------|--------------------------|-----|-----------------------------|----|---------------------------|
| | _ | General Fund | | Capital Projects | | Sewer Operating | - . | Nonmajor Governmental | _ | Internal Service Fund | | Total Transfers Out |
| Transfers: General Fund Sewer Operating | \$ | 37,240 | \$ | 975,109 50,000 | \$ | | \$ | 7,050 | \$ | | \$ | 982,159 87,240 |
| Nonmajor Governmental | _ | 125,776 | | | | 12,474 | . . | | - | 116,503 | | 254,753 |
| Total Transfers In | \$_ | 163,016 | \$ | 1,025,109 | \$ | 12,474 | \$ | 7,050 | \$_ | 116,503 | \$ | 1,324,152 |

Transfers are for regularly reoccurring operational transactions.

7. LONG-TERM DEBT

Changes in Long-Term Liabilities

A schedule of long-term liabilities outstanding at June 30, 2011 is presented below:

| | _ | Beginning Balance | - | Additions | Reductions | | Ending Balance | - | Due Within One Year |
|-------------------------------|-----|----------------------|----|------------|-------------------|----|-------------------|----|------------------------|
| Bonds payable: | | | | | | | | | |
| Bonds and notes payable | \$ | 29,147,700 | \$ | 9,650,000 | \$ (3,606,761) | \$ | 35,190,939 | \$ | 3,109,824 |
| Less deferred amounts | | | | | | | | | |
| on refunding | | (832,302) | | | 131,878 | | (700,424) | | |
| Premiums on refunding | _ | 532,647 | _ | | (141,013) | | 391,634 | _ | |
| | | 28,848,045 | - | 9,650,000 | (3,615,896) | - | 34,882,149 | _ | 3,109,824 |
| | | | | | | | | | |
| Capital leases | | 971,779 | | 76,917 | (182,142) | | 866,554 | | 168,876 |
| Compensated absences | | 6,840,033 | | 525,127 | (92,783) | | 7,272,377 | | 1,988,594 |
| Note payable | | 885,338 | | | (396,153) | | 489,185 | | 433,190 |
| Net pension obligation | _ | 3,892,209 | _ | 293,519 | | _ | 4,185,728 | _ | |
| Total Governmental Activities | | | | | | | | | |
| Long-Term Liabilities | \$_ | 41,437,404 | \$ | 10,545,563 | \$ (4,286,974) | \$ | 47,695,993 | \$ | 5,700,484 |

Bonds and notes payable at June 30, 2011 comprise the following:

| Description | Date of Issue | Date of Maturity | Interest Rate (%) | Amount of Original Issue | Balance Outstanding June 30, 2011 |
|------------------------------------|------------------|---------------------|----------------------|--------------------------------|---|
| General Purpose: | | | | | |
| Improvement bond | 8/15/2008 | 2/15/2028 | 3.5-5.0% | \$ 8,625,000 \$ | 8,225,000 |
| Refunding bond | 6/4/2008 | 9/15/2011 | 1.85-1.99% | 1,486,700 | 834,000 |
| Refunding bond | 5/12/2009 | 9/1/2018 | 3.0-5.0% | 2,478,000 | 2,147,000 |
| Improvement bond | 2/22/2011 | 2/15/2031 | 4.0-5.0% | 9,650,000 | 9,650,000 |
| Schools: | | | | | |
| Refunding bond | 6/4/2008 | 9/15/2011 | 1.85-1.99% | 3,823,300 | 1,431,000 |
| Improvement bond | 2/15/2009 | 2/15/2024 | 3.00-5.00% | 4,820,000 | 4,800,000 |
| Refunding bond | 5/12/2009 | 9/1/2018 | 3.0-5.0% | 6,897,000 | 5,993,000 |
| Sewer: | | | | | |
| Clean Water Note Vernon wastewater | 1/1/2002 | 7/1/2021 | 2% | 800,000 | 439,020 |
| treatment plant upgrade | 12/31/1997 | 12/31/2016 | 2% | 482,056 | 150,874 |
| Clean Water Note Pleasant Valley | 11/30/2005 | 5/31/2025 | 2% | 402,727 | 294,014 |
| Clean Water Note Submersible pump | | | | | |
| station | 12/28/2006 | 7/1/2026 | 2% | 1,568,029 | 1,227,031 |
| Total | | | | \$ | 35,190,939 |

The following is a schedule of future debt service requirements as of June 30, 2011:

| Fiscal Year Ending | Principal Payments | Interest Payments | | Total Debt Service |
|-----------------------|---------------------------|--------------------------|----|-----------------------|
| 2012 | \$ 3,109,824 | \$ 1,226,109 | \$ | 4,335,933 |
| 2013 | 3,037,949 | 1,128,455 | | 4,166,404 |
| 2014 | 2,911,137 | 1,010,360 | | 3,921,497 |
| 2015 | 2,939,389 | 892,139 | | 3,831,528 |
| 2016 | 2,987,708 | 790,896 | | 3,778,604 |
| 2017-2021 | 9,604,307 | 2,958,280 | | 12,562,587 |
| 2022-2026 | 6,867,780 | 1,616,198 | | 8,483,978 |
| 2027-2031 | 3,732,845 | 454,576 | _ | 4,187,421 |
| | \$ 35,190,939 | \$ 10,077,013 | \$ | 45,267,952 |

Debt service expenditures were funded by the General Fund and the Sewer Operating Fund.

Legal Debt Limit

The Town's indebtedness does not exceed the legal debt limitations as established by the Connecticut General Statutes as reflected in the following schedule:

| Category | Debt Limit | Net Indebtedness | Balance |
|-----------------|-------------------|-------------------------|-------------------|
| General purpose | \$ 174,755,061 | \$ 20,856,000 | \$ 153,899,061 |
| Schools | 349,510,122 | 11,921,682 | 337,588,440 |
| Sewers | 291,258,435 | 42,506,301 | 248,752,134 |
| Urban renewal | 252,423,977 | | 252,423,977 |
| Pension deficit | 233,006,748 | | 233,006,748 |

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation or \$543,682,412. School indebtedness is net of \$302,318 of school building grants receivable.

Authorized and unissued debt is as follows:

| | _ | Authorized | Bonds and BANS Issued | Grants | Authorized but Unissued Debt |
|--|----|------------|---------------------------------|-----------|--|
| Dry Pit Pump Station Project Water Pollution Control | \$ | 1,950,000 | \$ 1,950,000 | \$ | \$ - |
| Facility | | 47,000,000 | 23,347,737 | 6,604,638 | 17,047,625 |

Net Pension Obligation

The accrued pension obligation represents the accumulated difference between actuarially determined contributions to the Pension Trust and the actual Town contributions.

Capital Leases

The Town has entered into lease agreements for the purchase of various data processing equipment and copiers, public works equipment, a voicemail system and a minibus. The annual payments for the agreements are provided for by annual general fund appropriations.

Capital leases that are currently capitalized under the category of machinery and equipment were as follows:

| Cost Accumulated depreciation | \$ | 4,011,103 (323,903) |
|----------------------------------|-----|------------------------|
| Net Leased Equipment | \$_ | 3,687,200 |

The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of future minimum lease payments as of the date of inception. The following is a schedule of the minimum lease payments under the lease, and the present value of the future minimum lease payments at June 30, 2011.

| Fiscal Year | Amount |
|--|------------|
| 2012 | \$ 204,741 |
| 2013 | 193,975 |
| 2014 | 185,970 |
| 2015 | 173,018 |
| 2016 | 112,211 |
| 2017 | 112,210 |
| Less amount representing interest | (115,571) |
| Present Value of Minimum Lease Payments | \$ 866,554 |

Clean Water Fund Note Payable

The Town is currently participating in the State of Connecticut Clean Water Fund Loan Program. Currently, the Town has a temporary loan of \$23,347,737 at June 30, 2011. The loan matures on December 3, 2011 at which time it will be converted to permanent financing. The loan currently bears interest at 2%.

Bond Anticipation Note

The Town issued bond anticipation notes on February 22, 2011 maturing on February 21, 2012 for \$1,950,000. The current interest rate on the notes is 1.25% and is recorded as a liability in the Capital Projects Fund.

Other Note Payable

The Town currently has a note payable outstanding of \$489,185 for the purchase of land on 765 Sullivan Avenue. The loan requires 36 consecutive monthly payments in the amount of \$36,099 until August 1, 2012. The interest rate on the loan is 5.25%.

8. EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS

Pension Trust Fund

A. Plan Description

The Town is the administrator of two single-employer, defined benefit pension plans, the Town Plan and Board of Education Plan. Plan provisions are established and amended by the Town Council and Board of Education. The first plan includes the following groups of Town employees: management, police union, Town Hall union, highway union, pollution union, library and dispatchers' union. The second plan covers Board of Education management, custodians, secretaries and nurses. The two pension plans are part of the Town's financial reporting entity and are accounted for as pension trust funds. The plans do not issue separate, stand-alone financial reports.

As of January 1, 2010, the plans' membership consisted of:

| | Town Plan | Board of Education Plan |
|--|--------------|-------------------------------|
| Retirees and beneficiaries currently receiving benefits Terminated members entitled to benefits but not yet | 61 | 41 |
| receiving them | 14 | 14 |
| Inactive participants | 4 | 5 |
| Current active members | 112 | 92 |
| Total | 191 | 152 |

B. Summary of Significant Accounting Policies and Plan Asset Matters

Basis of Accounting

The pension trust funds' financial statements are prepared using the accrual basis of accounting. Contributions are recognized when due, pursuant to formal commitments and contractual requirements, and investment income is recognized when earned. Expenses (benefits and administration) are recognized when due and payable in accordance with the terms of each plan.

Valuation of Investments

Investments are valued at fair value, based upon quoted market prices. Securities traded on national exchanges are valued at the last reported sales price.

Benefit Provisions

Town Plan

Employees become eligible to participate in the plan upon completing one year of continuous service, attaining age 21 and agreeing in writing to make required employee contributions. Police officers are 100% vested after completing ten years of continuous service. Highway, dispatchers, pollution union, town hall, management and library employees are 100% vested after completing five years of continuous service.

Board of Education Plan

Employees become eligible to participate in the plan upon completing one year of continuous service, attaining age 21 and agreeing in writing to make required employee contributions. Employees are 100% vested after completing five years of continuous service.

C. Funding Policy

Employer Contributions

The Town is required to contribute amounts necessary to fund benefits. The Town's contributions to both plans are actuarially determined on an annual basis using the Entry Age Normal Cost Method. For both plans, administrative costs are generally financed through investment earnings.

Employee Contributions

Required employee contribution rates under the Town Plan are 7.75% of covered payroll for police employees and 4.5% for all other employees. Participants in the Board of Education Plan contribute 4.5% of covered payroll.

D. Annual Pension Cost and Net Pension Obligations

The Town's annual pension cost and net pension obligation to the Town's Retirement System for the current year were as follows:

| | - | Town | Board of Education |
|--|------|-----------|---------------------------|
| Annual required contribution | \$ | 1,500,972 | \$ 487,057 |
| Interest on net pension obligation | | 216,462 | 94,915 |
| Adjustment to annual required contribution | - | (222,545) | (97,582) |
| Annual pension cost | | 1,494,889 | 484,390 |
| Contributions made | - | 1,278,427 | 407,333 |
| Increase in net pension obligation | | 216,462 | 77,057 |
| Net Pension Obligation, Beginning of Year | - | 2,705,777 | 1,186,432 |
| Net Pension Obligation, End of Year | \$ _ | 2,922,239 | \$ 1,263,489 |

The following is a summary of certain significant actuarial assumptions and other PERS information:

| | | Board of |
|-------------------------------|-----------------------|-----------------------|
| | Town | Education |
| Valuation Date | 1/1/2010 | 1/1/2010 |
| Actuarial Cost Method | Entry Age Normal Cost | Entry Age Normal Cost |
| Amortization Method | Level Dollar, Open | Level Dollar, Open |
| Remaining Amortization Period | 10 Years | 10 Years |
| Asset Valuation Method | 5 year smoothed | 5 year smoothed |
| | Fair Value | Fair Value |
| Actuarial Assumptions: | | |
| Investment rate of return | 8% | 8% |
| Projected salary increases: | | |
| Merit | 2% | 2% |
| Inflation | 2% | 2% |

E. Trend Information

| Town Pension Plan | | | | | | | | |
|-------------------|------------------------------------|--|--|--|---|--|--|--|
| | Annual Pension Cost (APC) | | Actual Contribution | Percentage of APC Contributed | | Net Pension Obligation | | |
| \$ | 889,535 | \$ | 419,000 | 47.10% | \$ | 886,400 | | |
| | 996,876 | | 606,632 | 60.70 | | 1,276,644 | | |
| | 1,102,367 | | 668,914 | 60.80 | | 1,710,097 | | |
| | 1,216,274 | | 826,338 | 67.94 | | 2,100,033 | | |
| | 1,568,913 | | 963,169 | 61.39 | | 2,705,777 | | |
| | 1,494,889 | | 1,278,427 | 85.52 | | 2,922,239 | | |
| | Annual Pension | Boa | urd of Education I | Plan Percentage | | Net | | |
| | Cost | | Actual | of APC | | Pension | | |
| | (APC) | | Contribution | Contributed | | Obligation | | |
| \$ | | | | Contributed 77.20% | - <u>-</u> \$ | 0 | | |
| \$ | (APC) 416,360 461,135 | \$ | Contribution 321,299 457,461 | | \$ | Obligation 1,375,116 1,378,790 | | |
| \$ | 416,360 | \$ | 321,299 | 77.20% | \$ | 1,375,116 1,378,790 | | |
| \$ | 416,360 461,135 | \$ | 321,299 457,461 | 77.20% 99.20 | \$ | 1,375,116 1,378,790 1,025,699 | | |
| \$ | 416,360 461,135 480,621 | \$ | 321,299 457,461 833,712 | 77.20% 99.20 173.50 | \$ | 1,375,116 | | |
| - | \$ | Pension Cost (APC) \$ 889,535 996,876 1,102,367 1,216,274 1,568,913 1,494,889 Annual Pension Cost | Annual Pension Cost (APC) \$ 889,535 \$ 996,876 1,102,367 1,216,274 1,568,913 1,494,889 Boa Annual Pension Cost | Annual Pension Cost (APC) Actual Contribution \$ 889,535 \$ 419,000 996,876 606,632 1,102,367 668,914 1,216,274 826,338 1,568,913 963,169 1,494,889 1,278,427 Board of Education I Annual Pension Cost Actual | Annual Pension Percentage of APC Cost (APC) Actual Contribution Percentage of APC \$ 889,535 \$ 419,000 47.10% \$ 996,876 606,632 60.70 1,102,367 668,914 60.80 1,216,274 826,338 67.94 1,568,913 963,169 61.39 1,494,889 1,278,427 85.52 Board of Education Plan Percentage Cost | Annual Pension Percentage of APC Cost Actual of APC (APC) Contribution Contributed \$ 889,535 \$ 419,000 47.10% \$ 996,876 606,632 60.70 1,102,367 668,914 60.80 1,216,274 826,338 67.94 1,568,913 963,169 61.39 1,494,889 1,278,427 85.52 Board of Education Plan Percentage Cost | | |

F. Pension Plan Required Supplementary Information

| | | |] | Fow | n Pension Plan | | | |
|--|--|----------|--|------|--|--|--|--|
| Actuarial Valuation Date | Actuarial Value of Assets (a) | <u>-</u> | Actuarial Accrued Liability (AAL) Entry Age (b) | | Unfunded AAL (UAAL) (a-b) | Funded Ratio (a/b) | Covered Payroll (c) | UAAL as a % of Covered Payroll ((a-b)/c) |
| 1/1/05 1/1/06 1/1/07 1/1/08 1/1/09 | \$ 11,056,100 11,417,364 12,287,046 13,426,371 12,424,948 | \$ | 16,544,600 17,733,386 19,562,764 21,185,349 23,350,652 | \$ | (5,488,500) (6,316,022) (7,275,718) (7,758,978) (10,925,704) | 66.8% 64.4 62.8 63.4 53.2 | \$ 4,629,455 4,744,942 4,771,476 4,962,230 5,239,328 | (118.6)% (133.1) (152.5) (156.36) (208.53) |
| 1/1/10 | 12,424,948 | | 23,350,652 | | (10,925,704) | 53.2 | 5,239,328 | (208.53) |
| | | | В | oarc | l of Education | | | |
| Actuarial Valuation Date | Actuarial Value of Assets (a) | _ | Actuarial Accrued Liability (AAL) Entry Age (b) | | Unfunded AAL (UAAL) (a-b) | Funded Ratio (a/b) | Covered Payroll (c) | UAAL as a % of Covered Payroll ((a-b)/c) |
| 1/1/05 1/1/06 1/1/07 1/1/08 1/1/09 1/1/10 | \$ 5,217,193 5,436,787 6,076,770 7,209,802 6,670,839 7,867,409 | \$ | 6,281,473 6,813,845 7,114,251 7,697,888 8,534,681 9,162,890 | \$ | (1,064,280) (1,377,058) (1,037,481) (488,086) (1,863,842) (1,295,481) | 83.1% 79.8 85.4 93.7 78.2 85.86 | \$ 2,791,381 2,764,749 3,232,684 3,321,753 3,512,067 3,652,821 | (38.1) (49.8) (32.1) (14.7) (53.07) (35.47) |

Schedule of Employer Contributions

| | _ | Town Pen | sion Plan | _ | Board of Education | | | |
|-------------------------|---------------|-----------|---------------------------|----|------------------------------------|---------------------------|--|--|
| Fiscal Year Ended | Year Required | | Percentage Contributed | | Annual Required Contribution | Percentage Contributed | | |
| 6/30/06 | \$ | 890,470 | 47.10% | \$ | 419,238 | 76.60% | | |
| 6/30/07 | | 998,869 | 60.70 | | 464,398 | 98.50 | | |
| 6/30/08 | | 1,105,236 | 60.50 | | 483,721 | 172.40 | | |
| 6/30/09 | | 1,220,118 | 67.72 | | 429,319 | 82.46 | | |
| 6/30/10 | | 1,573,634 | 61.21 | | 522,765 | 82.75 | | |
| 6/30/11 | | 1,500,972 | 85.17 | | 487,057 | 80.69 | | |

G. Combining Statements

| | Sche | Schedule of Plan Assets | | | | | |
|---|------------------|-------------------------------|---------------|--|--|--|--|
| | Town Plan | Board of Education Plan | Total | | | | |
| Assets: | | | | | | | |
| Investments, at fair value: Mutual funds | \$ 15,342,224 \$ | 8,166,616 | \$ 23,508,840 | | | | |
| Net Assets Held in Trust for Pension Benefits | \$\$ | 8,166,616 | \$ 23,508,840 | | | | |

| | _ | Schedule of Changes in Plan Net Assets | | | | |
|--------------------------------|-----|--|------------|-------------------------------|------------|------------|
| | _ | Town Plan | | Board of Education Plan | . <u>-</u> | Total |
| Additions: | | | | | | |
| Contributions: | | | | | | |
| Employer | \$ | 1,278,427 | \$ | 407,333 | \$ | 1,685,760 |
| Employee | _ | 449,485 | | 182,963 | - | 632,448 |
| Total contributions | _ | 1,727,912 | | 590,296 | · • | 2,318,208 |
| Investment income: | | | | | | |
| Net investment gains | | 1,279,289 | | 700,028 | | 1,979,317 |
| Interest and dividends | _ | 312,146 | | 159,018 | | 471,164 |
| Total investment income | | 1,591,435 | | 859,046 | | 2,450,481 |
| Less investment expenses | _ | 27,903 | · - | 14,085 | · - | 41,988 |
| Net investment income | _ | 1,563,532 | . <u>-</u> | 844,961 | · - | 2,408,493 |
| Total additions | _ | 3,291,444 | . <u>-</u> | 1,435,257 | · - | 4,726,701 |
| Deductions: | | | | | | |
| Benefits | | 995,114 | | 372,786 | | 1,367,900 |
| Administration | | 46,963 | | 22,097 | - | 69,060 |
| Total deductions | _ | 1,042,077 | | 394,883 | | 1,436,960 |
| Changes in Net Assets | | 2,249,367 | | 1,040,374 | | 3,289,741 |
| Net Assets - January 1, 2011 | _ | 13,092,857 | · - | 7,126,242 | • | 20,219,099 |
| Net Assets - December 31, 2011 | \$_ | 15,342,224 | \$ | 8,166,616 | \$ | 23,508,840 |

Defined Contribution Plan

A. Plan Description

The Town is the administrator of a single-employer, defined contribution pension plan, the Town of South Windsor Employee Benefit Plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. The Plan covers Town nonbargaining unit employees, members of the Police Union hired after July 1, 2005 and members of the Public Works, Community Service officers and Pollution Control unions hired after July 1, 2008.

B. Plan Provisions

Town nonbargaining unit employees, members of the Police Union hired after July 1, 2005 and members of the Public Works, Community Service Officers and Pollution Control Unions hired after July 1, 2008 who have completed a 12-month period of service shall be eligible to participate in the Plan at the beginning of the payroll period next commencing thereafter. There is no minimum age requirement. For Police, Public Works, Community Service Officers and Pollution Control Union members, benefits vest 20% per year, reaching 100% after five years of participation. For Town nonbargaining unit employees, benefits vest 100% upon eligibility of the employee. Plan provisions and the authority to amend the provisions are established by the Town Council.

C. Contribution Requirements and Contributions Made

The employer contribution for members of the Police Union hired after July 1, 2005 and Public Works, Community Service Officers and Pollution Control Unions hired after July 1, 2008 is 6.0% of earnings. The total Town contribution during the year ended June 30, 2011 for these groups was \$26,764 and represented 6.0% of covered payroll. The employees' contributions were \$32,005 and represented the required 6.0% of covered payroll plus any additional contributions up to the IRS allowable maximum. The employer contribution for Town management group employees is 12.07% of earnings. The total Town contribution during the year ended June 30, 2011 for this group was \$288,016 and represented 12.07% of covered payroll. The employees' required contributions were \$107,421 and represented 4.5% of covered payroll. The authority to establish and amend contribution requirements is by the Town Council.

D. Employer and Employee Obligations

Members are required to contribute between 4.5% and 6.0% of their annual earnings. The Town is required to contribute between 6.0% and 12.07% of the members' annual earnings.

E. Teachers' Retirement

All Town of South Windsor Board of Education certified employees participate in the State of Connecticut Teachers' Retirement System under Section 10.183 of the General Statutes of the State of Connecticut. A teacher is eligible to receive a normal retirement benefit if he or she has: 1) attained age 60 and has accumulated 20 years of credited service in the public schools of Connecticut, or 2) attained any age and has accumulated 35 years of credited service, at least 25 years of which are service in the public schools of Connecticut.

The Board of Education withholds 7.25% of all teachers' annual salaries and transmits the funds to the State Teachers' Retirement Board. Teacher payroll subject to retirement amounted to \$30,035,834 or 76.3% of the total Board of Education professional payroll of \$39,349,154.

The retirement system for teachers is funded by the State based upon the recommendation of the Teachers' Retirement Board. Such contribution includes amortization of actuarially computed unfunded liability. The Town does not have any liability for teacher pensions. For the year ended June 30, 2011, the Town has recorded, in the General Fund, intergovernmental revenue and education expenditures in the amount of \$4,774,520 as payments made by the State of Connecticut on behalf of the Town.

The State of Connecticut Teacher Retirement System is considered to be a part of the State of Connecticut financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports may be obtained by writing to the State of Connecticut, Office of the State Comptroller, 55 Elm Street, Hartford, Connecticut 06106.

9. FUND BALANCE DEFICITS

The Animal Control Fund had a fund balance deficit as of June 30, 2011 in the amount of \$26,152. This deficit will be funded with future charges for services and General Fund contributions.

The Capital Projects fund showed a deficit fund balance at June 30, 2011 of \$15,517,371. This deficit will be funded through long-term debt and other contributions.

10. RISK MANAGEMENT

The Town is exposed to various risks of loss including torts; public official liabilities; police liability; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Generally, the Town obtains commercial insurance for these risks, but has chosen to retain the risk for the Town and Board of Education employees' medical claims. This fund is reported as an Internal Service Fund. During the year, deductibles paid by the Town were insignificant. Settled claims have not exceeded insurance in any of the past three years. There were no significant reductions in insurance coverage from amounts held the prior year.

A third party administers the medical insurance plan for which the Town pays a fee. The Town has purchased a stop loss policy for total claims in any one year exceeding an aggregate of 120% of expected claims and for individual claims exceeding \$150,000.

The medical insurance fund is substantially funded by the Town's General Fund based upon estimates for the number of employees and type of coverage (single or family) and trends in the insurance claims and estimates for administration. The claims liability is based on the requirements of GASB Statements No. 10 and 30, which require that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is possible that a liability has been incurred at the date of the financial statements and the amount of the possible loss can be reasonably estimated. The amount of claim accrual is based on the ultimate costs of settling the claim, which includes past experience data, inflation and other future economic and societal factors and incremental claim adjustment expenses, net of estimated subrogation recoveries. The claim accrual does not include other allocated or unallocated claims adjustment expenses.

An analysis of the activity in the claims liability for the medical insurance fund is as follows:

| | _ | Claims Payable July 1 | Current Year Claims and Changes in Estimates | Claims Payments | Claims Payable June 30 |
|-------------------------|----|-----------------------------|---|--------------------------------|----------------------------------|
| Medical Insurance Fund: | | | | | |
| 2009-2010 2010-2011 | \$ | 765,208 839,500 | \$ 12,966,784 13,520,729 | \$ 12,892,492 13,526,479 | \$ 839,500 833,750 |

The Town is a member of the Connecticut Interlocal Risk Management Agency (CIRMA), an unincorporated association of Connecticut local public agencies, which was formed in 1980 by the Connecticut Conference of Municipalities for the purpose of establishing and administering an interlocal risk management program pursuant to the provisions of Section 7-479a et seq. of the Connecticut General Statutes.

The Town is a member of CIRMA's Liability-Automobile-Property Pool, a risk-sharing pool. The Liability-Automobile-Property Pool provides general liability, automobile liability, employee benefit liability, public officials and property coverage. The premium is subject to these coverages, and claims and expense payments falling within the deductible amounts are the responsibility of the Town. CIRMA's Liability-Automobile-Property Pool retains \$1,000,000 per occurrence for each line of liability coverage.

The Town is also a member of CIRMA's Workers' Compensation Pool, a risk-sharing pool. The Workers' Compensation Pool provides statutory benefits pursuant to the provisions of the Connecticut Workers' Compensation Act. The coverage is subject to an incurred loss retrospective rating plan, and losses incurred in coverage period will be evaluated at 18, 30 and 42 months after the effective date of coverage. CIRMA's Workers' Compensation Pool retains \$1,000,000 per occurrence and purchases reinsurance above that amount to the limit of liability of \$10 million per occurrence.

11. OTHER POSTEMPLOYMENT BENEFITS

A. Plan Description

The Town, in accordance with various collective bargaining agreements, provides retiree medical benefits for the lifetime of the retired member and covered dependents. The plan is a single-employer plan that covers Police, Town, Teachers, and Board of Education employees as further defined in collective bargaining agreements and other written materials. Eligibility and premium sharing information is detailed in the various collective bargaining agreements. The Town does not issue separate stand-alone financial statements for the plan.

At July 1, 2009, plan membership consisted of the following:

| Active members | 833 |
|----------------------------|-----|
| Retired members | 94 |
| Spouses of retired members | 54 |
| | |
| Total Participants | 981 |

B. Funding Policy

The Town currently pays for postemployment health care benefits on a pay-as-you-go basis. The Town has established a trust fund to irrevocably segregate assets to fund the liability associated with the postemployment benefits, which is reported as a trust fund in accordance with GASB guidelines. The contribution requirements of plan members and the Town have also negotiated with the various unions representing the employees. Retired plan members and beneficiaries currently receiving benefits are required to contribute specified amounts monthly towards the cost of health insurance premiums. The funding strategy for postemployment obligations are based on the following:

Teachers and Administrators

- Those individuals retired under the Connecticut Sate Teachers Reitrement system shall be eligible to receive health benefits for self and spouse.
- Earliest of age 60 with 20 years of service, or completion of 35 years of service regardless of age. Early retirement is the earliest of age 60 with 10 years of service, any age with 25 years of service, or age 55 with 20 years of service.
- 100% of premium is paid by retiree.

Board of Education SWESS (Support Staff), BOE Non-Union, BOE Custodians/Maintenance, BOE Food-Service Staff and BOE Nurses

- A retired member shall be eligile to continue health benefits (medical only for Custodians/Maintenance and Nurses) for self and spouse.
- Retirement date is the later of age 62 or the completion of 10 years of service. Early retirement is the first of any month within 10 years of Normal Retirement Date.
- Nurses must be at least age 55 with 10 years of continuous service as a schoool nurse.
- 100% of premium is paid by retiree.

Police

- Completion of 25 years of service or attainment of age 50.
- The Town contributes 75% of the cost of the health insurance for members hired before July 1, 2006. Members hired after July 1, 2006 have the option of conitnuing medical benefits at their own expense. The retiree shall contribute the remainer of the cost. Coverage is pre-65 only.
- In the event of an employee's death in the line of duty, the Town shall contribute 100% of the health insurance cost coverage for spouse and dependents. Such contribution shall not exceed a period of 12 months.

Town Hall Union and Non-Bargaining (Management and Library)

- Retired employees with at least 10 years of service shall be eligible to continue health coverage at the Town's group rates.
- Retirement eligibility is age 62 for Town Hall and Management employees and age 65 for the Library.
- 100% of premium is paid by retiree.

Town (Pollution Union, Dispatchers, and Public Works)

- Retired employees with attainment of age 60 may continue health coverage at the Town group rates.
- 100% of premium is paid by retiree.

Annual OPEB Cost and Net OPEB Obligations

The Town of South Windsor's annual other post employment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation (asset):

| Annual required contribution (ARC) Interest on OPEB obligation | \$ 700,000 (480) |
|---|------------------------|
| Adjustment to annual required contribution | 376 |
| | |
| Annual OPEB cost | 699,896 |
| Contributions made | 700,000 |
| | |
| Decrease in net OPEB obligation | (104) |
| Net OPEB asset, beginning of year | (6,000) |
| | |
| Net OPEB Asset, End of Year | \$ (6,104) |

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal year ended June 30, 2011 is presented below. The year of implementation was June 30, 2009:

| FiscalAnnualYearOPEBEndedCost (AOC) | | | Actual Contribution | Percentage of AOC Contributed | _ | Net OPEB Obligation (Asset) | |
|-------------------------------------|----|---------|----------------------------|-------------------------------------|----|--------------------------------------|--|
| 6/30/2009 | \$ | 631,000 | \$ 631,000 | 100% | \$ | - | |
| 6/30/2010 | | 665,000 | 671,000 | 101% | | (6,000) | |
| 6/30/2011 | | 699,896 | 700,000 | 100% | | (6,104) | |

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about the future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as accrual results are compared with past expectations and new estimates are made about the future. The following schedule of funding progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Schedule of Funding Progress

| Actuarial Valuation Date | Actuarial Value of Assets | Actuarial Accrued Liability (AAL) | Unfunded AAL (UAAL) | Funded Ratio | Covered Payroll | UAAL as a Percentage of Covered Payroll |
|--------------------------------|-------------------------------------|--|-------------------------------|-----------------|--------------------|--|
| 7/1/2007 7/1/2009 | \$ - | \$ 5,569,000 5,906,000 | \$ 5,569,000 5,906,000 | 0.0% 0.0% | N/A N/A | N/A N/A |

Schedule of Employer Contributions

| Fiscal Year | _ | Annual Required Contribution | Percentage Contributed |
|----------------|----|------------------------------------|---------------------------|
| 6/30/2009 | \$ | 631,000 | 100% |
| 6/30/2010 | | 665,000 | 101% |
| 6/30/2011 | | 700,000 | 100% |

Projections for benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit cost between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2009 actuarial valuation, the projected unit credit actuarial cost method was used with level percentage amortization over 25 years for police and 30 years for all other employees. The actuarial assumptions include a 4.0% rate of return, which is the rate of the expected long-term investment returns of plan assets calculated based on the funding policy of the plan at the valuation date.

13. CONTINGENT LIABILITIES

There are various suits and claims pending against the Town, none of which, individually or in the aggregate, is believed by counsel to be likely to result in a judgment or judgments that would materially affect the Town's financial position.

14. FUND BALANCE

The components of fund balance for the governmental funds at June 30, 2011 are as follows:

| | General Fund | Capital Projects | Sewer Operating Fund | Nonmajor Governmental Funds | Total |
|--------------------------|-----------------|---------------------|----------------------------|-----------------------------------|----------------|
| Fund balances: | | | | | |
| Nonspendable: | | | | | |
| Inventory | \$ | \$ | \$ | \$ 39,341 | \$ 39,341 |
| Prepaid items | 4,836 | | | | 4,836 |
| Restricted for: | | | | | |
| Education | | | | 5,028 | 5,028 |
| Public safety | | | | 92,214 | 92,214 |
| Public works | | | | 261,446 | 261,446 |
| Health and welfare | | | | 268,051 | 268,051 |
| Capital projects | | 9,136,050 | | | 9,136,050 |
| Committed to: | | | | | |
| General government | | | | 261,319 | 261,319 |
| Public works | | | 398,630 | | 398,630 |
| Culture and recreation | | | | 252,044 | 252,044 |
| Education | | | | 304,590 | 304,590 |
| Assigned to: | | | | | |
| Subsequent year's budget | 1,500,000 | | | | 1,500,000 |
| General government | 14,731 | | | | 14,731 |
| Public safety | 14,341 | | | | 14,341 |
| Public works | 121,075 | | | | 121,075 |
| Health and welfare | 3,253 | | | | 3,253 |
| Culture and recreation | 21,539 | | | | 21,539 |
| Education | 1,265,555 | | | | 1,265,555 |
| Unassigned | 3,431,794 | (24,653,421) | | (26,152) | (21,247,779) |
| Total Fund Balances | \$ 6,377,124 | \$ (15,517,371) | \$ 398,630 | \$ 1,457,881 | \$ (7,283,736) |

SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND

FOR THE YEAR ENDED JUNE 30, 2011

| | _ | Original Budget | | Final Budget | | Actual | _ | Variance With Final Budget Over (Under) |
|--|----|--------------------|------------|-----------------|------------|------------|----|---|
| Property Taxes: | | | | | | | | |
| Current taxes | \$ | 76,311,208 | \$ | 76,311,208 | \$ | 76,038,924 | \$ | (272,284) |
| Delinquent taxes | | 475,000 | | 475,000 | | 582,926 | | 107,926 |
| Supplemental motor vehicles | | 485,000 | | 485,000 | | 500,674 | | 15,674 |
| Interest | | 300,000 | | 300,000 | | 414,869 | | 114,869 |
| Liens | | 4,000 | | 4,000 | | 7,150 | | 3,150 |
| Housing authority - PILOT (in lieu of taxes) | | 20,000 | | 20,000 | | 22,897 | | 2,897 |
| Telephone access relief | | 80,000 | | 80,000 | | 49,375 | | (30,625) |
| Total property taxes | _ | 77,675,208 | · - | 77,675,208 | - | 77,616,815 | - | (58,393) |
| Intergovernmental: | | | | | | | | |
| State assistance - education: | | | | | | | | |
| School building grants | | 696,078 | | 696,078 | | 696,079 | | 1 |
| Education equalization | | 11,321,457 | | 11,321,457 | | 11,113,143 | | (208,314) |
| Other assistance: | | ,,, | | ,,, | | ,, | | () |
| Recovery Act - Board of Education | | 1,834,504 | | 1,834,504 | | 1,834,504 | | - |
| Elderly tax freeze | | 3,000 | | 3,000 | | 3,713 | | 713 |
| State in lieu of taxes | | 68,343 | | 68,343 | | 71,688 | | 3,345 |
| DOT Elderly Transportation | | 00,010 | | 00,010 | | 30,345 | | 30,345 |
| Elderly tax relief | | 125,300 | | 125,300 | | 137,853 | | 12,553 |
| State sundry grants | | 25,000 | | 25,000 | | 104,116 | | 79,116 |
| Youth service grants | | 20,000 | | 20,000 | | 22,589 | | 2,589 |
| Manufacturer's equipment and machinery | | 1,240,000 | | 1,240,000 | | 1,084,232 | | (155,768) |
| Veterans' exemption | | 16,000 | | 16,000 | | 14,283 | | (1,717) |
| Total intergovernmental | _ | 15,349,682 | | 15,349,682 | | 15,112,545 | - | (237,137) |
| Charges for services: | | | | | | | | |
| Building permits | | 750,000 | | 750,000 | | 299,068 | | (450,932) |
| Town Manager's rents | | 18,300 | | 18,300 | | 17,492 | | (808) |
| Probate court rentals | | | | | | 2,677 | | 2,677 |
| Town Clerk fees | | 410,000 | | 410,000 | | 484,179 | | 74,179 |
| Planning and zoning fees | | 5,000 | | 5,000 | | 4,311 | | (689) |
| General government sundry | | 75,000 | | 75,000 | | 126,418 | | 51,418 |
| Police | | 26,000 | | 26,000 | | 22,906 | | (3,094) |
| Educational rentals | | 10,000 | | 10,000 | | 12,230 | | 2,230 |
| Engineering permits | | 2,000 | | 2,000 | | 5,170 | | 3,170 |
| Zoning board of appeals | | 2,000 | | 2,000 | | 1,295 | | (705) |
| Refuse and recycling | | 143,270 | | 143,270 | | 105,140 | | (38,130) |
| Fire Marshall fees | | 120,000 | | 120,000 | | 18,559 | | (101,441) |
| Total charges for services | | 1,561,570 | _ | 1,561,570 | _ | 1,099,445 | - | (462,125) |
| Investment Earnings | _ | 125,000 | · <u> </u> | 125,000 | · <u> </u> | 48,914 | _ | (76,086) |
| Other revenues: | | | | | | | | |
| Cancellation of prior year encumbrances | _ | | · _ | | . <u> </u> | 88,135 | _ | 88,135 |
| Total revenues | _ | 94,711,460 | . <u> </u> | 94,711,460 | · <u> </u> | 93,965,854 | _ | (745,606) |

SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2011

| | | Original Budget | _ | Final Budget | _ | Actual | _ | Variance With Final Budget Over (Under) |
|---|-----------|--------------------|----|-----------------|----|------------|----|---|
| Other Financing Sources: Transfers in: | | | | | | | | |
| Sewer Operating | \$ | 37,240 | \$ | 37,240 | \$ | 37,240 | \$ | |
| Library funds | φ | 25,000 | φ | 25,000 | φ | 25,776 | φ | - 776 |
| Total other financing sources | | 62,240 | - | 62,240 | - | 63,016 | - | 776 |
| Total Revenues and Other Financing Sources | \$ | 94,773,700 | \$ | 94,773,700 | - | 94,028,870 | \$ | (744,830) |
| Budgetary revenues are different from GAAP revenues because: | | | | | | | | |
| Cancellation of prior year encumbrances are recognized as budge | tary reve | enue | | | | (88,135) | | |
| Contribution from recreation fund not budgeted as revenue | | | | | | 100,000 | | |
| State on-behalf payments | | | | | | 4,774,520 | | |
| Premium on bonds | | | | | - | 102,103 | | |
| Total Revenues and Other Financing Sources as Reported on the St Revenues, Expenditures and Changes in Fund Balances - Governm | | of | | | ¢ | 00 017 259 | | |
| Funds - Exhibit IV | | | | | \$ | 98,917,358 | | |

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND

FOR THE YEAR ENDED JUNE 30, 2011

| | Original Budget | Final Budget | Actual | Variance With Final Budget (Over)Under |
|----------------------------------|--------------------|-----------------|------------|--|
| General Government: | | | | |
| Legislative: | | | | |
| Town council | \$206,540 | \$ 218,695 | \$ 200,144 | \$ 18,551 |
| Boards and Commissions: | | | | |
| Human relations commission | 2,500 | 2,524 | 2,524 | - |
| Historic district commission | 1,000 | 1,160 | 1,148 | 12 |
| Public building commission | 520 | 520 | | 520 |
| Housing authority | 4,476 | 1,890 | 1,890 | - |
| South Windsor redevelopment | 1,000 | 840 | 115 | 725 |
| Inland/wetlands - conservation | 5,525 | 5,525 | 2,813 | 2,712 |
| Land preservation advisory | 300 | 300 | | 300 |
| Open space task force | 750 | 530 | 530 | - |
| Park and recreation commission | 4,500 | 4,500 | 1,260 | 3,240 |
| Planning and zoning | 7,250 | | 5,406 | 1,844 |
| Zoning board of appeals | 2,500 | 2,500 | 2,093 | 407 |
| Juvenile fire setter commission | 1,500 | 1,500 | 865 | 635 |
| Economic development coordinator | 3,000 | | 759 | 2,241 |
| | | | | |
| Total boards and commissions | 34,821 | 32,039 | 19,403 | 12,636 |
| Judicial: | | | | |
| Probate court | 11,277 | 11,277 | 9,061 | 2,216 |
| Elections: | | | | |
| Registrar of voters | 136,037 | 157,533 | 139,310 | 18,223 |
| Executive: | | | | |
| Town manager | 255,499 | 275,983 | 273,348 | 2,635 |
| Human resources | 162,091 | 141,607 | 135,612 | 5,995 |
| Total executive | 417,590 | 417,590 | 408,960 | 8,630 |
| Community Development: | | | | |
| Planning department | 305,232 | 305,232 | 288,200 | 17,032 |
| Building department | 227,560 | 218,041 | 187,721 | 30,320 |
| Total community development | 532,792 | 523,273 | 475,921 | 47,352 |
| Finance: | | | | |
| Assessor | 269,585 | 266,585 | 254,785 | 11,800 |
| Board of tax review | 255 | 255 | | 255 |
| Collector of revenue | 194,800 | 197,800 | 194,920 | 2,880 |
| Finance office | 326,208 | | 316,228 | 9,980 |
| Total finance | 790,848 | 790,848 | 765,933 | 24,915 |
| Recording and Reporting: | | | | |
| Town clerk | 183,143 | 208,143 | 196,101 | 12,042 |
| Law: | | | | |
| Town attorney | 175,000 | 187,800 | 187,766 | 34 |
| | | | | |

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2011

| | _ | Original Budget | - | Final Budget | _ | Actual | - | Variance With Final Budget (Over) Under |
|---|----|--------------------|----|-----------------|----|-----------|----|---|
| Central Services: | | | | | | | | |
| Town hall | \$ | 288,550 | \$ | 298,069 | \$ | 273,045 | \$ | 25,024 |
| Information Technology | | 490,832 | | 499,807 | | 464,524 | | 35,283 |
| Total quality management implementation | | 17,615 | | 17,615 | | 6,256 | | 11,359 |
| Media | - | 16,984 | - | 16,984 | - | 7,413 | - | 9,571 |
| Total central services | _ | 813,981 | - | 832,475 | _ | 751,238 | - | 81,237 |
| Total general government | _ | 3,302,029 | - | 3,379,673 | _ | 3,153,837 | - | 225,836 |
| Public Safety: | | | | | | | | |
| Police Protection: | | | | | | | | |
| Police administration | | 456,095 | | 432,090 | | 415,120 | | 16,970 |
| Operations | | 2,901,135 | | 2,929,180 | | 2,884,481 | | 44,699 |
| Support services | | 1,859,720 | | 1,857,179 | | 1,647,178 | | 210,001 |
| Community services | - | 140,720 | - | 139,220 | - | 124,837 | - | 14,383 |
| Total police protection | - | 5,357,670 | - | 5,357,669 | _ | 5,071,616 | - | 286,053 |
| Fire Protection: | | | | | | | | |
| Fire marshal | | 126,851 | | 126,851 | | 122,172 | | 4,679 |
| Volunteer fire department | | 665,462 | | 665,462 | | 665,462 | | - |
| Hydrants and water lines | - | 697,000 | - | 713,886 | - | 685,416 | - | 28,470 |
| Total Fire Protection | - | 1,489,313 | - | 1,506,199 | _ | 1,473,050 | - | 33,149 |
| Other protection: | | | | | | | | |
| Street lights | - | 409,500 | - | 410,600 | _ | 410,094 | - | 506 |
| Total Public Safety | - | 7,256,483 | - | 7,274,468 | _ | 6,954,760 | - | 319,708 |
| Public Works: | | | | | | | | |
| Administration: | | | | | | | | |
| Management | - | 133,790 | - | 133,790 | _ | 131,285 | - | 2,505 |
| Engineering: | | | | | | | | |
| Technical support | - | 379,447 | - | 379,447 | _ | 365,342 | - | 14,105 |
| Street services: | | | | | | | | |
| Highway maintenance | | 2,093,442 | | 2,261,882 | | 2,103,978 | | 157,904 |
| Fleet Services | - | 797,745 | - | 846,896 | _ | 717,028 | - | 129,868 |
| Total Street Services | _ | 2,891,187 | - | 3,108,778 | _ | 2,821,006 | - | 287,772 |
| Public Buildings: | | | | | | | | |
| Building maintenance | - | 1,248,219 | - | 1,319,298 | _ | 1,274,697 | - | 44,601 |
| Pollution Control: | | | | | | | | |
| Refuse and Recycling | - | 1,866,164 | - | 1,936,233 | _ | 1,865,764 | - | 70,469 |
| Total Public Works | _ | 6,518,807 | _ | 6,877,546 | _ | 6,458,094 | _ | 419,452 |
| | | | _ | | _ | | | |

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2011

| | Original Budget | Final Budget | Actual | Variance With Final Budget (Over) Under |
|------------------------------------|--------------------|-----------------|------------|---|
| Human Services: | | | | |
| Conservation of Health: | | | | |
| Environmental health | | \$ 78,200 | \$ 78,012 | \$ 188 |
| Visiting nurse community care | 17,825 | 11,825 | 10,000 | 1,825 |
| Total Conservation of Health | 91,110 | 90,025 | 88,012 | 2,013 |
| Human service programs: | | | | |
| Administration | 160,286 | 161,242 | 157,700 | 3,542 |
| Youth and family services | 251,456 | 227,493 | 223,729 | 3,764 |
| Adult and senior services | 319,951 | 342,958 | 335,609 | 7,349 |
| Mini-bus service | 53,350 | 59,350 | 58,623 | 727.00 |
| Sheltered workshops | 4,624 | 4,624 | 4,624 | |
| Total Human Services Programs | 789,667 | 795,667 | 780,285 | 15,382 |
| Total Human Services | 880,777 | 885,692 | 868,297 | 17,395 |
| Culture and Recreation: | | | | |
| Recreation administration | 294,830 | 294,830 | 281,333 | 13,497 |
| Parks and Grounds | 1,125,868 | 1,156,814 | 1,082,972 | 73,842 |
| Library | 987,527 | 987,528 | 976,804 | 10,724 |
| Liotay | | | 770,004 | 10,724 |
| Total Culture and Recreation | 2,408,225 | 2,439,172 | 2,341,109 | 98,063 |
| Education | 63,000,000 | 63,000,000 | 62,998,921 | 1,079 |
| Insurance and benefits: | | | | |
| Municipal insurance: | | | | |
| Insurance - casualty | 210,414 | 224,726 | 224,718 | 8 |
| Pension Contribution: | | | | |
| Pension Contribution: Pension | 1 400 717 | 1 445 090 | 1 420 579 | 15 /11 |
| | 1,488,717 | 1,445,989 | 1,430,578 | 15,411 |
| Social security | 901,906 | 891,417 | 841,581 | 49,836 |
| Total Pension Contributions | 2,390,623 | 2,337,406 | 2,272,159 | 65,247 |
| Health and life insurance | 2,678,078 | 2,678,078 | 2,674,866 | 3,212 |
| Workers' compensation | 390,734 | 373,848 | 350,798 | 23,050 |
| Unemployment compensation | 15,000 | 55,007 | 55,007 | |
| Salary contingency | 30,000 | | | |
| Total Insurance and Benefits | 5,714,849 | 5,669,065 | 5,577,548 | 91,517 |
| Other: | | | | |
| Contingency | 165,000 | | | - |
| South Windsor patriotic commission | 13,500 | 13,500 | 13,484 | 16 |
| Cemeteries | 3,000 | 3,000 | 3,000 | - |
| Wood Memorial Library | 7,500 | 7,500 | 7,500 | |
| Total Other | 189,000 | 24,000 | 23,984 | 16 |

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2011

| | _ | Original Budget | | Final Budget | | Actual | Variance With Final Budget (Over) Under |
|---|----|--------------------|-----|-----------------|-----|---|---|
| Debt Service: | | | | | | | |
| Principal | \$ | 3,455,000 | \$ | 3,455,000 | \$ | 3,455,000 | \$ - |
| Interest | - | 1,586,925 | • • | 1,586,925 | • • | 1,576,659 | 10,266 |
| Total Debt service | - | 5,041,925 | • • | 5,041,925 | | 5,031,659 | 10,266 |
| Total expenditures | - | 94,312,095 | | 94,591,541 | | 93,408,209 | 1,183,332 |
| Other Financing Uses: | | | | | | | |
| Transfer Out | _ | 1,261,605 | | 982,159 | | 982,159 | |
| Total | \$ | 95,573,700 | \$ | 95,573,700 | : | 94,390,368 | \$ 1,183,332 |
| Budgetary expenditures are different from GAAP expenditures because: Encumbrances for purchases and commitments ordered but not received are r year the order is placed for budgetary purposes, but in the year received for r reporting purposes Contribution from the recreation fund not budgeted State on-behalf payments Bond issuance costs | | | | | - | (1,116,511) 100,000 4,774,520 82,946 | |

Total Expenditures and Other Financing Uses as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds - Exhibit IV

\$ 98,231,323

SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL - BUDGETARY BASIS - SEWER OPERATING FUND

FOR THE YEAR ENDED JUNE 30, 2011

| | _ | Original Budget | _ | Final Budget | _ | Actual |] | ariance With Final Budget Over (Under) |
|--|----|--------------------|----|-----------------|----|-----------|----|--|
| Revenues: | | | | | | | | |
| Charges for services | \$ | 2,933,256 | \$ | 2,933,256 | \$ | 3,180,966 | \$ | 247,710 |
| Investment income | | 7,800 | | 7,800 | | 3,757 | | (4,043) |
| Miscellaneous | | | | | | 4,609 | | 4,609 |
| Total revenues | _ | 2,941,056 | _ | 2,941,056 | _ | 3,189,332 | _ | 248,276 |
| Expenditures: | | | | | | | | |
| Full time salaries | | 740,566 | | 740,566 | | 731,424 | | 9,142 |
| Overtime | | 91,743 | | 91,743 | | 119,969 | | (28,226) |
| Longevity | | 1,820 | | 1,820 | | 850 | | 970 |
| Employee benefits | | 419,058 | | 419,058 | | 426,766 | | (7,708) |
| Office supplies | | 1,000 | | 1,000 | | 800 | | 200 |
| Operating material | | 147,500 | | 147,500 | | 160,499 | | (12,999) |
| Motor vehicle supplies | | 15,102 | | 15,102 | | 9,753 | | 5,349 |
| Uniforms and clothing | | 6,450 | | 6,450 | | 4,868 | | 1,582 |
| Fleet and equipment repair | | 80,650 | | 80,650 | | 54,146 | | 26,504 |
| Professional | | 193,000 | | 193,000 | | 190,626 | | 2,374 |
| Rental and leases | | 4,520 | | 4,520 | | 4,917 | | (397) |
| Utilities | | 366,400 | | 366,400 | | 430,224 | | (63,824) |
| Maintenance contracts | | 98,832 | | 98,832 | | 119,185 | | (20,353) |
| Repair and maintenance equipment | | 11,800 | | 11,800 | | 3,777 | | 8,023 |
| Contracted services | | 1,195 | | 1,195 | | | | 1,195 |
| Fees and memberships | | 4,100 | | 4,100 | | 1,955 | | 2,145 |
| Contracted services | | 488,150 | | 488,150 | | 583,711 | | (95,561) |
| Office equipment | | 1,600 | | 1,600 | | | | 1,600 |
| Department equipment | | 7,000 | | 7,000 | | | | 7,000 |
| Boards and Commissions - Office supplies | | 100 | | 100 | | 108 | | (8) |
| Boards and Commissions - Advertising | | 600 | | 600 | | 1,143 | | (543) |
| Debt service | | 195,630 | | 195,630 | | 195,628 | | 2 |
| Total expenditures | _ | 2,876,816 | _ | 2,876,816 | _ | 3,040,349 | _ | (163,533) |
| Excess of Revenues over Expenditures | | 64,240 | | 64,240 | | 148,983 | | 84,743 |
| Other Financing Sources (Uses): | | | | | | | | |
| Transfers in | | 23,000 | | 23,000 | | 12,474 | | (10,526) |
| Transfers out | | (87,240) | | (87,240) | | (87,240) | | (10,020) |
| | | (07,210) | | (07,210) | | (07,210) | | |
| Net Change in Fund Balance | \$ | - | \$ | - | | 74,217 | \$ | 74,217 |
| Fund Balance - July 1, 2010 | | | | | | 317,445 | | |
| Fund Balance - June 30, 2011 | | | | | \$ | 391,662 | | |
| | | | | | - | | | |
| Reconciliation to GAAP Basis | | _ | | | | | | |
| | _ | Revenues | - | Expenditures | | | | |
| Balance, Budgetary Basis - June 30, 2011 | \$ | 3,189,332 | \$ | 3,040,349 | | | | |
| Encumbrances outstanding at June 30, 2010 liquidated | | (| | | | | | |
| and cancelled during the year ended June 30, 2011 | | (4,609) | | 2,297 | | | | |
| Encumbrances charged to budgetary expenditures | | | | | | | | |
| during the year ended June 30, 2011 | | | _ | (6,968) | | | | |

\$_____

Balance, GAAP Basis - June 30, 2011

3,184,723 \$

3,035,678

GENERAL FUND

COMPARATIVE BALANCE SHEET

JUNE 30, 2011 AND 2010

| | _ | 2011 | _ | 2010 |
|---|-----|------------|-----|------------|
| ASSETS | | | | |
| Cash and cash equivalents | \$ | 14,793,440 | \$ | 8,438,224 |
| Property taxes receivable, net of allowance | | 2,412,957 | | 2,383,536 |
| Intergovernmental | | 517,024 | | 2,024,813 |
| Other accounts receivable | | 1,807,904 | | 1,984,491 |
| Due from other funds | | 1,120,229 | | 997,454 |
| Prepaid items | _ | 4,836 | _ | 24,839 |
| Total Assets | \$_ | 20,656,390 | \$ | 15,853,357 |
| LIABILITIES AND FUND BALANCE | | | | |
| Liabilities: | | | | |
| Accounts payable and accrued liabilities | \$ | 1,449,642 | \$ | 2,029,403 |
| Due to other funds | | 8,400,285 | | 2,995,503 |
| Deferred revenues | _ | 4,429,339 | _ | 5,137,362 |
| Total liabilities | _ | 14,279,266 | | 10,162,268 |
| Fund balance: | | | | |
| Nonspendable | | 4,836 | | 24,839 |
| Assigned | | 2,940,494 | | 1,216,571 |
| Unassigned | | 3,431,794 | | 4,449,679 |
| Total fund balance | _ | 6,377,124 | _ | 5,691,089 |
| Total Liabilities and Fund Balance | \$_ | 20,656,390 | \$_ | 15,853,357 |

SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED AND OUTSTANDING

FOR THE YEAR ENDED JUNE 30, 2011

| | Uncollected | Lawful Co | orrections | Transfers | U | Collections | | | Uncollected |
|---------------|-----------------------|--------------|------------|----------------|----------------------|-----------------|----------|---------------|------------------------|
| Grand List | Taxes July 1, 2010 | Additions | Deductions | To Suspense | Taxes Collectible | Taxes | Interest | Total | Taxes June 30, 2011 |
| 2009 \$ | 77,925,535 \$ | 6 475,630 \$ | 882,675 | \$ | \$ 77,518,490 \$ | 76,539,598 \$ | 121,297 | \$ 76,660,895 | \$ 978,892 |
| 2008 | 1,104,861 | 1,268 | 26,303 | | 1,079,826 | 550,931 | 143,685 | 694,616 | 528,895 |
| 2007 | 458,615 | 296 | 1,578 | | 457,333 | 95,983 | 69,003 | 164,986 | 361,350 |
| 2006 | 321,585 | 7 | 2,174 | | 319,418 | 34,269 | 32,275 | 66,544 | 285,149 |
| 2005 | 170,887 | 11 | 2,507 | | 168,391 | 7,994 | 13,753 | 21,747 | 160,397 |
| 2004 | 163,802 | 46 | | 72,584 | 91,264 | 9,430 | 11,064 | 20,494 | 81,834 |
| 2003 | 153,994 | | 273 | 71,142 | 82,579 | 3,087 | 5,628 | 8,715 | 79,492 |
| 2002 | 75,882 | | | | 75,882 | | 4,779 | 4,779 | 75,882 |
| 2001 | 85,671 | | | | 85,671 | 458 | 3,779 | 4,237 | 85,213 |
| 2000 | 79,968 | 85 | | | 80,053 | 85 | 3,522 | 3,607 | 79,968 |
| 1999 | 142,794 | | 273 | | 142,521 | 1,147 | 2,971 | 4,118 | 141,374 |
| 1998 | 84,715 | 99 | 375 | | 84,439 | 1,751 | 8,931 | 10,682 | 82,688 |
| 1997 | 68,699 | | 6 | | 68,693 | 52 | | 52 | 68,641 |
| 1996 | 63,291 | | | | 63,291 | 54 | | 54 | 63,237 |
| 1995 | 60,758 | | | | 60,758 | 59 | 1,331 | 1,390 | 60,699 |
| \$ | 80,961,057 \$ | 6\$ | 916,164 | \$ 143,726 | \$ 80,378,609 \$ | 5 77,244,898 \$ | 422,018 | 77,666,916 | \$ 3,133,711 |

| Property taxes receivable considered available: | |
|---|---------------|
| June 30, 2010 | (267,557) |
| June 30, 2011 | 145,183 |
| Total Property Tax Revenue | \$ 77,544,542 |

COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2011

| | | Special Revenue Funds | | | | | | | | | | | | |
|--|----|-----------------------|----|--------------------------------|----|-------------------|-----|------------------------|----|--------------------------|----|-----------------|----|----------------------------------|
| ASSETS | _ | Town Aid Road | | Volunteer Fire epartment | | Animal Control | | Town Hall Grants | | Public Works Funds | | Police Funds | - | Fees in Lieu of Open Space |
| | | | | | | | | | | | | | | |
| Cash and cash equivalents Investments Receivables: Accounts receivable Grants and contracts receivable | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | 1,309 | \$ | |
| Due from other funds Other assets | | 318,650 | | | _ | | · _ | 37,801 | | 126,416 | | 90,864 | _ | 261,319 |
| Total Assets | \$ | 318,650 | \$ | | \$ | - | \$ | 37,801 | \$ | 126,416 | \$ | 92,173 | \$ | 261,319 |
| LIABILITIES AND FUND BALANCES | | | | | | | | | | | | | | |
| Liabilities: Accounts payable Due to other funds Unearned/deferred revenue | \$ | 57,204 | \$ | | \$ | 15,365 10,787 | \$ | 1,000 | \$ | | \$ | 225 | \$ | |
| Total liabilities | _ | 57,204 | | - | _ | 26,152 | - | 1,000 | | - | | 225 | _ | - |
| Fund Balances: Nonspendable Restricted Committed Assigned Unassigned | | 261,446 | | | | (26,152) | | 36,801 | | 126,416 | | 91,948 | | 261,319 |
| Chassigned | | | · | | | (20,152) | - | | | | | | - | |
| Total fund balances | | 261,446 | · | - | | (26,152) | · - | 36,801 | | 126,416 | | 91,948 | - | 261,319 |
| Total Liabilities and Fund Balances | \$ | 318,650 | \$ | - | \$ | - | \$ | 37,801 | \$ | 126,416 | \$ | 92,173 | \$ | 261,319 |

54

COMBINING BALANCE SHEET (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2011

| | Special Revenue Funds | | | | | | | | | | |
|--|-------------------------------|---------------------|--|-----------|--|---------------------------------------|-----------------------|--|--|--|--|
| ASSETS | Health Benefits Reserve | Library | Recreation | BOE | Education Grants | Cafeteria | BOE Accommodations | | | | |
| Cash and cash equivalents Investments Receivables: | \$ | \$ 85,060 52,655 | | \$ 91,072 | \$ 343,195 \$ | 260,119 | | | | | |
| Accounts receivable Grants and contracts receivable Due from other funds Other assets | | | | | 83,105 | 42,729 39,341 | 1,678 | | | | |
| Total Assets | \$ | \$ 137,715 | \$ 1,326,741 | \$ 91,072 | \$ 426,300 \$ | 342,189 | \$ 39,956 | | | | |
| LIABILITIES AND FUND BALANCES | | | | | | | | | | | |
| Liabilities: Accounts payable Due to other funds Unearned/deferred revenue Total liabilities | \$ | \$ | \$ 1,393 725,459 <u>485,560</u> 1,212,412 | 50,600 | \$ 10,264 \$ 392,359 <u>18,649</u> <u>421,272</u> | 1,699 102,685 47,112 151,496 | \$ 4,071 | | | | |
| Fund Balances: Nonspendable Restricted Committed Assigned Unassigned | | 137,715 | 114,329 | 40,472 | 5,028 | 39,341 151,352 | 35,885 | | | | |
| Total fund balances | | 137,715 | 114,329 | 40,472 | 5,028 | 190,693 | 35,885 | | | | |
| Total Liabilities and Fund Balances | \$ | \$ 137,715 | \$ 1,326,741 | \$ 91,072 | \$ 426,300 \$ | 342,189 | \$ 39,956 | | | | |

55

COMBINING BALANCE SHEET (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2011

| ACCETTC | - | High School Athletic Association | | Human Services Fund | _ | Community Use of Buildings | _ | Juvenile Fire Safety Fund | | Interfund Eliminations | _ | Total Nonmajor Governmental Funds |
|---|----|--|-----|---------------------------|----|----------------------------------|-----|---------------------------------|------------|---------------------------|----|--|
| ASSETS | | | | | | | | | | | | |
| Cash and cash equivalents Investments Receivables: | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | 2,145,774 52,655 |
| Accounts receivable | | | | | | 30,439 | | | | | | 32,117 |
| Grants and contracts receivable Due from other funds Other assets | _ | 39,617 | | 104,834 | _ | 7,122 | _ | 266 | . <u>-</u> | (76,887) | _ | 125,834 910,002 39,341 |
| Total Assets | \$ | 39,617 | \$ | 104,834 | \$ | 37,561 | \$_ | 266 | \$ | (76,887) | \$ | 3,305,723 |
| LIABILITIES AND FUND BALANCES | | | | | | | | | | | | |
| Liabilities: Accounts payable Due to other funds Unearned/deferred revenue | \$ | | \$ | | \$ | 297 | \$ | | \$ | (76,887) | \$ | 91,518 1,205,003 551,321 |
| Total liabilities | - | - | - | - | - | 297 | - | | - | (76,887) | - | 1,847,842 |
| Fund Balances: Nonspendable Restricted Committed Assigned Unassigned | | 39,617 | | 104,834 | | 37,264 | | 266 | | | | 39,341 626,739 817,953 (26,152) |
| Unassigned | - | | - | | - | | - | | - | | - | (20,132) |
| Total fund balances | - | 39,617 | · - | 104,834 | _ | 37,264 | _ | 266 | · - | - | _ | 1,457,881 |
| Total Liabilities and Fund Balances | \$ | 39,617 | \$ | 104,834 | \$ | 37,561 | \$_ | 266 | \$ | (76,887) | \$ | 3,305,723 |

56

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2011

| | | Special Revenue Funds | | | | | | | | | | | | |
|---|----|-----------------------|----------|---------------------------------|----|-------------------|-----|------------------------|----|--------------------------|----|-----------------------|----|---------------------------------|
| | _ | Town Aid Road | | Volunteer Fire Department | _ | Animal Control | | Town Hall Grants | | Public Works Funds | _ | Police | | Fees in Lieu of pen Space |
| Revenues: Intergovernmental Charges for services and assessments Investment earnings | \$ | 193,651 | \$ | | \$ | 29,175 | \$ | 12,798 | \$ | | \$ | 49,305 82,316 3 | \$ | 3,786 |
| Miscellaneous Total revenues | _ | 193,651 | _ | - | - | 29,175 | - | 1,350 14,148 | _ | 33,870 33,870 | - | 131,624 | | 3,786 |
| Expenditures: Current: General government Public safety Public works Human services Culture and recreation Education Total expenditures | _ | 198,586 | _ | 57,095 | _ | 15,759 | _ | 3,000 | | 39,843 39,843 | _ | 125,070 | | |
| Excess (Deficiency) of Revenues over Expenditures | | (4,935) | _ | (57,095) | _ | 13,416 | _ | 11,148 | | (5,973) | | 6,554 | | 3,786 |
| Other Financing Sources (Uses): Transfer in Transfer out Total other financing sources (uses) | _ | | _ | | _ | | _ | | | 7,050 | _ | | | |
| Net Change in Fund Balance | | (4,935) | _ | (57,095) | - | 13,416 | - | 11,148 | | 1,077 | - | 6,554 | | 3,786 |
| Fund Balances at Beginning of Year | _ | 266,381 | <u> </u> | 57,095 | _ | (39,568) | _ | 25,653 | | 125,339 | _ | 85,394 | | 257,533 |
| Fund Balances at End of Year | \$ | 261,446 | \$_ | - | \$ | (26,152) | \$_ | 36,801 | \$ | 126,416 | \$ | 91,948 | \$ | 261,319 |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2011

| | _ | Special Revenue Funds | | | | | | | | | | | | |
|--|----|-------------------------------|----|--|----|------------------------|----|------------------|----|------------------------|----|-----------------------------------|----|-----------------------|
| | _ | Health Benefits Reserve | _ | Library | - | Recreation | _ | BOE | _ | Education Grants | - | Cafeteria | | BOE Accommodations |
| Revenues: Intergovernmental Charges for services and assessments Investment earnings Miscellaneous Total revenues | \$ | 301 301 | \$ | 22,595 25,975 9,994 41,836 100,400 | \$ | 1,396,896 | \$ | 82,250 82,250 | \$ | 2,953,386 2,953,386 | \$ | 392,764 1,356,512 1,749,276 | \$ | 1,247,528 |
| Expenditures: Current: General government Public safety Public works Human services | | | | | | | | | | | | | | |
| Culture and recreation | | | | 50,337 | | 1,436,562 | | | | | | | | |
| Education | - | | _ | 50 227 | - | 1 426 562 | _ | 93,755 | _ | 2,953,386 | - | 1,791,678 | - | 1,315,746 |
| Total expenditures | - | - | - | 50,337 | - | 1,436,562 | - | 93,755 | - | 2,953,386 | • | 1,791,678 | - | 1,315,746 |
| Excess (Deficiency) of Revenues over Expenditures | - | 301 | _ | 50,063 | - | (39,666) | _ | (11,505) | _ | - | - | (42,402) | - | (68,218) |
| Other Financing Sources (Uses): Transfer in Transfer out Total other financing sources (uses) | - | (116,503) (116,503) | - | (25,776) (25,776) | - | (112,474) (112,474) | _ | - | - | - | - | - | - | |
| Net Change in Fund Balance | | (116,202) | | 24,287 | | (152,140) | | (11,505) | | - | | (42,402) | | (68,218) |
| Fund Balances at Beginning of Year | - | 116,202 | _ | 113,428 | - | 266,469 | - | 51,977 | _ | 5,028 | - | 233,095 | - | 104,103 |
| Fund Balances at End of Year | \$ | - | \$ | 137,715 | \$ | 114,329 | \$ | 40,472 | \$ | 5,028 | \$ | 190,693 | \$ | 35,885 |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2011

| | _ | | _ | | | | | | | | | |
|--|----|---|------------|----------------------------|------------|----------------------------------|----|---------------------------------|----|---------------------------|-----|---|
| | _ | High School Athletics Association | . <u>-</u> | Human Services Fund | | Community Use of Buildings | _ | Juvenile Fire Safety Fund | _ | Interfund Eliminations | | Total Nonmajor Governmental Funds |
| Revenues: Intergovernmental Charges for services and assessments Investment earnings Miscellaneous | \$ | 57,899 | \$ | 39,961 72,447 53,988 | \$ | 107,639 | \$ | | \$ | | \$ | 3,665,465 4,462,423 10,298 131,044 |
| Total revenues Expenditures: Current: | _ | 57,899 | - | 166,396 | | 107,639 | - | 1,005 | - | - | | 8,269,230 |
| General government Public safety Public works Human services Culture and recreation | | | | 140,610 | | | | 739 | | | | 198,663 241,429 140,610 1,486,899 |
| Education Total expenditures | _ | 50,505 50,505 | - | 140,610 | - | 103,347 103,347 | - | 739 | - | - | · - | 6,308,417 8,376,018 |
| Excess (Deficiency) of Revenues over Expenditures | _ | 7,394 | · - | 25,786 | · - | 4,292 | - | 266 | - | - | | (106,788) |
| Other Financing Sources (Uses): Transfer in Transfer out Total other financing sources (uses) | _ | | | | | | - | | _ | | | 7,050 (254,753) (247,703) |
| Net Change in Fund Balance | _ | 7,394 | · - | 25,786 | · <u> </u> | 4,292 | - | 266 | - | | | (354,491) |
| Fund Balances at Beginning of Year | _ | 32,223 | · - | 79,048 | | 32,972 | _ | | - | | | 1,812,372 |
| Fund Balances at End of Year | \$ | 39,617 | \$ | 104,834 | \$ | 37,264 | \$ | 266 | \$ | - | \$ | 1,457,881 |

SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL - BUDGETARY BASIS - RECREATION FUND

FOR THE YEAR ENDED JUNE 30, 2011

| | | Original Budget | | Final Budget | - | Actual | Fi | riance With nal Budget er (Under) |
|---|----|--------------------|----|-----------------|----|-----------|----|---|
| Revenues: | | | | | | | | |
| Charges for services: | | | | | | | | |
| Day camp | \$ | 370,284 | \$ | 370,284 | \$ | 398,530 | \$ | 28,246 |
| Veterans' memorial park | Ŷ | 283,915 | Ψ | 283,915 | Ψ | 262,513 | Ŷ | (21,402) |
| 4th R Revenue | | 682,350 | | 382,350 | | 361,217 | | (21,133) |
| Outdoor | | 33,297 | | 33,297 | | 28,113 | | (5,184) |
| Indoor | | 176,390 | | 176,390 | | 167,905 | | (8,485) |
| Social/cultural | | 154,775 | | 154,775 | | 145,767 | | (9,008) |
| Recreation facilities | | 31,825 | | 31,825 | | 32,851 | | 1,026 |
| Miscellaneous | | - , | | - , | - | 2,889 | | 2,889 |
| Total revenues | | 1,732,836 | | 1,432,836 | - | 1,399,785 | | (33,051) |
| Expenditures: | | | | | | | | |
| Current: | | | | | | | | |
| Day camp | | 367,357 | | 367,357 | | 372,197 | | (4,840) |
| 4th R Personal Services | | 661,658 | | 661,658 | | 398,693 | | 262,965 |
| Veterans' memorial park | | 304,569 | | 304,569 | | 275,194 | | 29,375 |
| Outdoor | | 34,610 | | 34,610 | | 27,662 | | 6,948 |
| Indoor | | 181,572 | | 177,768 | | 170,819 | | 6,949 |
| Social/cultural | | 158,305 | | 162,109 | | 161,645 | | 464 |
| Recreation facilities | | 47,855 | | 47,855 | | 40,030 | | 7,825 |
| Contingency | _ | 30,000 | • | 30,000 | - | | | 30,000 |
| Total expenditures | | 1,785,926 | | 1,785,926 | - | 1,446,240 | | 339,686 |
| Deficiency of Revenues over | | | | | | | | |
| Expenditures | | (53,090) | | (353,090) | | (46,455) | | 306,635 |
| | | | | | | | | |
| Other Financing Uses: | | | | | | | | |
| Transfers out | | (112,474) | | (112,474) | - | (112,474) | | - |
| Net Change in Fund Balance | \$ | (165,564) | \$ | (465,564) | | (158,929) | \$ | 306,635 |
| Fund Balance - June 30, 2010 | | | | | - | 260,972 | | |
| Fund Balance - June 30, 2011 | | | | | \$ | 102,043 | | |
| | | | | | - | | | |
| Reconciliation to GAAP Basis | | | | | | | | |
| | | Revenues | • | Expenditures | | | | |
| Balance, Budgetary Basis - June 30, 2011 | \$ | 1,399,785 | \$ | 1,446,240 | | | | |
| Encumbrances outstanding at June 30, 2010 liquidated and cancelled during the year ended June 30, 2011 | | (2,889) | | 2,608 | | | | |
| Encumbrances charged to budgetary expenditures during the year ended June 30, 2011 | | | - | (12,286) | | | | |
| Balance, GAAP Basis - June 30, 2011 | \$ | 1,396,896 | \$ | 1,436,562 | | | | |
| | | | : | | | | | |

COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES AGENCY FUNDS

JUNE 30, 2011

| | _ | Student Activities | - | Performance Bonds | _ | Total Agency Funds |
|--|-----|-----------------------|-----|----------------------|-----|--------------------------|
| Assets: Cash and cash equivalents Due from other funds | \$ | 357,880 3,500 | \$ | 505,087 | \$ | 862,967 3,500 |
| Total assets | \$_ | 361,380 | \$_ | 505,087 | \$_ | 866,467 |
| Liabilities: Due to others | \$ | 361,380 | \$_ | 505,087 | \$_ | 866,467 |

COMBINING STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES AGENCY FUNDS

FOR THE YEAR ENDED JUNE 30, 2011

| | <u>.</u> | Balance June 30, 2010 | - | Additions | _ | Deductions | | Balance June 30, 2011 |
|---|----------|--------------------------|---------|--------------------|------------|------------|----|--------------------------|
| School Activities Fund | | | | | | | | |
| Assets: Cash and cash equivalents | \$ | 375,872 | \$ | 1,096,688 | \$ | 1,114,680 | \$ | 357,880 |
| Due from other funds | _ | | - | 3,500 | _ | | | 3,500 |
| Total assets | \$ | 375,872 | \$ | 1,100,188 | \$_ | 1,114,680 | \$ | 361,380 |
| Liabilities: | ¢ | 255 052 | ¢ | 1 100 100 | . | 1 114 600 | ¢ | 2 <1 200 |
| Due to others | \$_ | 375,872 | \$ | 1,100,188 | \$ | 1,114,680 | \$ | 361,380 |
| Performance Bond Fund | | | | | | | | |
| Assets: Cash and cash equivalents | \$_ | 659,272 | \$ | 179,182 | \$_ | 333,367 | \$ | 505,087 |
| Liabilities: Due to others | \$ | 659.272 | \$ | 179.182 | \$ | 333,367 | \$ | 505,087 |
| | Ψ | | Ψ. | 177,102 | Ф = | | Ţ. | 202,007 |
| Total All Agency Funds | | | | | | | | |
| Assets: | | | | | | | | |
| Cash and cash equivalents Due from other funds | \$ | 1,035,144 | \$ - | 1,275,870 3,500 | \$ - | 1,448,047 | \$ | 862,967 3,500 |
| Total assets | \$ | 1,035,144 | \$ | 1,279,370 | \$_ | 1,448,047 | \$ | 866,467 |
| Liabilities: | | | | | | | | |
| Due to other groups | \$_ | 1,035,144 | \$ | 1,279,370 | \$_ | 1,448,047 | \$ | 866,467 |

SCHEDULE OF DEBT LIMITATION

FOR THE YEAR ENDED JUNE 30, 2011

| Total tax collections (including interest and lien fees) received by Treasurer for the year ended June 30, 2011 Tax relief for the elderly | \$ 77,666,916 2,000 |
|--|---------------------------|
| BASE | \$ 77,668,916 |

| | General Purposes | Schools | Sewers | Urban Renewal | Pension Deficit |
|---------------------------------|---------------------|----------------|----------------|------------------|--------------------|
| Debt limitation: | | | | | |
| 2-1/4 times base | \$ 174,755,061 | \$ | \$ | \$ | \$ |
| 4-1/2 times base | | 349,510,122 | | | |
| 3-3/4 times base | | | 291,258,435 | | |
| 3-1/4 times base | | | | 252,423,977 | |
| 3 times base | | | | | 233,006,748 |
| Total debt limitation | 174,755,061 | 349,510,122 | 291,258,435 | 252,423,977 | 233,006,748 |
| Indebtedness: | | | | | |
| Bonds and notes payable | 20,856,000 | 12,224,000 | 2,110,939 | | |
| CWF short term notes | | | 25,297,737 | | |
| Authorized, unissued bonds | | | 17,047,625 | | |
| Total indebtedness | 20,856,000 | 12,224,000 | 44,456,301 | - | - |
| Less amounts to be provided | | | | | |
| by the state and other | | (302,318) | | | |
| Net indebtedness | 20,856,000 | 11,921,682 | 44,456,301 | - | |
| Debt Limitation in Excess of | ¢ 152 800 061 9 | t 227 599 440 | ¢ 246 902 124 | ¢ 252 422 077 | ¢ 222.006.748 |
| Outstanding and Authorized Debt | \$ 153,899,061 | \$ 337,588,440 | \$ 246,802,134 | \$ 252,423,977 | \$ 233,006,748 |

Note 1: In no case shall total indebtedness exceed seven times annual receipts from taxation (\$543,682,412).